

FINANCIAL TIMES



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Trains take on
planes in Europe

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South Korea
Roh affair -
the net widens

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Today's survey
Atlanta and
State of Georgia

Section III

TOMORROW'S
Weekend FT

War games in Canada

World Business Newspaper

FRIDAY NOVEMBER 3 1995

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Daiwa Bank told to shut down all its US operations

US banking regulators ordered Japan's Daiwa Bank to shut down all its US banking operations, citing unsafe banking practices and violations of law "that are most serious in nature". The order says all banking operations of Daiwa and its trust company conducted through its US branches, agencies and representative offices in 11 states must end by February 2 next year.

Nissan expects return to profit: Nissan, Japan's second-largest car group, expects to make a full-year profit for the first time in two years in spite of sluggish overseas sales. Page 15; Lex, Page 14

French claim terrorist breakthrough: French police have arrested a number of people in raids in Paris, Lille and Lyons, which they claim as a breakthrough in the hunt for those involved in recent terrorist bomb attacks. Page 3

Russia plans fraud crackdown: Russian prime minister Viktor Chernomyrdin has proposed seizing assets from fraudulent investment companies to compensate swindled investors. Page 2

Apple executive resigns: Apple Computer's number two executive, Dan Eilers, has resigned unexpectedly. His is the third high-level resignation at the US company this year. Page 15

BMW eyes Rolls-Royce Motors: BMW, the German executive car group, indicated that it would like to buy Rolls-Royce Motors, the icon of British luxury motoring, were it available. It stressed, however, that it was not in talks with Vickers, the carmaker's owner. Page 14

BP sells US refinery: British Petroleum has sold its Marcus Hook refinery near Philadelphia to Tosco, the US refining group, for \$335m, so beginning the restructuring of its worldwide refining operations. Page 15

Dresdner Bank: Germany's second largest bank, reported a 13.6 per cent rise in operating profits for the nine months to the end of September, largely reflecting weakness in the same period last year. Page 16; Lex, Page 14

Shell shares fall: Anglo-Dutch oil group Shell saw its shares fall 16p after it predicted continuing pressure on its main activities. John Jennings, chairman, said crude oil prices could stay in the same range for 10 years. Page 26; Lex, Page 14

Database fraud uncovered: European businesses are being targeted in an "electronic age" fraud by being asked to pay \$1,440 for an unsolicited listing on a database. Page 14

Rifted rejects Euro-sceptic viewpoint:

Malcolm Rifkind (left), the UK foreign secretary, stated firmly that Britain should play a key role in European affairs as well as sharing up its ties with the US, in a speech designed to correct any impression that he is a convinced Euro-sceptic. He said Europe as a whole needed US help with defence, given that it would require up to \$100bn a year for the European Union nations to replicate the military facilities they now receive from Washington. Page 8

Tokyo bans US bank for 2 days: Japan's finance ministry ordered a two-day suspension of the Tokyo operations of Merrill Lynch, the US investment bank, as punishment for violation of stock trading rules. The ban applies to the arbitrage trading section. Page 7

Two bombs explode in Gaza Strip: Two car bombs exploded in the PLO-ruled Gaza Strip, killing the assassins and injuring 11 Israelis. Palestinian police said it was a revenge attack by Islamic Jihad for last week's killing of their leader Fathi Shakaki.

ICI plans plant in Shanghai: Imperial Chemical Industries, the UK chemicals group, plans to take advantage of the projected rapid growth of the China market by building a \$400m polyurethane plant in Shanghai by early next century. Page 6

Food fight over pasta recipes: Quaker Oats, which last year bought a Brazilian pasta business from fellow US food company Borden, has accused Borden of boosting profits by using less than half the amount of egg in its egg pasta required under Brazilian law. Page 15

For production reasons, stories and companies listed on Page 16 will appear instead on Page 17 in some copies of today's edition.

STOCK MARKET INDICES	
New York Composite	4,782.94 (+18.25)
Dow Jones Ind. Av.	4,782.94 (+18.25)
NASDAQ Composite	1,852.9 (+1.53)
Europe and Far East	
FTSE 100	2,828.74 (+14.73)
DAX	1,353.98 (+4.3)
Nikkei	16,028.8 (+54.31)

US LUNCHTIME RATES	
Federal Funds	5.75
3-month T-bill	5.25
Long Bond	10.5
Yield	5.24%

OTHER RATES	
UK 3-month Interbank	5.75
UK 10 yr Gilt	10.5
France 10 yr OAT	10.5
Germany 10 yr Bund	10.5
Japan 10 yr JGB	11.25

NORTH SEA OIL (Austria)	
Spot 15-day Dec.	\$16.50 (16.25)

Australia	3000	Germany	1400	Malta	1400	Qatar	1400
Bahrain	1400	Hong Kong	1400	Libya	1400	Spain	1400
Belgium	1400	India	1400	Saudi Arabia	1400	Switzerland	1400
Canada	1400	Indonesia	1400	Singapore	1400	Taiwan	1400
Denmark	1400	Japan	1400	Thailand	1400	UK	1400
Egypt	1400	South Korea	1400	USA	1400		
France	1400	Taiwan	1400				
Germany	1400						

Danish owners abandon rescue plan ■ 1,100 workers set to lose jobs Shipyard to close after 152 years

By Hilary Barnes in Copenhagen

Burmeister & Wain, the Copenhagen shipyard which built the world's first ocean-going vessel driven by diesel engines, is to close after 152 years.

B&W Holding, which owns the yard, said yesterday it had abandoned an effort to arrange a financial reconstruction and would close the yard next March after two ships now under construction are completed. About 1,150 workers - down from 3,000 in the 1970s - face redundancy.

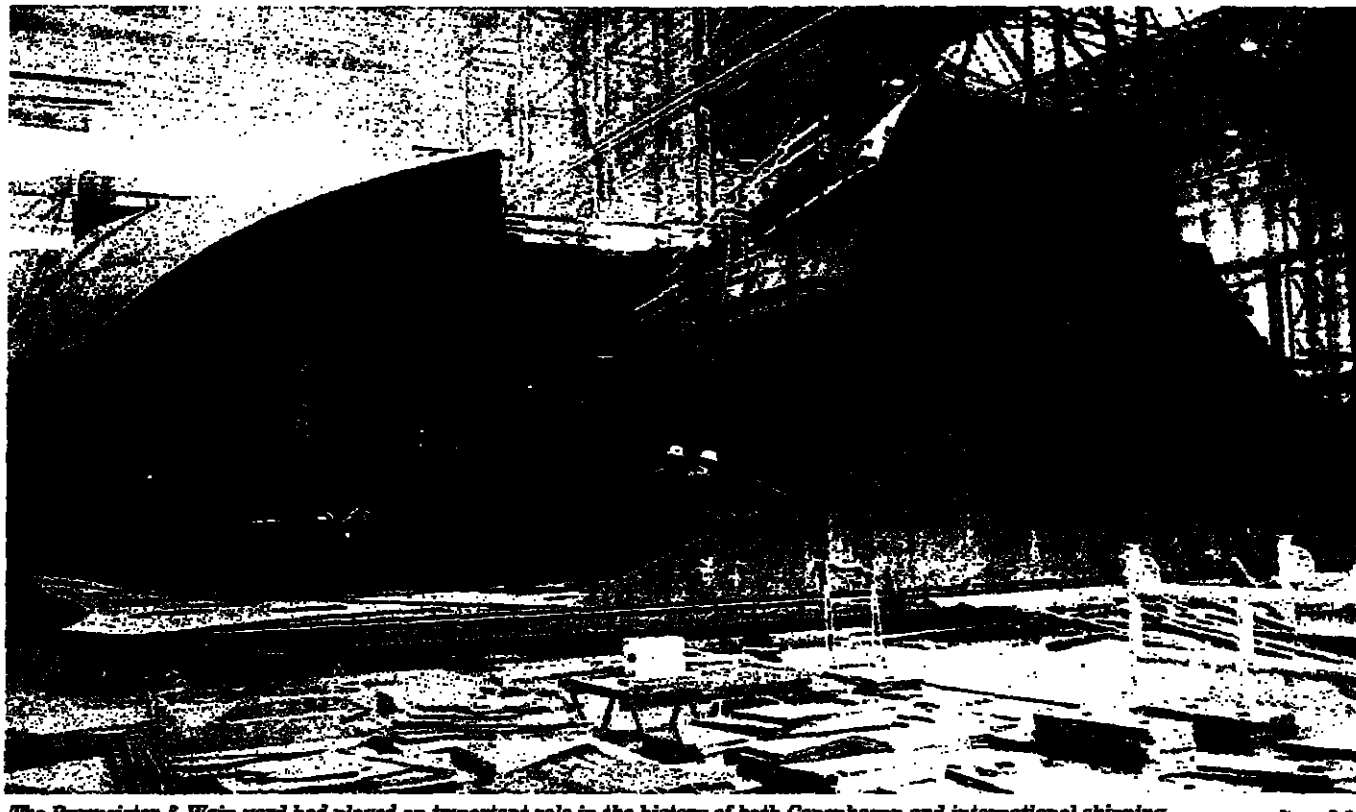
Burmeister & Wain has fallen victim to the strength of the Danish krone against the dollar, making it impossible to make a profit on the high quality bulk carriers in which the yard has specialised for the past decade.

It had played an important role in the history of both Copenhagen and international shipping. In 1843, its building of the diesel-powered passenger ship Selandia brought a young British First Sea Lord, Mr Winston Churchill, hurrying to Copenhagen to study the latest innovation in naval engineering.

Later the same year, Kaiser Wilhelm II of Germany was shown round a sister ship built for the Hamburg America Line.

Workers at the yard yesterday lived up to a long tradition of militancy, preventing one of the two vessels from leaving a dry-dock until they were assured of satisfactory redundancy payments.

B&W Holding went into receivership on June 27 after a first-half loss of Dkr901m (\$170m). Efforts to reach agreement on a financial reconstruction were abandoned on Wednesday when



The Burmeister & Wain yard had played an important role in the history of both Copenhagen and international shipping

Photo: Polaris

international holders of bonds in the group were unable to agree to the latest reconstruction plan.

Mr Flemming Skov Jensen, managing director of the large Danish trade union-controlled investment fund, Lommodtagernes Dyrkedomsfond, blamed US insurance companies for blocking a solution which other creditors could have lived with.

The Americans thought

throughout that someone would come along and save their money for them, he said.

There is still a slender chance that the yard has a future. Mr Jan Erlund, chairman of the board, said that by running down the yard gradually, it would be possible to continue discussions on co-operation with Sweden's Kockums shipyard in Malmö.

The two yards have discussed

opportunities for co-operation on building advanced oil production vessels but Kockums has declined to put new capital into B&W.

One board member, Mr Olav Grue, resigned yesterday, declaring that the best solution would be an immediate bankruptcy, opening the way to a rapid reconstruction with new capital.

Earlier this week, Lauritzen

Holding, owner of another of Denmark's major shipyards, the Danyard in Jutland, told the 3,000 employees that no further capital would be pumped into the yard when the current order backlog is completed in mid-1997.

The third major Danish yard, the Odense Steel Shipyard, owned by the A.P. Moller Maersk shipping and oil group, is not under threat.

French central bank reduces key interest rate

By John Riddick in Paris

The Bank of France yesterday responded to President Jacques Chirac's tougher line on tackling public sector deficits and the rebound in the French franc by cutting one of its main interest rates.

Partially dismantling the defences erected to defend the French currency from last month's assault, the central bank reduced the 24-hour lending rate from 7 per cent to 6.5 per cent.

The move comes amid calls from the conservative government of Mr Alain Juppé, prime minister, and French employers for a sustained reduction in interest rates to help stimulate the slowing economy.

Market observers said the cut showed the central bank was ready to proceed with an easing of monetary policy to support the

Move follows austerity pledge and stronger franc

economy, but at a gradual pace. The move did not unwind completely the crisis measures taken last month after the central bank suspended the 5 to 10-day borrowing rate from 6.15 per cent to 7.5 per cent. That action was prompted by a fall in the franc to about FF345 to the D-Mark, resulting from investor concerns about French economic policy and the plunging popularity of Mr Juppé's government.

Yesterday's cut reflected improved confidence in financial markets after Mr Chirac's call last week for budgetary rigour and his backing for two years of austerity to enable France to satisfy the criteria for European monetary union. The criteria require a maximum public sector

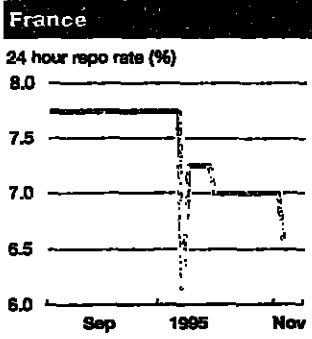
deficit of 3 per cent of gross domestic product compared with a forecast ratio of about 5 per cent in France this year.

French financial markets responded positively to the rate cut. The franc continued its steady rise of the past week, gaining more than a centime to close at about FF345 to the D-Mark. On the Paris stock market, the CAC-40 index of leading shares rose almost 1 per cent to 1,828.7.

Investors are relieved to see some action towards lower interest rates, said one economist at a Paris merchant bank. "But it is only a first step. The big question now is how far cuts will go and at what pace."

The French government, faced with an upturn in unemployment

in August and September which took the rate of joblessness from 11.4 per cent to 11.5 per cent, has expressed its impatience to see borrowing costs come down quickly. In a thinly veiled appeal for action at the weekend, Mr Jean Arthuis, finance minister, said France was "on the verge of



Continued on Page 14
Continued on Page 31
World stocks, Page 40

Bonn gives qualified welcome to union pay plan

By Judy Dempsey in Berlin

The German government yesterday gave a cautious welcome to plans by IG Metall, the engineering union, to keep pay demands in 1997 in line with inflation in return for employers agreeing to create jobs.

Mr Friedrich Bohl, a senior chancellor official, said the union was trying to create better conditions for economic growth and more jobs. But he warned that the union faced its toughest test during next year's pay negotiations, views echoed by Gesamtmetall, the engineering employers' association.

He declined to comment on whether the government would be prepared to increase training schemes by 5 per cent a year or drop plans to cut unemployment benefits, as Mr Klaus Zwickel, head of IG Metall, demanded earlier in the week.

Mr Zwickel, whose initiative aims to create 300,000 jobs over three years and return 50,000 long-term unemployed to the workforce, called for a meeting "as soon as possible" with Chancellor Helmut Kohl and Mr Hans-Joachim Gottschal, head of Gesamtmetall.

The opposition Social Democrats (SPD) gave a more enthusiastic response to the union's "alliance for jobs" proposals. Mr Gerhard Schröder, SPD state premier of Lower Saxony - where Volkswagen, the carmaker, is based - described Mr Zwickel's package as the "best and most courageous" for a long time.

Earlier this year, after tortuous negotiations, IG Metall and Gesamtmetall agreed to more flexible working hours at Volkswagen, essentially giving management the right to decide shift working times in response to production cycles, subject to the length of the working week averaging out within an agreed level. However talks on ways to reduce overstaffing at the plant were placed on the back burner.

But despite the generally positive signals, it remains unclear how companies would be able to create 300,000 jobs, what it would cost and how the training

Continued on Page 14

Insurance brokers set up global electronic network

By Ralph Atkins, Insurance Correspondent, in London

The world's six biggest insurance brokers are attempting to trigger a technological "big bang" in commercial insurance with a global electronic network that could cut significantly the cost of transacting business.

Eventual cost savings of up to 20 per cent are envisaged by backers of the World Insurance Network (Win), launched yesterday in conjunction with British Telecommunications. That should result in lower premiums for buyers of commercial insurance.

In the past, technology has not been exploited as effectively in the \$400bn international commercial insurance market as in other financial services. This reflects the complexity of the market and mass of paperwork involved.

The projected savings from linking the brokers electronically with insurers are based on the experience of industries such as banking and travel.

The network involves a rare degree of co-operation between the brokers, which face increasing pressure to improve the quality of their core businesses. Commercial insurance buyers are demanding higher levels of service and frequently deal direct with insurance companies.

The six shareholders in Win are Alexander & Alexander, Arncliffe & Higgins, Marsh & McLennan, Willis Corroon and Sedgwick. By joining forces, they hope the scheme will quickly attract a substantial proportion of the market on to the system.

Mr Howard Green, a director of Win, said that all commercial risks could in theory be insured electronically. "Once you get critical mass, things snowball," he said.

Further job cuts in broking are likely as the amount of face-to-face negotiations between brokers and insurers falls. Mr Green said substantial retraining would be needed as a full electronic system forced brokers into acting more as "risk managers",

information providers and insurance advisers. But he expected face-to-face negotiations to continue, particularly for underwriting the most complex risks.

The network, expected to become operational in stages next year, depends crucially on attracting the large insurance companies as members.

Reaction yesterday was limited but Lloyd's of London said it welcomed "any initiative which will help reduce the cost of transacting insurance business".

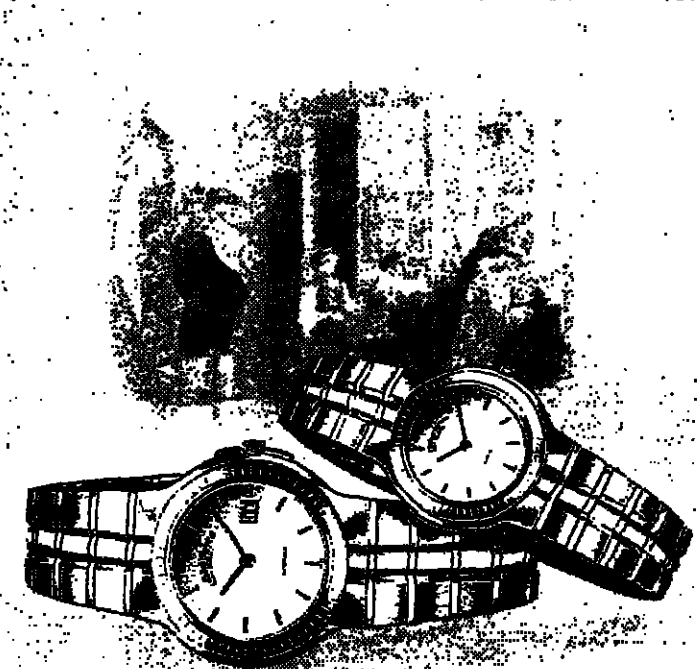
The network plans to harness recent technological developments which allow messages and large volumes of information to be sent quickly in a flexible form. Common standards would be set but all brokers and insurers anywhere in the world would be free to develop their own practices for using the system.

The system will be compatible with existing electronic networks being developed for business transacted in the London commercial insurance market and European reinsurance market.

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WITH A MASTER'S TOUCH AND THE TEST OF TIME



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NEWS: EUROPE

Chernomyrdin wants swindlers' assets seized and redistributed

Aid for Russian fraud victims

By John Thornhill in Moscow

Mr Victor Chernomyrdin, Russia's prime minister, has proposed seizing the assets of fraudulent investment companies in order to compensate millions of swindled investors.

A draft decree, approved by Mr Chernomyrdin yesterday but still to be accepted by President Boris Yeltsin, proposes setting up a state compensation fund with formidable powers to identify and seize assets from fraudulent companies and distribute them to depositors.

"In contrast to radical democrats-monarchists, Chernomyrdin believes the state must find

an opportunity and help depositors deceived by financial swindlers," Mr Konstantin Buravlev, the deputy finance minister, said in an interview with the Interfax news agency.

Officials said investors in some scam investment schemes could expect to receive compensation as early as this year without any recourse to the federal budget.

The Federal Securities Commission estimates 30m Russians have lost money in 883 financial pyramid schemes over the past few years. The schemes have typically sucked in money from shareholders by guaranteeing a constantly ris-

ing share price and big dividends. In reality, these schemes could only pay existing shareholders with the money raised from constantly attracting new ones.

The most infamous fraud was the MMM scandal which drew in millions of investors before the bubble burst. Mr Sergei Mavrodi, its unrepentant head, was subsequently elected to parliament where he is immune from prosecution.

The government's previous reluctance to counter fraudulent investment schemes had led some individuals to launch private initiatives to recover money from swindlers. Earlier

this year, Mr Konstantin Borovoi, a well known businessman and leader of a free market political grouping, launched the All-Russia Movement of Depositors to pursue fraudsters through the courts and recover stolen funds. The movement now claims 700,000 members.

The issue has also been given added urgency because of government attempts to attract private savings into the economy by means of state savings bonds and trustworthy private mutual funds.

Some financial experts dismissed yesterday's move as blatantly political one ahead of next month's parliamentary

elections and unlikely to produce results. Mr Chernomyrdin, who this year formed the Our Home is Russia movement, has recently been trying to soften his rhetoric to curry favour with voters.

He also appears to be adopting a higher profile as rumours again circulated about Mr Yeltsin's health. Mr Victor Ilyushin, the president's chief aide, yesterday met him for the second time in two days and reassured reporters that the president was feeling better. But the meeting was restricted to just 10 minutes, suggesting the president was still incapable of sustained work.

Swiss fine bank over cash from the GDR

By Ian Rodger in Zurich

Bank Austria (Schweiz), a subsidiary of Austria's largest bank, has been fined Sfr50,000 (\$44,000) plus Sfr25,000 costs for infringing the Swiss banking industry's due diligence agreement in handling funds originating in the former German Democratic Republic.

The bank was cleared, however, on charges of actively assisting tax evasion by three agents of the former East German Communist party, in the spring of 1991 as East Germany collapsed. Two former employees of the bank have been charged by the Zurich district prosecutor with failure to exercise due care in financial transactions, a criminal offence in Switzerland.

The fine against Bank Austria (Schweiz) must be paid to the International Committee of the Red Cross.

The Swiss banks' due diligence agreement is a self-regulatory text that requires all banks to know the identity of all their clients and not to assist actively in the flight of capital or tax evasion.

A supervisory board investigating suspected cases of wrongdoing. In the past two years, it has carried out 31 investigations and applied sanctions 21 times; the highest fine that it has imposed has been Sfr500,000.

Bank Austria would not comment on the judgment, but said that it would not contest it.

The case came to light a year ago when Treuhanderbank, the former industrial reconstruction agency for eastern Germany, launched a civil action against Bank Austria (Schweiz) to recover Sfr1.76bn (\$1.76m) plus interest.

The Treuhanderbank claimed that the funds came from two Berlin companies, Novum Handelsgesellschaft and Transcarbon Handelsgesellschaft, both known for their close dealings with the former GDR government.

Novum and Transcarbon lawyers claimed that their companies belonged to the Austrian Communist party, and that the money did not belong to Germany.

In May 1991, Ms Rudolfin Steindling, an Austrian Communist party leader, opened two accounts with Bank Austria (Schweiz), then called BFF Bankfinanz.

Ms Steindling, or *rote Fini* (red Fini) as she is known in Austrian business circles, was a key go-between in deals between Austria and the former east bloc countries. She is believed to control most of the businesses owned by the Austrian Communist party.

Over the next few months, some Sfr1.76bn was transferred into these accounts, a sum that was larger than the bank's balance sheet.

Then the money was drawn out gradually between June, 1991 and February, 1992 in amounts varying from Sfr20m to Sfr100m in cash.

The Treuhanderbank suspects that most of it was used to buy Austrian savings bonds and then deposited into several anonymous numbered accounts in Austrian banks. All documentary evidence of these fund movements appears to have disappeared.

Mr Dieter Jann-Corrod, the Zurich district attorney, said last year that when he made initial investigations in 1992, he was told that the funds were dispersed among various accounts "for tax reasons".

Bank Austria said last year that it had no knowledge that the funds had come from the two Berlin companies.

EUROPEAN NEWS DIGEST

US talks warn Bosnian Serbs

Mr Warren Christopher, the US secretary of state, said Washington would not be "comfortable" sending troops to enforce a Bosnian peace settlement if Mr Radovan Karadzic and General Ratko Mladic remained as political and military leaders of the Bosnian Serbs.

His comments came in a Wednesday night television interview shortly after the opening of negotiations at an air force base near Dayton, Ohio, and appeared designed to bolster the hopes of the Bosnian government that the two men be removed.

Earlier, Mr Richard Holbrooke, the chief US negotiator, had rejected the notion that the war crimes charges brought against Mr Karadzic and Gen Mladic by the international tribunal sitting in The Hague could be dropped as part of an overall settlement.

The talks resumed yesterday under a virtual news blackout, but one source told the Reuters news agency that President Alija Izetbegovic of Bosnia had demanded that President Slobodan Milosevic of Serbia deliver Mr Karadzic and Gen Mladic to face the war crimes tribunal.

Mr Milosevic represents the Bosnian Serbs in the negotiations. The Serbian president and President Franjo Tudjman of Croatia also issued a joint statement promising "full normalisation" of relations and a resolution to the dispute over eastern Slavonia, which is in Croatia but is occupied by Serbs.

Jurek Martin, Washington

Italy agrees to send peace units

The Italian government yesterday agreed that its troops should take part in future peacekeeping operations in Bosnia and other areas of former Yugoslavia.

The decision was linked to the outcome of the peace talks in Dayton, Ohio. Until now Italy has held back from direct involvement of troops in former Yugoslavia, providing instead logistical back-up for Nato and United Nations peacekeeping and enforcement operations. A cabinet statement said the size of the Italian contingent and all funding aspects would be left to parliament. Italy would have problems in fielding more than 2,000 to 3,000 fully trained and equipped combat troops. This is because the conscript army has few professional units and because defence cuts have reduced the budget for modern equipment.

Also Italian public opinion has been wary of becoming involved in the Balkans but the government move reflects Italy's desire to be seen to play its part.

Robert Graham, Rome

Iceland may resume whaling

Iceland's fisheries minister, Mr Thorsteinn Palsson, yesterday said he would call on the island's parliament for authorisation to resume whale hunting.

Speaking on television, Mr Palsson said he would put a motion before parliament during the coming months, but did not reveal its contents. A government commission recommended a limited resumption of commercial whaling in 1994, which was outlawed in Iceland in 1989, but no measure has so far been introduced.

Iceland has always contended that Minke whales are not an endangered species, and has been concerned about their impact on fish stocks. They concede that there may be problems with other whales, but they believe that extending limited whaling rights to traditional whaling communities would not pose a threat to the Minke.

Reuter, Reykjavik

Mir cosmonauts repair fault

Three cosmonauts on board Russia's orbiting Mir station have repaired a leak in the main cooling system that had forced them to switch to a back-up system, space officials said yesterday.

A spokesman said earlier that the leak pump, discovered on Tuesday night, could in theory have led to an increase of temperature inside the station. However, the reserve system had worked normally. In Paris, a European Space Agency (ESA) spokeswoman said that the incident had involved a failure in a pump which syphons off carbon dioxide.

Russians Yuri Gidzenko and Sergei Avdeyev and Thomas Reiter of Germany have been in space on board Russia's permanently orbiting space station since September 3 on a venture partly financed by the ESA. They are to receive a team of four Americans and one Canadian astronaut on November 14.

The mission of the present Mir crew had already been extended by 45 days because a cash shortage hit production of a Soyuz booster rocket to launch the vessel which would bring them back.

Reuter, Moscow

Chernobyl closure to cost \$3.2bn

Ukraine and representatives of the Group of Seven industrialised countries have drawn up a \$3.2bn plan to close the Chernobyl nuclear power station, but negotiations broke off yesterday without a final agreement.

Talks are scheduled to resume later this month. Ukrainian officials said the G7 would provide roughly \$1.8bn in credits and \$450m in grants to cover the costs associated with closing the plant.

These include decommissioning the station and upgrading other energy plants to make up for electricity now produced by Chernobyl's two active reactors. Ukraine would provide \$900m.

President Leonid Kruchma this year promised to close Chernobyl, site of the 1986 nuclear accident, by 2000. The Kiev government appears to have backed down from earlier calls for \$4bn in grant aid. Differences remain over the exact timing and source of the funding.

Matthew Kaminski, Kiev

Chirac and Juppé slump in polls

President Jacques Chirac and his prime minister, Mr Alain Juppé, have slumped to new lows in the eyes of French voters according to a new opinion poll. The *Sondage* poll for the weekly *Figaro* magazine found that just 37 per cent of voters had confidence in Mr Chirac, a Gaullist, down four percentage points from a similar poll conducted a month ago. Mr Juppé's popularity fell by six points to 33 per cent of the electorate.

The slide continues a trend driven by frustration over Mr Chirac's failure to deliver on campaign promises to cut joblessness and relieve social divisions quickly, as well as his unpopular decision to resume nuclear testing.

Mr Chirac's popularity has plunged more quickly than that of any president in modern French history since he took office in May. Then, polls suggested he was the most popular president at the start of his mandate since General Charles de Gaulle.

Reuter, Paris

Slovak president berates PM

Slovakia's President Michal Kovac launched a fierce attack on Mr Vladimir Meciar, the prime minister, yesterday, accusing him of planning to usurp power and spreading malicious propaganda. "It is time (for the other side) to give up plans to usurp and concentrate power, and to move towards co-operation with constitutional institutions to strengthen democratic government," he said in a speech broadcast on radio.

It was his strongest assault on Mr Meciar since they began a bitter feud almost two years ago when the prime minister was toppled in a parliamentary coup, returned to power and then launched a campaign to oust the president.

Mr Kovac attacked Mr Meciar for trying to shift the blame last week for diplomatic notes from the EU and US expressing concern about the state of Slovak democracy. "His entire speech constituted a malicious propagandistic spreading of half-truths to the public," he said. "This proves where the real poverty of our domestic policy lies... To allege the president is subverting the government and even constitutional structures because he refuses to bow to chicanery... and defend democracy, the constitution and legality, is an obvious distortion of the facts."

Reuter, Bratislava

Germany to cut benefits for jobless

By Peter Norman in Bonn

The German government yesterday agreed plans to encourage the long-term unemployed to take up work and reduce the cost of the federal budget of unemployment benefit.

Mr Norbert Blum, the labour minister, said the proposals, which were adopted yesterday by the cabinet and include controversial benefit cuts, should save the federal budget DM3.4bn (£1.55bn) a year. The savings have already been factored into the draft budget for 1996.

The most contentious part of the reform is a proposal to reduce the D-Mark sum used to calculate an individual's unemployment benefit by 5 per cent after a year of receiving such payments, and by a further 5 per cent after each subsequent year.

The opposition Social Democratic party (SDP) intends to oppose this measure, which has also been criticised by the federal labour office, which administers Germany's system for helping the unemployed.

Although the cabinet decision marks a significant dilution of existing support for the unemployed, it is not as draconian as it at first appears.

Unemployment pay, which is the first line of support and paid for a limited period after the loss of a job, will not be affected by yesterday's decision.

Mr Blum also pointed out that the basis for calculating unemployment benefit, which is the second and less generous line of support, would not drop below the lowest pay scales agreed through collective bargaining. Moreover, unemployment benefit payments would still rise each year in line with wages. The minister said this part of the package would account for only DM300m of the savings the government hoped to realise from the benefit reform.

The government also plans to tighten means testing of benefit recipients. It also expects to save a further DM1.5bn as a result of helping people back to work. Job creation efforts will be focused on those unemployed who have been jobless for more than a year and improving training programmes to boost their qualifications.

In a part of the package aimed largely at young long-term unemployed, the government said it would also pay a subsidy of DM425 a day to jobless people willing to do certain low-paid and short-term jobs, such as helping with the harvest. Although there are 3.5m registered unemployed in Germany, it issues 150,000 temporary permits to foreigners each year to do such work.

Retreat on 'European army'

By Simon Kuper, Kevin Brown and Bruce Clark in London

Mr Wolfgang Schäuble, parliamentary leader of Germany's governing Christian Democrats, assured Britain yesterday that in calling for a "European army" he had not been advocating the break-up of Nato.

At a press conference after meeting Mr John Major, the prime minister, and other senior UK officials, he said an independent European defence capability would be a contribution to the Atlantic alliance, not an alternative.

He said the mainly Franco-German Eurocorps - sometimes seen as a European army in embryo - should be brought closer to Nato. He added, however, that a European defence force would be useful in dealing with conflicts where the US did not want to become directly involved.

Making clear that his proposal involved the co-ordination of existing forces, rather than the creation of some new military

organisation, he said: "We do not need to create a new army... but we need to give Europe the capacity to act."

He said that when Mr Malcolm Rifkind, the UK foreign secretary, asked him about the proposed army, he had replied: "Would you still be worried if you knew that it were a Nato army?"

Mr Schäuble said he had also discussed with Mr Major "our differing views on currency union", as well as the enlargement of the European Union and Nato, a subject on which the UK and German positions are close.

The German politician, who has often been a pioneer of new ideas on the future of the EU, used the phrase "European army" on Wednesday to describe the likely end result of the EU's efforts to achieve a common defence effort.

He reiterated his country's support for the gradual merger of the EU with the 10-nation Western European Union, an embryonic defence grouping. "It should

be our goal to integrate the WEU into the EU - if required, step-by-step and through increased structural integration - and thereby to create a European army," he said in an Oxford lecture.

Downing Street sought to play down hints of a confrontation, insisting that Mr Schäuble assured the prime minister that his remarks about the desirability of a European army had been "misrepresented."

A senior official said Mr Schäuble had undertaken to clarify his comments before leaving the UK. However, his talks with Mr Major focused on areas of broad agreement, including EU enlargement and reform of the common agricultural policy and the structural fund.

Mr Schäuble told the prime minister he believed Britain should participate in a European single currency, but Mr Major told him there would be no change in the government's determination to leave the decision for a future parliament.

Sniping at budget puts Dini's financial objectives in jeopardy

A parliamentary commission has introduced substantial changes to Italy's 1996 budget, highlighting the difficulties faced by Mr Lamberto Dini's government in sticking to its original financial objectives.

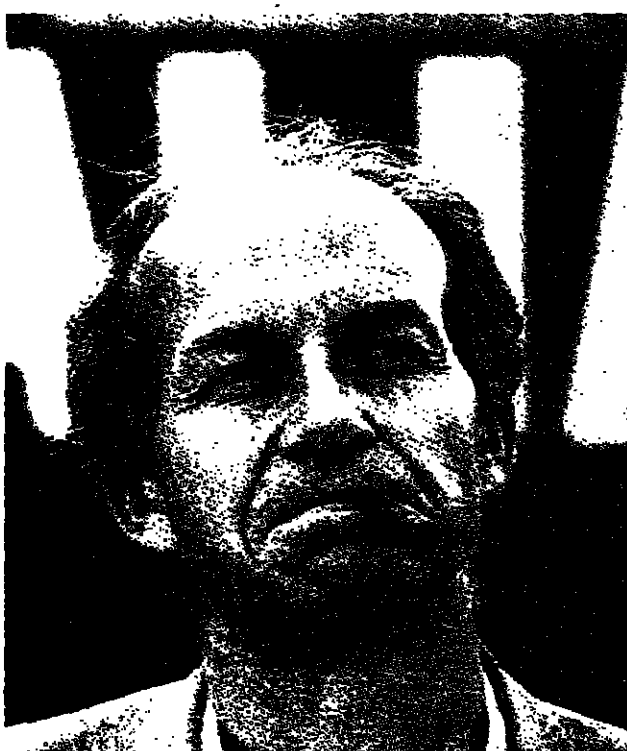
The changes, proposed by the Senate budgetary commission, came at a time when the Bank of Italy has repeated its reservations about the effectiveness of the measures in the 1996 budget. The bank's latest quarterly report this week suggested the government's aim of finding L32,500bn (£13bn) in new receipts and spending cuts could fall short by L10,000bn.

The fate of the budget is unlikely to become clear before early December. The rightwing alliance, headed by Mr Silvio Berlusconi, the former prime minister, is pledged to vote against the budget despite reservations among the moderates. Mr Fausto Bertinotti, the mercurial leader of Reconstruzione Comunista, the hard core of the old Italian Communist party, is also committed to block the budget.

Mr Bertinotti and his 24 deputies abstained in last week's vote of no confidence in the government, allowing Mr Dini to survive. But at this stage it is hard to see him backing off from his opposition to an "unpopular" budget, so Mr Dini must rely for cross-party support from moderates in the Berlusconi camp. If the budget fails to pass, an emergency mechanism would operate from next January 1 permitting the administration to spend each month no more than a twelfth of total 1995 expenditures.

This year the budget is being discussed first in the Senate where the government enjoys a clear majority from the parties of the centre-left. Among the main amendments proposed by

Central bank has voiced doubts and Senate wants amendments, writes Robert Graham in Rome



Among the budget's enemies is Communist leader Fausto Bertinotti, who has pledged to block it

the budget commission are to broaden the scope of continued tax breaks for reinvested company profits, to delay the introduction of higher property taxes, and end the freeze on local authority recruitment as well as for new magistrates and judicial personnel.

The government had tried to limit tax breaks on reinvested profits, introduced in 1993, to those companies operating in the depressed south. However, the Senate commission has stipulated that these benefits apply to the whole country for

full Senate session before moving on to the Chamber of Deputies, where the government lacks a clear majority.

Mr Dini has said his government is willing to accept changes provided the basic framework of the budget is not altered. Traditionally, parliament seeks to dilute the measures; but this year matters have been complicated by Mr Berlusconi's desire to use the budget as a weapon to humiliate Mr Dini and ensure elections early in the new year.

The budget aims to cut the public sector deficit from 7.4 per cent of gross domestic product to 5.9 per cent by raising almost L18,000bn in fresh revenues and finding L14,500bn in spending cuts. *Confindustria*, the employers' confederation, has attacked the budget for being too modest, so distancing Italy from the possibility of meeting the EU criteria for monetary union.

In private, government officials concede that more radical surgery on public finances is necessary but point out the measures have to be compatible with parliamentary support from the centre-left. This is most evident in the L6,000bn set aside for public sector pay claims. By conceding what in effect will be a 6 per cent rise, the government has bought the backing of the unions.

The weakest aspect of the budget is that a quarter of new revenues are due to come from improved income tax assessment and more efficient curbs on the time honoured practice of tax evasion. This is one of the principal concerns behind the Bank of Italy's view that the budget might be as much as L10,000bn short. As it is, the receipts from a tax amnesty this year could be L5,000bn short, according to the government, so requiring additional compensatory measures at the end of the year.

Over the next few months, some Sfr1.76bn was transferred into these accounts, a sum that was larger than the bank's balance sheet.

Then the money was drawn out gradually between June, 1991 and February, 1992 in amounts varying from Sfr20m to Sfr100m in cash.

The Treuhanderbank suspects that most of it was used to buy Austrian savings bonds and then deposited into several anonymous numbered accounts in Austrian banks. All documentary evidence of these fund movements appears to have disappeared.

Mr Dieter Jann-Corrod, the Zurich district attorney, said last year that when he made initial investigations in 1992, he was told that the funds were dispersed among various accounts "for tax reasons".

Bank Austria said last year that it had no knowledge that the funds had come from the two Berlin companies.

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French police claim 'terror hunt' coup

By Andrew Jack in Paris

French police yesterday said they had arrested a number of people in raids in three cities, which they claimed as a breakthrough in the hunt for those involved in terrorist attacks which have hit the country since July.

In operations in Paris, Lyons and Lille on Wednesday evening and early yesterday, officers of the judicial police rounded up a number of French and Algerian nationals and seized a number of arms and bomb-making equipment.

Mr Jean-Louis Debré, France's interior minister, said the action had prevented an imminent terrorist attack in a market near the centre of the northern industrial town of Lille, and claimed it was "a new step in the inquiry into Islamic extremists".

The latest development follows intensified security and a number of police raids in the wake of at least eight terrorist bombings in France since the first and worst on a commuter train in central Paris on July 25, which killed seven people and injured nearly 100.

The Armed Islamic Group has claimed responsibility and threatened continued action

against France in relation to support for the government in Algeria, although some critics argue that the claims and the bombings may be the work of the Algerian secret police.

Mr Debré said police had discovered a gas canister, explosives and nails in an apartment in Lille, the ingredients for the bombs used in all the attacks up to now.

He claimed that Mr Boualem Bensaid, among those arrested in Paris, was connected to a terrorist ring in Lyons involving Mr Khaled Kelkal, shot dead by police last month, and Mr Karim Koussa, seriously wounded while helping Mr Kelkal escape the police.

Mr Ben-said has since been placed under formal investigation by magistrates in connection with an attempted bombing of a high-speed train between Lyons and Paris, to which Mr Kelkal was also linked.

Meanwhile, Sweden has refused an extradition request to France for Mr Abdelnecih Denèche, who, investigators believe, was linked to the July 25 bombing in Paris, although the Swedish secret police have called for his expulsion from the country.

Mr Debré had come in for

criticism for suggesting, on the day Mr Kelkal was shot dead, that he was at the centre of the majority of the attacks across France. A further bomb exploded in Paris two days later.

The interior minister stressed yesterday the need for continued vigilance and warned that further attacks could take place.

He said the high-profile "vigilante" security operation which has mobilised hundreds of police and soldiers was being maintained.

Separately, reports continued yesterday of continued violence between youths and police in a number of troubled suburbs around France which are affected by high unemployment and serious social problems.

A number of commentators have suggested the riots have been inspired by the same causes of urban despair which have turned some youths of north African origin towards Islamic fundamentalism and links to terrorism.

Mr Alain Juppé, the prime minister, yesterday convened a meeting of ministers to discuss a range of new urban policies to be unveiled later this month.

A woman with ambition will be the biggest loser in the presidential election

Poland's central banker set to pay

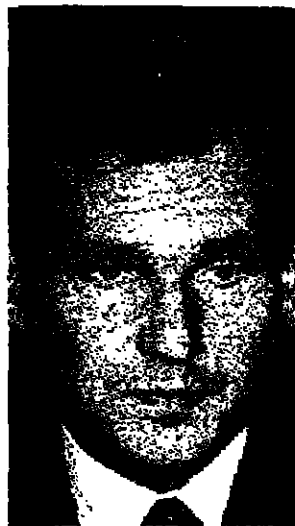
By Christopher Bobinski in Warsaw

The future of Ms Hanna Gronkiewicz-Waltz as Poland's central bank chief looks increasingly doubtful as her struggling campaign to be elected president in this Sunday's elections has antagonised both the leading candidates.

Ms Gronkiewicz-Waltz has guarded the National Bank of Poland's independent status assiduously since she was appointed by President Lech Walesa to a six-year tenure in 1992. She has followed tight monetary policies which have earned her the respect of foreign institutions such as the International Monetary Fund and her departure would raise concerns over the fate of the reform process.

But Ms Gronkiewicz-Waltz's decision two months ago to stand in the election, with the avowed aim of building an anti-communist, Christian Democratic movement, has put her squarely into the political arena and her likely defeat will weaken the bank's ability to defend its status.

Already Mr Alexander Kwasniewski of the ruling former communist Left Democratic Alliance, who is currently the front-runner, has



Kwasniewski: will call on his rival to resign from bank post



Gronkiewicz-Waltz: central banker running for president



Walesa, her former mentor, has referred to her as a 'hyena'

said he would ask Ms Gronkiewicz-Waltz to resign if he won. The central bank has been in conflict with the country's Finance Ministry over interest rate policies for over a year and Ms Gronkiewicz-Waltz recently warned that changes planned by the government in Poland's banking law amounted to an attempt to limit the central bank's independent status.

Mr Lech Walesa, who is close behind in the opinion

polls, has called her decision to run in the elections an act of treachery. Mr Walesa - who appointed her when she was a little-known academic lawyer specialising in banking law - has referred to her as that "hyena", while her campaign has presented Mr Walesa's presidency as "chaotic". Such exchanges leave little room for harmonious co-operation in defence of the bank, under her tenure, even were Mr Walesa to win a second term.

For the moment she is refusing to comment about her future. "I still have a chance of getting into the second round of the elections and then I will beat Alexander Kwasniewski," she says gamely, dismissing polls which show her getting between 2.5 per cent and 5.0 per cent support as "variable". Under the election law if none of the 13 candidates currently standing gets 50 per cent in the first round then the top

two go forward into a second round on November 19.

Even were Ms Gronkiewicz-Waltz not to resign on the victory of either of the leading candidates, parliament may decide for her. The change in the bank's status planned by the government would mean that she would have to have her mandate confirmed by parliament or be replaced.

Mr Walesa yesterday confidently focused on his plans after clinching victory, and said various factions of his splintered old Solidarity movement were rallying behind him.

"The Solidarity union and many political parties are already behind me, and the rest will come round after November 5," he said.

Mr Leszek Moczulski, head of the populist Confederation for an Independent Poland, said he quit the race to boost Mr Walesa's chances, as did Mr Bogdan Pawlowski, a businessman. This brought the number of candidates to 13 from the original 17.

Mr Walesa, meanwhile, warned Mr Kwasniewski's communists turned social democrats that if they won, demands to settle accounts for abuses of the pre-1989 communist era could rise to a clamour.

Russians find capitalism is in the genes

John Thornhill sees an awakening from 74 years of communism

One of the early fears of Russia's market reformers was that the ideological deadweight of 74 years of communism might have extinguished the country's "capitalist genes". One of the concerns of the present government is that those animal spirits may be proving uncontrollable. The turnaround, in some parts of the Russian economy in the space of four years, has been striking.

Since the collapse of communism, there has been an explosion of private sector activity in Russia, with whole new sectors such as broking, banking, retailing and advertising being created.

As the old state sector crumbles, a new generation of entrepreneurs has been busy creating a slew of private companies which have grown from nothing into enterprises with multi-million dollar turnovers. The experience of two groups of entrepreneurs in Yekaterinburg, a formerly closed industrial city 1,500km east of Moscow, illustrates some of the wider trends.

Mr Andrew Brill, who runs the Quorus group, and Mr July Magadeev, who is president of a company called the Delrus Association, are young, educated entrepreneurs, who never intended to go into business but have ended up running enterprises employing 400 people between them. Both stress that they are far from unique in Yekaterinburg; they know many more powerful entrepreneurs in the region.

The businesses they run have evolved - by necessity - from trading and service companies. Only by buying and selling goods over a short space of time was it possible to finance the expansion of any enterprise, given the crippling rates of interest on bank finance in a high-inflation environment and the impossibility of raising equity capital. They were also able to call in favours and finance from their circle of family and friends, a system that provides the backbone of so much of Russia's new economy.

Mr Arkady Guzovsky, a former geologist who is now vice-president of Delrus, started in business by flying to Vietnam and importing cheap consumer goods such as T-shirts and the cure-all tonic ginseng. But his company, which employs 250 people and expects to turn over \$30m this year, now specialises in the distribution of medical products, such as blood bags and surgical equipment, which it imports from the US, where it has opened two offices in California and Boston.

"I was earning \$7 a month in my past profession so it was not a difficult career decision to make," says Mr Guzovsky.

Mr Brill started out as a computer engineer but then set up a private business to sell solutions to the emerging banking sector. The company has since spread its business into

providing computer services to the newly privatised companies and private trading entities.

Quorus has 150 full-time employees and had a turnover of more than \$3m last year. It operates from an unprepossessing tower block of dingy corridors and idiosyncratic lifts and expects to see its revenues grow by 20-30 per cent this year.

Both companies are becoming increasingly sophisticated organisations and are now forging links with foreign businesses. In Quorus's case the company has just struck a deal with Dun & Bradstreet, the business information group, to provide market research about Yekaterinburg. Delrus has become one of the biggest Russian distributors for Baxter, the US healthcare group.

"These guys are very bright," says Mr Nick Wright, managing director of Baxter's

'The trouble for the banks is that there is a long tradition in Russia that people borrow money and never give it back'

Russian office. "You only have to tell them something once and they know it better than you."

Both companies believe that economic stabilisation is beginning to take effect.

"There are definite signs that financial speculation has ended and that banks are starting to look at longer-term investments," says Mr Brill. "The trouble for the banks is that there is a tradition in Russia that people borrow money and never give it back."

Unlike their communist forebears, these new entrepreneurs do not worry much about national politics.

But the newly elected regional governor, Mr Eduard Rossel, has promised to strengthen local powers and Delrus's directors believe Yekaterinburg is emerging as an attractive business centre with good transport links and a skilled workforce. Salaries are on average only a quarter of those in Moscow.

"It will be far more profitable for us to manufacture in Russia than import. We are discussing building a medical products plant in Yekaterinburg," says Mr Magadeev.

Many of the first generation of Russian private businesses will doubtless fall by the wayside.

But the entrepreneurs are prepared to work hard and experiment and exude a sense of raw dynamism not always evident in western Europe. "People in the west have forgotten how to be capitalists," says Mr Brill.



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NEWS: INTERNATIONAL

ANC heads for sweeping victory in local elections

By Roger Matthews and Michael Holman in Johannesburg

The African National Congress appeared set for a sweeping victory in Wednesday's local government elections, consolidating its dominant role in South African politics at the expense of the National party.

Incomplete results last night gave President Nelson Mandela's ANC close to 60 per cent of the vote, and indicated that the party had made significant gains among the "coloured" (mixed race) voters of the Western Cape.

Coloured support for the National party, headed by former president F.W. de Klerk, in last year's general elections helped secure victory in the Western Cape provincial assembly, the only regional administration it controls.

Although the voting pattern is incomplete - polling has been postponed in Cape Town because of disputes over electoral boundaries - the result is a blow for the National party. The ANC claimed it had won 68 per cent of the coloured wards in the Western Cape, with 10 per cent more taken by allied parties.

This disproves academic contentions that the coloured community stood firmly behind the National party.

Mr Cyril Ramaphosa, the secretary general of the ANC, said Mr Cyril Ramaphosa, the secretary general of the ANC.

Mr Ramaphosa said the party "felt humbled by the confidence and support that the public have again shown in us". But he accompanied this attack on parts of the media which, he claimed had, through their reporting, undermined the legitimacy of the elections and damaged business confidence.

"Some newspapers are out to systematically create a negative impression... about the general success of the local government elections," he said.

If the ANC does secure 60 per cent of the national vote, it will be only slightly less than in the general election in April 1994.

Turnout averaged about 60 per cent in urban areas, although only some 77 per cent of those eligible to vote registered for the elections.

The turnout was particularly disappointing in the Johannesburg metropolitan area, where only one in three registered voters cast a ballot.

The ANC blamed this in part on administrative problems, but the extent of voter apathy must cause serious concern to the party. Even so the ANC claimed that it had captured

the entire inner city area. Outside the Western Cape, the vote for the National party, a junior partner in the government coalition, appeared to be holding up reasonably well compared with the general election.

There were still insufficient results last night to assess the performance of the Freedom Front and the Conservative party, the rightwing parties which had been angered by the disclosure at the weekend that General Magnus Malan, a former defence minister, and 10 other senior retired officers, were to be charged with murder.

Gen Malan and his former colleagues were yesterday charged in a Durban court with the murder of 13 blacks attending a prayer meeting in 1987. The men were released on bail of R10,000 (£1,700).

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Murder charge: former defence minister Magnus Malan speaking outside the court yesterday

Kenya scraps exchange control

Kenya has officially scrapped its virtually obsolete Exchange Control Act in a signal to the donor community of its long-term commitment to economic liberalisation.

The formal repeal of the act, approved by parliament with a unanimous vote on Wednesday night, marks the final step in the reform process launched two years ago by Mr Musalia Mudavadi, the finance minister, to free the Kenyan shilling and attract foreign investment to the Nairobi Stock Exchange. Mr Mudavadi introduced measures giving the shilling nearly complete convertibility in May 1994. Kenyans were allowed to invest up to \$500,000 outside the country without central bank authorisation and exporters were permitted to retain foreign currency proceeds instead of surrendering part of their earnings.

But the fact that the Exchange Control Act, while ineffective, remained on the statute books was a worry for foreign investors who feared that President Daniel Arap Moi could put Kenya's reform process into reverse at a moment's notice. Its repeal was regarded by the international Monetary Fund as a sign of the country's seriousness towards reform.

Michela Wrong, Nairobi

Moroccan sell-off plans boosted

Plans for privatisation of Morocco's biggest refinery gained momentum yesterday with completion of an evaluation report on Samir (Société Marocaine de l'Industrie et du Raffinage). The report, handed to the ministry of privatisation, will pave the way for an evaluation of the minimum price at which Samir can be privatised by the end of 1995. Analysts say the company could be valued at anywhere between \$300m and \$1bn. Some 20 per cent of the company is expected to be sold on the Casablanca stock exchange, while a majority stake should go to a strategic partner.

Roula Khalaf, London

Edgy Egypt puts the brake on its economic reforms

Cairo is worried about social disaffection, writes James Whittington

Stranded in a warehouse in the Mediterranean port of Alexandria are 15km of piping destined for one of the many new tourist resorts being developed along Egypt's Red Sea Riviera.

The fact most of the piping should already have been laid has not been lost on local and foreign investors who have committed about \$100m to transform the desolate peninsula of Ras Abu Soma into a holiday destination. While the offending bureaucratic hurdle is being brought to the attention of higher authorities, the investors can do little but wait.

Patience is an essential virtue in Egypt, where economic reforms have slowed to a glacial pace over the past year. After stabilising the macro-economy since 1991, President Hosni Mubarak's government has achieved more wide-ranging and rapid structural reforms in favour of a protected period of change.

This has caused disagreement with the International Monetary Fund and western donors, who are still no closer to approving a write-off of the third and final tranche of Paris Club debt - worth \$4bn in current value terms and costing the government \$350m a year in servicing - than they were more than a year ago. The slow pace also continues to hinder much needed investment.

Foreign investors speak for themselves. Since 1991 annual inflation has fallen from nearly 20 per cent to 9.7 per cent in August and the budget deficit was slashed from 17 per cent to 1.7 per cent of gross domestic product in fiscal year 1994/95.

High remittances and increasing tourism revenues have maintained a healthy current account surplus - though the trade deficit continues to grow - and foreign exchange reserves excluding gold have risen from \$5.5bn at end-June 1991 to \$18.2bn at end-June 1995, representing a comfortable 18 months' import cover.

Of more than 300 public sector companies slated for privatisation, only four have been sold outright. Others have shed

minority stakes on the stock market and to their workforce. Progressive lowering of tariffs stopped last year at a 70 per cent maximum rate. And a raft of legislation for deregulation, such as laws on labour, companies, anti-trust and foreign ownership of property, have all been delayed.

Anti-reformists argue that, in a country where Moslem fundamentalism traditionally channels social grievances into political opposition, an unofficial jobs rate of 15-20 per cent is already too high and the third of Egypt's 60m inhabitants who live below the poverty line too many.

But it is precisely these fears that donors and multilateral organisations say necessitate faster structural reforms. In a document prepared by the IMF for this year's annual consultations with Egypt, the Fund's staff concluded that the government's current policy stance would undermine its economic achievements so far.

"Egypt's economy needs real growth of at least 7 to 8 per cent to absorb the annual 500,000 new entrants in the workforce, create new jobs for the unemployed, and have a noticeable effect on poverty levels," says Mr Said el Nagar, a local economist.

Ministers say the government recognises this and they are still firmly committed to reform. But says Mr Youssef Boutros Ghali, minister for international co-operation, it has to be "an indigenous process, driven by local considerations and not processed by the outside world".

This view has been paramount in Egypt's long-running row with the IMF over the country's exchange rate policy which has brushed relations on both sides and helped contribute to the slowdown in the pace of reform.

The Fund argues that a "de facto fixed parity" of the Egyptian pound against the US dollar and an inflation rate differential with its main trading partners has caused the real effective exchange rate to appreciate by about 35 per cent

over the past four years. To improve external competitiveness, it recommends a devaluation of at least 25 per cent as part of the next stage of reforms.

President Mubarak has firmly ruled out any devaluation, but the latest trade figures bear out the efforts made so far.

In the first 10 months of the current fiscal year, non-traditional exports (excluding petroleum and cotton) grew by 71 per cent from \$1.23bn to \$2.11bn, out of total exports of \$3.35bn at the end of April. The

government has set a target for export revenues of \$10bn by the year 2000.

Meanwhile, most businessmen believe that patience will continue to be the key word while fundamental legal, regulatory and bureaucratic obstacles remain. Which explains why private sector investment in Egypt accounts for an estimated 10 per cent of GDP - a relatively low figure compared with other emerging countries - and foreign direct investment amounts to less than 1 per cent of GDP.

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Meanwhile, most businessmen believe that patience will continue to be the key word while fundamental legal, regulatory and bureaucratic obstacles remain. Which explains why private sector investment in Egypt accounts for an estimated 10 per cent of GDP - a relatively low figure compared with other emerging countries - and foreign direct investment amounts to less than 1 per cent of GDP.

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Egypt: sure but slow

Foreign exchange reserves excluding gold (\$bn)

Current account balance including transfers (\$bn)

Inflation (per cent)

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Source: Egyptian government, IMF-FPS, Sargis

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Double agents loyal to KGB exaggerated Moscow's military strength

CIA under fire over Soviet mole

By Jurek Martin in Washington

The Central Intelligence Agency has come under new and withering fire for what it has conceded this week were serious errors of judgment stemming from the penetration of its activities by Mr Aldrich Ames, the Soviet "mole" now in jail for life for treason.

The most damaging admission to Congress was that the CIA routinely passed on intelligence of an exaggerated Soviet military threat to the White House without warning that it came from tainted sources - double agents still loyal to the KGB who had been recruited to replace those spies executed

after being betrayed by Mr Ames to Moscow in the 1980s.

That, in turn, probably influenced US defence procurement policies, including the decision to go ahead with the new F-22 fighter, the research and development costs of which exceed \$2bn (\$1.2bn) in next year's budget.

Compounding the anger of many in Congress has been a letter from three former CIA directors, Mr William Webster, Mr Robert Gates and Mr James Woolsey, saying they should not be held "personally accountable" for what they admitted was "a serious breach in the integrity of the intelligence process".

Instead, their letter, sent to Mr John Deutch, the current director, pointed a finger of blame at Mr Frederick Hitz, the CIA inspector general appointed by Congress, for having "buried" in a 1991 report the extent of the damage caused by Mr Ames.

The three can expect a testy welcome from the Senate intelligence committee when they testify next week. Senator Bob Kerrey of Nebraska, senior Democrat on the committee, said: "I intend to make them regret attempting to influence Mr Deutch by seeking 'more favourable treatment' than available to lower-ranked CIA employees."

Senator Daniel Patrick Moynihan, the New York Democrat, went further by saying, "It's not too late to make the case for closing it down permanently." Mr Kerrey, recommending "root-and-branch reform", said the CIA needed "the organisational equivalent of a sea-change operation".

He may also find a dusty congressional reception for his plan to get the CIA further into the post-cold war area of industrial espionage, a course set tentatively in train by Mr Woolsey. Mr Moynihan commented acidly that it was not "honourable" to engage in "industrial spying, shoplifting and credit card fraud".

Latin America hurt by currency policy

By Stephen Fidler, Latin America Editor

The single largest contributor to the volatility in gross domestic product in Latin America is "the region's tendency to commit itself to pegged exchange rate regimes", according to a controversial report published today by the Inter-American Development Bank.

The report suggests economic instability has cost Latin America at least one percentage point a year in growth and has sharply worsened poverty in the region.

Release of the report, as part of the bank's annual publication, Economic and Social Progress in Latin America, was delayed for a month amid heated internal debate in the bank.

The research, prepared by a team led by Mr Ricardo Hausmann, the bank's chief economist, has been criticised by some economists for using dubious methodology in drawing its conclusions.

Publication was also delayed as breaches of the bank's code of political correctness - in which member government

economic policies are criticised only in the most oblique terms - were ironed out.

Between 1970 and 1992, a period which the report says does not reflect the beneficial impact of economic reforms of the late 1980s and 1990s, Latin America suffered more, longer and deeper recessions than industrialised countries.

Controversial IADB report tries to explain shortcomings in regional performance

Economic volatility - caused by terms of trade and capital flow shocks, inadequate monetary and fiscal policies, underdeveloped financial markets and other factors - has cost the region an average annual one percentage point of growth, the report says.

Volatility cost some countries more: Bolivia an "incredible" 3.5 percentage points a year, Venezuela more than 3 points, and Ecuador, Nicaragua, Argentina and Peru more than 1.5.

This worsened poverty because the poor are the most vulnerable to economic instability.

"If Latin America's macroeconomic instability had been more like that of the industrial economies, roughly 7 per cent of the region's population, or 25 per cent of the poor, would have been lifted out of poverty," the report concludes.

It says the volatility of the region's exchange rates is due mainly to problems in monetary policy and political instability.

Policy recommendations for governments include choosing a sustainable exchange rate regime. "For most countries in the region, this implies some form of flexibility either through managed floating or through adjustable pegs."

Overcoming Volatility in Latin America, prepared by a team led by Ricardo Hausmann and Michael Gavin, Office of the Chief Economist, published in Economic and Social Progress in Latin America, 1995 edition, Inter-American Development Bank, Washington DC 208 623 1000.

Mexico unveils social security reforms

By Daniel Dombey in Mexico City

Mexico's government has unveiled plans to reform its crisis-ridden 46bn pesos (\$4.17bn) social security sector and increase domestic savings through more efficient use of pension funds. The proposals will form the basis of bills to be sent to Congress in the next few weeks.

The plans reject privatisation of the pensions sector. But they call for the creation of individualised savings accounts, to be invested "productively" rather than just in government debt. These may be managed by investment societies, private or public, as the contributor chooses.

The reforms, a centrepiece of the 11-month-old administration's plans, should allow state

Mexican Social Security Institute pension funds to be partly invested in private businesses.

President Ernesto Zedillo said it was important "the funds accumulated in the new system of pensions are used to increase national savings and consequently national investment". He has argued that Mexico needs to increase domestic savings, which fell from 22 to 16 per cent of

national income in the six years to 1994, if it is to grow fast enough to absorb an expanding labour force.

The reforms aim to eliminate cross-subsidies between the various arms of the IMSS. In the past it has financed its deficit-stricken health services with pension contributions and channelled funds to projects such as theatres and sports stadiums. The government will

increase its direct financing of the health sector while cutting the size of the IMSS workforce of 340,000.

"These proposals are vague and rather disappointing," said Mr Jonathan Heath, a Mexico City-based economist. "The permission they will give to the investment societies is an advance, but there are no clear guidelines about how investment can be made."



Jean Chrétien seeking political stability

AMERICAN NEWS DIGEST

Chrétien seeks end to acrimony

Mr Jean Chrétien, Canada's prime minister, has appealed to English-speaking Canadians to show generosity towards Quebec if their country is to remain in one piece.

However, he also indicated in a speech in Toronto yesterday that his government will try to thwart efforts by Quebec separatists to hold another independence vote on the heels of their narrow defeat in last Monday's referendum. "We have done it [vote on Quebec secession] twice, and we cannot carry on doing it forever," the prime minister said.

Meanwhile a handful of MPs representing the Bloc Québécois, the official opposition in the federal parliament, may step down soon, Mr Lucien Bouchard, the BQ's leader, said yesterday.

Depending on the outcome of by-elections, the move raises the possibility that the right-wing Reform Party, whose base is in western Canada, could take over as the official opposition, giving it a higher profile and access to more parliamentary resources. The BQ currently holds 53 seats and the Reform party 52.

Bernard Simon, Toronto

Talks offer hope for Nasdaq

The US Securities and Exchange Commission and the National Association of Securities Dealers have started preliminary talks which could produce a non-disciplinary settlement of the SEC's review of the Nasdaq stock market's practices.

The SEC launched its inquiry into suspicious quotations a year ago, after market makers were accused of colluding to keep spreads between buying and selling prices wide. The SEC is focusing on the market's rules and their enforcement. It has the right to bring civil charges against NASD.

Insiders suggest the SEC was impressed by NASD's rapid acceptance of recommendations proposed by the Rudman committee in September. It recommended greater public representation on the NASD and Nasdaq boards, and a separation of the disciplinary side from the operational activity.

NASD has written to members saying their fees will have to rise to cover the increased cost of regulation following the Rudman recommendations.

Magpie Urry, New York

Capital gains tax objections

Representatives of foreign companies are lobbying hard against a little-known provision in the Senate budget reconciliation bill, which would levy a 10 per cent up-front tax on capital gains of "foreign persons" owning 10 per cent or more of the stock of a US corporation.

The only exception is when a foreign person is a "qualified resident" of a country with which the US has a tax treaty which specifies that capital gains shall not be taxed.

The US has a number of treaties with no provision on capital gains, including Australia, Austria, Denmark, Greece, Ireland, Luxembourg, Norway, Switzerland and the UK - the largest investor in the US.

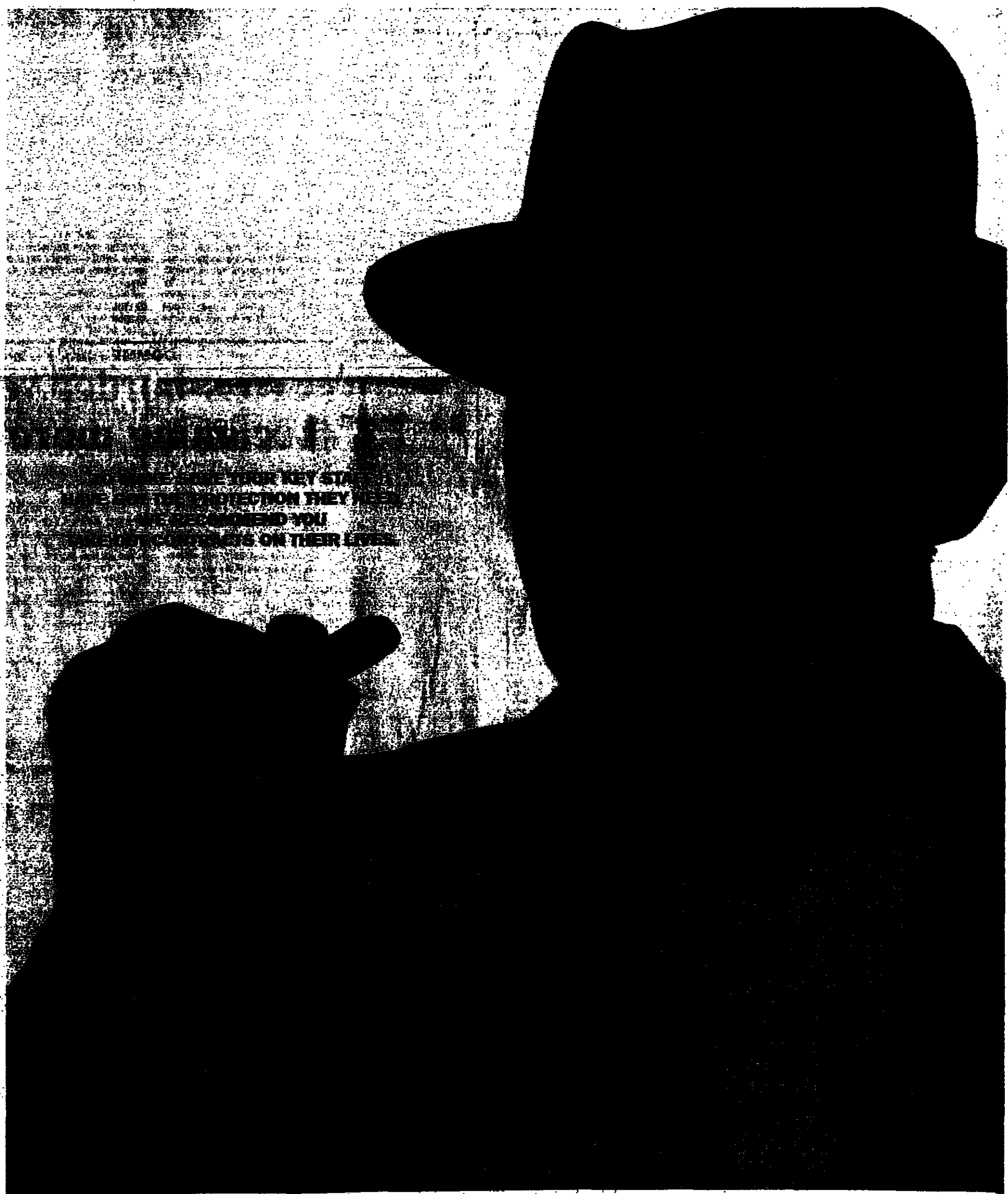
The Organisation for International Investment says taxing capital gains paid to foreigners is contrary to widely accepted international principles that only the country of residence of a shareholder should tax gains on stock sales. They say the shareholder would discourage foreign investment in the US and provision would encourage foreign governments to impose similar taxes on US investors. The plan was opposed by the US treasury and a number of US industry groups.

Nancy Dunne, Washington

Colombian politician shot dead

Mr Alvaro Gomez Hurtado, a prominent Colombian Conservative politician and an outspoken critic of the government, was shot by two gunmen yesterday morning as he left a university law faculty in the north of Bogotá. He died before emergency surgery not long after reaching a private clinic. An adviser to Mr Gomez was also killed in the incident.

Sara Kendall, Bogotá



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NEWS: WORLD TRADE

WORLD TRADE NEWS DIGEST

IBM to invest \$1bn in France

International Business Machines, the US computer company which is also the world's largest full-range semiconductor manufacturer, plans to invest \$1.4bn expanding its chip-making facilities in Essonne, France, and Burlington, Vermont. IBM joins other chip manufacturers across the world investing billions of dollars to increase capacity because of a world-wide scarcity of some common components caused by the rapid growth of the personal computer.

IBM will invest about \$1bn at Essonne, one of its oldest European plants best known for making 16 megabit (million binary digit) direct access memories and high speed bipolar chips. It will install equipment for the manufacture of 64 megabit memories.

Some \$400m will be invested in Burlington in manufacturing equipment for microprocessors, controllers and multimedia devices able to code and decode moving pictures and sound for transmission over telecom networks. *Alan Cane*

Car part makers target Japan

UK vehicle component makers have ended a two-week tour of Japan aimed at recovering the UK industry's share of the Japanese market. Twenty manufacturers held talks with Japanese and construction equipment makers throughout Japan and several companies secured orders.

Japanese car manufacturers, in an effort to reduce their costs, have become more open to the prospect of purchasing foreign components because of the strength of the yen. Foreign pressure on the Japanese vehicle industry to increase foreign procurement has also made a difference to Japanese attitudes. Japanese car plants in the UK buy from UK suppliers, but this is the first UK mission by car parts suppliers to Japan. *Michio Nakamoto, Tokyo*

Daewoo to build telecom HQ

Daewoo of South Korea has won a contract to build the M5700m (\$380m) headquarters for Telekom Malaysia, the partially privatised telecommunications utility. The new building, featuring a tower block of offices, an auditorium, food centres and a sport hall, is scheduled to be in central Kuala Lumpur by 1998.

Some analysts have criticised the Telekom building project as too grandiose and a waste of corporate funds. An office building programme in Kuala Lumpur over the last two years has resulted in large tower blocks in some parts of the city, resembling Manhattan. Buildings under construction include twin towers which, when completed, will be the world's tallest office structures. *Kieran Cooke, Kuala Lumpur*

■ Taiwan's Great China Airlines has ordered its 12th 50-passenger Dash-8-300 turbo-prop commuter aircraft worth C\$12m (US\$8.7m) from Bombardier, the Canadian aerospace and transit equipment group. *Robert Gibbons, Montreal*

■ Fujitsu of Japan yesterday said it had won a ¥1.6bn (\$16m) order from China for a client server system based on its FMV personal computers. The order, from China National Instruments Import and Export Corporation, is the first large order outside Japan for FMV PCs. *Reuters, Tokyo*

■ Motorola of the US is to sponsor a joint product development laboratory in Beijing with China's State Science and Technology Commission. Motorola will hold a 50 per cent stake in the project to research and develop advanced computer technology based on its chips. *Reuters, Beijing*

Eleventh-hour pre-summit talks will attempt to remove obstacles to free trade plan

Apec to try again on farm trade

By William Dawkins in Tokyo, Guy de Jonquieres in London and Nikkai Tait in Sydney

Pacific Rim leaders' hopes of agreeing this month on decisive steps to implement their ambitious plan for free trade in the region seem likely to hinge on last-minute pre-summit negotiations between trade ministers.

Less than three weeks before the 18 leaders of the Asia Pacific Economic Co-operation forum meet in Osaka, Japan, on November 19, senior officials of their governments remain divided over politically sensitive elements of the scheme.



Mahathir: Apec critic

Mr Hidehiro Konno, Japanese chairman of the summit working groups, said yesterday officials would make one final attempt to agree before trade ministers meet on November 16 and 17.

If they failed, the ministers would have to try to settle the differences.

The Osaka meeting aims to approve a detailed blueprint for implementing the commitment by the last Apec summit in Bogor, Indonesia, a year ago, to dismantle all trade barriers in the region by 2020 - and by 2010 in advanced Apec economies.

Officials of several governments say they fear any large

gaps in the blueprint would jeopardise its credibility.

The thorniest issue, and potentially the most embarrassing to Japan as summit host, is farm trade. Japan cannot guarantee to open its market rice market fully by 2010.

Liberalisation is also opposed by farmers in China, South Korea and Taiwan.

Most other Apec members insist that the blueprint must involve full liberalisation of all categories of trade, and say that giving agriculture special treatment would invite similar demands from other sectors.

Japanese officials say they are not seeking to exclude rice trade from Apec. But the coun-

try is unwilling to go beyond its pledge in the Uruguay Round world trade agreement to allow limited imports until 2001, after which it will hold negotiations on further liberalisation in the World Trade Organisation.

Another unresolved question is whether each Apec member should extend the benefits of its liberalisation fully to all others.

The issue is of particular concern to Washington, because the US administration lacks authority to grant Most Favoured Nation trading status to China, which does not belong to the WTO. China's MFN treatment has to be

renewed annually by the US Congress.

The least contentious of the unresolved pre-summit issues is whether individual Apec members should be free to liberalise at their own speed, or whether there should be pressure on slower-moving countries to speed up. Japanese officials say this point is a matter of wording.

Officials have agreed a draft "action agenda" to be published at Osaka. It proposes that each member start work immediately on liberalisation programmes in 15 areas, to be presented at next year's summit.

The officials have also agreed that each Apec member should bring "initial actions" to Osaka, to get the free trade process under way. But it is unclear that most leaders will do more than list trade measures announced since their Bogor meeting a year ago. That would fall far short of a recent recommendation by a group of Apec advisers that the leaders make a "down payment" on regional free trade by pledging to implement their Uruguay Round commitments in half the time currently planned.

World pharmacy drug purchases January-August 1995 (\$m)

	US	Japan	Germany	France	Italy	UK	Spain	Sweden	Belgium
Cardiovascular	5,908	2,714	2,559	2,330	1,078	882	820	250	280
Alimentary/Metabolism	6,082	3,272	1,892	1,502	846	814	512	307	197
Central Nervous System	6,536	868	1,182	1,138	515	672	380	81	152
Anti-infectives	3,542	2,403	1,773	1,198	654	292	388	81	152
Respiratory	3,947	1,589	1,170	746	344	624	306	194	120
Blood Agents	1,731	1,818	439	580	233	75	183	67	54
Musculo-Skeletal	1,501	1,889	559	480	280	250	162	57	68
Others	8,133	3,877	2,286	1,581	955	779	555	250	225
Total	37,380	17,840	10,980	9,508	4,975	4,081	3,108	1,372	1,284
% Change*	10	10	8	5	4	9	12	8	6

Source: IMS International

*Non-hospital market only. *Excludes excluding countries.

Prescription drug sales rise by 9%

By Daniel Green

World sales of prescription medicines rose to \$90.5bn during the first eight months of this year, nine per cent higher than for the same period of last year, according to a report published today.

However, the rate of growth is slower than increases registered earlier in the year, according to data from IMS, the specialist drugs industry consultancy.

The increase in sales for the first six months was 11 per cent and for the first quarter it was 13 per cent. A year ago the rate of growth was just 4 per cent.

The expansion is being fuelled by sales in the US, the

world's largest market and also one of the fastest growing. US sales for the first eight months of 1995 were up 10 per cent at \$35.1bn.

Japan, the second biggest market, grew at the same rate to reach sales of \$17.8bn, excluding exchange rate movements.

Sales growth in most European countries was overall slightly lower than for the first seven months of the year. The UK and Spain were the fastest growing markets, although the Spanish figures represent a recovery from low growth last year following cost control measures.

Among medical areas, blood agents overtook musculo-skeletal products in total sales

for the first time.

This is likely to be at least partly because the blood agents sector includes the fast growing biotechnology products Eptogen and Neupogen, which treat problems with red and white blood cells which can be caused, for example, by chemotherapy for the treatment of cancer. Both drugs were developed by Amgen, the US company.

In addition, sales of musculo-skeletal drugs include anti-inflammatory products for arthritis that have lost patent protection.

They include Naproxen, which is made by the US company Syntex, itself taken over last year by Switzerland's Roche.

Blood agent sales were worth \$5.05bn in the eight months to August, up 11 per cent on the same period of 1994.

Musculo-skeletal drug sales

rose 4 per cent to \$5.04bn.

The two fastest growing medical areas are in anti-infectives - which includes antibiotics and the fast expanding area of anti-virus drugs - and respiratory products, most of which treat asthma, the incidence of which has been growing rapidly.

Sales of anti-infectives grew by 16 per cent to \$9.5bn while sales of respiratory drugs grew by the same amount to \$9.1bn.

Cross-border ventures becoming more common

By Ian Rodger in Zurich

Cross-border joint ventures have become more common in recent years and are frequently the only way for a western company to circumvent protectionist measures in an emerging market. In other cases they provide a cheap method of testing the water in a new market.

According to a study* of 49 such ventures, the success rate of cross-border alliances was only about 50 per cent. Many did not last for any great length of time, with one or the other partner usually taking over complete ownership.

Moreover, alliances between strong and weak companies rarely worked and 80/50 ventures tended to work better than majority/minority ones, according to the authors,

McKinsey management consultants Joel Bleake and David Ernst.

"When one parent has a majority stake, it tends to dominate decision making and put its own interests above those of its partner or, for that matter, of the joint venture itself. Both partners tend to be worse off as a consequence."

"When ownership is even, it is more likely that the joint venture will be set up as a separate entity with its own strong management," they write, adding that 50/50 deals built trust by ensuring that each partner was concerned about the other's success.

Two thirds of the alliances studied ran into serious managerial or financial trouble within the first two years, highlighting the need for flexibility to let them evolve their

roles and goals with changing circumstances.

"It is inevitable that the objectives, resources and relative power of the parents will gradually change," they observe.

Mr Göran Lindahl, ABB's executive vice-president responsible for three joint ventures announced yesterday, defended this approach. "They have good people in Russia and the Ukraine but they lack processes, management, technology and money. Whether it is a 25/75 or a 75/25 venture does not matter. What matters is if you see it as a partnership to which you can both contribute. One and one should make three."

*Joel Bleake and David Ernst: *The Way To Win In Cross-Border Alliances*, Harvard Business Review

ABB in Russian cable deal

By Ian Rodger

Asea Brown Boveri, the Swiss-Swedish power engineering group, has established two joint ventures in Russia to supply high technology cables and circuit breakers. The Zurich-based group believes sales of the two ventures could reach \$100m in two years.

Mr Göran Lindahl, ABB executive vice-president responsible for power transmission and distribution, said Russian demand for the type of cables to be produced by the joint venture should soon reach \$500m a year.

ABB has taken a 75 per cent stake in the cable venture,

ABB Moskabel, with two Russian companies, Moskabelmet and Mosselektro, taking the rest. These companies now produce conventional 110KV and 220KV cables.

ABB will bring its technology for cross-linked polyethylene (pex) cables to the venture, and hopes this will quickly force a general conversion of this segment of the market to the pex technology.

Siemens of Germany and Alcatel of France are already present in the Russian cables market through joint ventures.

ABB will also bring advanced technology for gas circuit breakers to a second joint venture, ABB Moselektro,

that it has formed. ABB has a 51 per cent stake in this venture with its partner, Moselektro, taking the rest.

These circuit breakers are used in transmission and distribution substations and are suitable for severe environments.

ABB yesterday announced formation of a joint venture in Ukraine to make medium- and high-voltage distribution and transmission equipment for the Ukrainian market. It will have 51 per cent of ABB RZVA, with the rest held by Rovenskii Zavod Vysokovoltnoi Apparatury, a Ukrainian switchgear maker. The venture will be based in Rovno and will employ 1,200 people.

Chile gloomy on Nafta prospects

By Stephen Fidler, Latin America Editor

The chances of Chile joining the North American Free Trade Agreement are not very bright, Mr José Miguel Insulza, the Chilean foreign minister, has admitted.

But he said an agreement on linking Chile to Mercosur, the customs union comprising Argentina, Brazil, Paraguay and Uruguay, could be reached in months and perhaps before the end of the year. Chile and

Bolivia are seeking associate status in Mercosur, meaning they will not accede to the its common external tariff.

Chile has made it plain that it will not go ahead with negotiations over entry into Nafta without having first secured "fast track" authority from the US Congress.

Without fast track, Congress will be able to revise the agreement and, according to Mr Insulza, "you end up negotiating twice". If fast track were not agreed by the end of

November, it would be likely to get tied up with the US election process. This meant that the issue could be reintroduced into Congress in 1997 at the earliest, he said.

Mr Insulza, speaking in London, said Chile might also have a so-called framework agreement negotiated with the European Union by March which could set the groundwork for free trade by the end of the decade. About 30 per cent of Chile's exports go to Europe. The EU is negotiating sepa-

ICI plans \$400m plant in China

By Tony Walker in Beijing and Jenny Luesby in London

Imperial Chemical Industries, the UK chemicals group, yesterday signalled its intention to build a \$400m polyurethane plant in Shanghai to take advantage of the projected rapid growth of the Chinese market.

ICI's planned investment in Shanghai will be by far its largest commitment in China and reflects the growing importance of that market. The company expects sales of its various products in China to increase to \$750m annually by the year 2000 from the present \$220m.

ICI sales to China, Hong Kong and Taiwan are already approaching \$100m annually. The company's representatives signed a letter of intent in Shanghai with Nippon Polyurethane Industry of Japan and the local Shanghai Tian Yuan Chemical Works for the new plant which will be one of the world's largest polyurethane facilities.

It is expected to be completed early next century.

China consumes about 6 per cent of the global output of polyurethane, in a market which is growing at 12-15 per cent a year. Most of this is imported, since there are only a few domestic manufacturers, operating on a very small scale. Polyurethane is used for insulation in refrigerators and in housing.

Mr Charles Miller Smith, ICI's chief executive, said the investment in the Shanghai plant is part of ICI's drive to strengthen its position in Asia where it expects to be generating a third of its global sales within 10 years. At present, the Asia market accounts for about 25 per cent.

ICI and its Japanese partner, in which the UK company is a 25 per cent shareholder, will hold 80 per cent of the joint venture, with the Shanghai Tian Yuan Chemical Works - China's oldest chloralkali company - accounting for the remaining 20 per cent.

Mr Miller Smith described ICI's sales projections in China as a "realistic expectation". He noted the company was already supplying 40 per cent of China's polyurethane needs. ICI also intended to be the leading foreign paint company in China with "a significantly larger business than now".

ICI recently invested \$30m in a paint manufacturing facility in southern Guangdong Province, and is planning a number of other such plants by 1997.

ICI is also building a polyurethane systems blending factory in Shanghai at a cost of \$8m to support its thrust into the China market. That facility is expected to begin production in mid-1996.

Mr Miller Smith said ICI had held back on large-scale investment in China until now, because the company was seeking first to establish a sound base to "cope with a much larger business".

ICI planned to invest "several hundreds of millions of dollars" in China over the next few years in possibly as many as half a dozen projects, several of which were at a stage of advanced negotiation.

However, Mr Miller Smith added a note of caution, saying that while there were many opportunities to be explored, "we have to grow profitably".

DuPont already has four manufacturing sites in the country, and another six have been announced, while Dow has five, with two more planned.

The German chemical companies have also been building up their Chinese operations rapidly. BASF only has one manufacturing site, but eight more are planned; Bayer has one with five more on the way, and Hoechst has two with six more announced.

On Wednesday, ICI signed a general co-operation agreement with the Ministry of Chemical Industry which was designed to facilitate arrangements for licensing, technology sale and transfer, as well as direct investment.

He said he viewed the various agreements differently. Mercosur was a true economic integration project for Chile and would cover issues such as infrastructure and energy integration, as well as full liberalisation of trade. Nafta and the EU accords were economic and trade accords. Apec, the Asian-Pacific grouping, was a multi-lateral arrangement like the World Trade Organisation.

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FINANCIAL TIMES
COMPANIES & MARKETS
Friday November 3 1995

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IN BRIEF
Dresdner Bank advances 14%

Dresdner Bank, Germany's second largest bank, reported a 13.6 per cent rise in operating profits to DM1.46bn (\$1.05bn) for the nine months to the end of September. Page 16

Norske Skog surges and plans Bruck buy
Norske Skog, the Norwegian pulp and paper group, said it planned to buy Bruck, one of Austria's biggest paper producers, from KNP BT of the Netherlands in a deal worth more than NKr2bn (\$320m). It reported a 10-fold increase in nine-month pre-tax profits to a record NKr1.48bn. Page 16

Montell's market dives in third quarter
Montell, the world's largest producer of polypropylene, reported a rapid decline in its market during the third quarter, cutting operating profits to \$61m, down from \$219m in the previous three months. Page 16

US truckmaker to bolster Mercedes' lead
Freightliner, the US truck maker owned by Mercedes-Benz, should become the main force consolidating the German group's position as the world's biggest truck producer over the next two years. Page 18

Financial groups begin move into Brazil
For many foreign financial institutions used to doing business with Brazil from London or New York, the time has come to open offices on the ground. Page 18

HK Telecom improves 14.8% in first half
Hongkong Telecom, which lost its telecom monopoly for the colony in July, began the new era of competition with a 14.8 per cent rise in interim net profits to HK\$4.9bn (US\$621m) for the six months to September 30. Page 20

Steady growth lifts Telecom New Zealand
Telecom New Zealand, which is 50 per cent owned by the US phone companies Bell Atlantic and Ameritech, benefited from the steady expansion in cellular and traditional telephone services in the first half to increase earnings by 15.5 per cent to NZ\$333m (US\$221.5m). Page 20

Shell shares slip on oil price warning
Shares in Shell Transport and Trading fell 16 1/2p to 729p after the company predicted continuing pressure on its main operating activities. Mr John Jennings, chairman, said crude oil prices could remain in the current range of \$12-\$18 a barrel for the benchmark Brent Blend for as long as 10 years. Page 22

Market concerned as Sainsbury stumbles
Market concerns that J. Sainsbury, for more than a decade the UK's biggest and most successful food retailer, might be losing its touch lay behind a fall in the group's share price after it reported disappointing results. The group's sales, margins and marketing have all contributed to the worries. Page 22

International companies page-change
For production reasons, stories and companies listed on Page 18 will appear instead on Page 17 in some copies of today's edition.

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FRANKFURT (DM)		PARIS (FF)	
Rhine	251 + 10.5	OSP	974 + 46
Amihai	192 + 7	Drill Natter	318 + 17
Amgen	401.5 + 11.7	Navigators Int	759 + 24
Anglo	45 + 21	Swiss	191.9 + 30
Ases Brown Boveri	949 - 4.5	Pauls	
Au Bon Marche	255 - 21	Lucy Lorraine	551 - 28
Azlan	65 + 34	YOKO (Yen)	
BP	418 + 34	Wasee	594 + 40
Bony Products	115 + 34	Bank City	847 + 44
Boots	115 + 34	Imperial Elec	354 + 32
Booz, Allen & Ham'n	140 + 34	Metals World	350 + 30
Chrysler	610 + 68	Minors Int	459 + 32
Cluff Resources	75 + 14	Tokai Shiro	957 + 82
Cooper (Frederick)	545 - 14	HOHEN KRONEN (Pence)	
DMR	1045 + 20	De Nue Int	6.55 + 0.23
Dow	290 + 14	Algorini Int	8.85 + 0.2
Dresdner Bank	140 + 14	Hong Kong	4.85 + 0.25
DuPont	610 + 68		
Endesa	140 + 14	Pauls	
Eurochem	140 + 14	Chengdu Tel	1.48 + 0.17
Fletcher Challenge	140 + 14	Centropet Int	9.15 + 0.16
Fokas Bank	140 + 14	Oil Chem	0.87 + 0.14
Freightliner	140 + 14	BARBERIS (Pence)	
Furukawa Electric	140 + 14	Nippon	151 + 1.1
Goldman Sachs	140 + 14	Kawano, B&E	14.5 + 1.0
Groupa Bui	140 + 14	Vaporizers	14 + 5.5
HK Telecom	140 + 14	Pauls	
Halsund Nymcom	140 + 14	Freight	19.5 + 0.6
		Ward & A	72 - 3.5
		United Film	58.25 - 4.25
New York and Toronto prices at 12:30			

Kerkorian prompts Chrysler review

By Richard Waters in New York

Chrysler yesterday launched a thorough review of how it manages its relationship with its largest shareholders and how control over the company is exercised. It said the move had been prompted by questions raised in the past two weeks by Mr Kirk Kerkorian and other shareholders.

Among issues to be considered are "corporate governance procedures and board membership", Chrysler said after a board meeting yesterday. The review, to last three months, would decide whether "incremental changes would be in the long-term best interests of the company and all of its shareholders".

The unusual and sweeping examination

of the company's boardroom practices marks Chrysler's first response to a request a week ago from an ally of Mr Kerkorian, its largest shareholder, for three board seats. Mr Jerome York, a former Chrysler finance director, also asked the company to relax its anti-takeover defences and to set up a committee to consider whether it was making the best use of its cash.

The review reflects comments made by other large shareholders during an intensive series of meetings called two weeks ago by Mr Robert Eaton, Chrysler's chairman, to drum up support against Mr Kerkorian. The Las Vegas-based investor, with about 14 per cent of the company's shares, tried unsuccessfully to mount a

buy-out of Chrysler in April, and has more recently attempted to use his large holding to exert pressure on its board.

Referring to those meetings, Chrysler said yesterday "other people were asking similar questions, so we decided it was a good idea to look at [governance issues]".

Despite announcing a review, Chrysler gave little indication it would accede to any of Mr York's requests. Mr Eaton repeated recent warnings that this would not necessarily be in the interests of all the company's shareholders.

Also, he defended the 15 per cent trigger level on the company's poison pill defence, since it was "important in protecting shareholders against abusive takeover tactics, such as the acquisition of effective

control of the company without paying a premium". Other large shareholders have generally been supportive of the Chrysler board in its tussle with Mr Kerkorian, though they have welcomed the concessions he has forced out of the company, including three dividend increases and two share buy-backs.

Mr John Neff, who manages Vanguard's Windsor fund, one of Chrysler's biggest shareholders, said of the Kerkorian pressure: "I thought it was positive for a while - it did focus them on shareholder value".

Mr Neff said he had not asked Chrysler to review its corporate governance arrangements, and said the Kerkorian pressure had gone far enough.

The PC looms over consumer electronics groups as they struggle with low-cost competitors

Learning to run faster in order to stand still

As it takes a glance at the recent share price performance, Philips and Matsushita realise that all is not well in the consumer electronics industry.

Philips' shares fell last week when the Dutch group announced a steep decline in consumer electronics profits, shortly after Japan's Matsushita disclosed a substantial fall in audio-visual sales. Sony's share price has faltered on fears that it will report a net loss in next week's second-quarter results.

Optimists argue that the industry will recover when the next hot new product - the digital video disc (DVD) systems which combine the functions of audio CDs, video cassettes and computer discs - arrives next autumn. Pessimists suspect that the difficulties mark the start of a long-term decline when personal computers will steadily replace conventional electronics products.

"Consumer electronics has had decades of growth as a leading edge industry," says Mr Edward Hadas, electronics analyst at NatWest Securities in London. "These companies have got to focus on the fact that growth will be much slower in the future and they're now a lagging industry behind PCs."

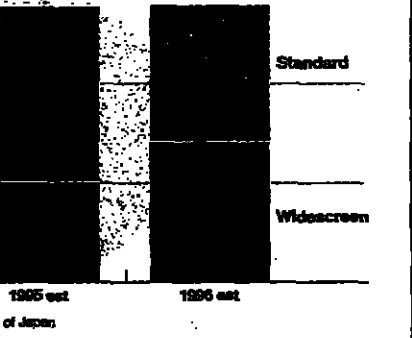
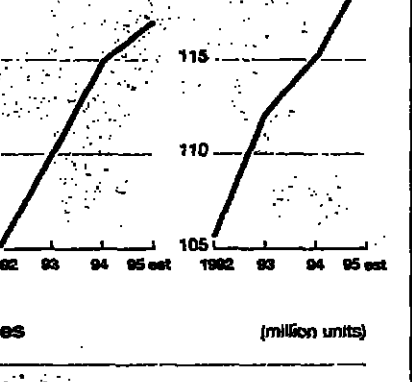
The PC phenomenon could scarcely have been worse timed for the leading electronics groups, which include France's Thomson, Japan's Hitachi and Sharp.

Low-cost competitors from South Korea, Taiwan and China have locked them out of the emerging Asian economies. They have imposed intense pressure on prices in North America, Japan and Europe at a time when

not fulfil the industry's sales expectations. One worry is that it will not be exempt enough for consumers. The new discs offer a similar improvement in the visual quality of films, compared with video cassette, as audio-CD did against tapes and vinyl. But the first DVD systems will not have a recording facility, one of VCR's main selling points.

However, the chief concern is that no new electronics products will have the same impact on sales as colour TVs or audio-CDs, because they no longer hold the same allure for consumers compared with innovations in related sectors such as PCs and mobile phones.

These products are challenging the share of consumer expenditure commanded by electronics. Competition is likely to intensify with developments in the new generation of multimedia PCs, which are used for entertainment and information purposes. As the audio-visual quality of these PCs improves, they will increasingly be used for watching TV and playing music, eventually replacing the TV set as the main electronic product in the home.



Third high-level resignation from Apple as Eilers leaves

By Louise Kehoe in San Francisco

Apple Computer's number two executive, Mr Dan Eilers, who had been responsible for lifting the personal computer company's share of the world market and overcoming forecasting and supply problems, has resigned unexpectedly.

Mr Eilers, 40, had been with Apple for about 13 years. Earlier this year he was appointed senior vice-president of worldwide marketing. His new role was, however, essentially that of a chief operating officer with broad responsibilities for strategic and operational issues, reporting directly to Mr Michael Spindler, Apple chief executive.

This departure marks the third high-level resignation at Apple this year. Just a month ago, Mr Joseph Graziano, Apple's chief

financial officer, announced his resignation. Earlier this year, Mr Ian Diery, executive vice-president, was forced out of the company.

Apple explained that Mr Eilers' position had been eliminated as a result of a reorganisation of marketing responsibilities that will give the company's regional operations in the Americas, Europe and Asia greater independence.

According to the company, responsibility for sales and marketing strategy will be placed within the three geographic business units, taking over from Mr Eilers' worldwide marketing organisation.

It was unclear, however, how the marketing reorganisation will help Apple overcome problems in forecasting demand for its products which have created a chronic shortage of components.

The shortage has left Apple unable to meet demand for its Macintosh computers over the past six months.

Industry analysts were surprised that Mr Eilers was not offered a new position at Apple.

There was some speculation that Mr Eilers may have been forced to resign if he sided with Mr Graziano in a proposal to seek a buyer for Apple. That proposal was rejected by Mr Spindler and the board of directors last month.

Senior Apple executives were not available for comment. In a statement issued yesterday, Mr Spindler said that the latest reorganisation is a refinement of Apple's "market segmentation" strategy under which the company is aggressively pursuing sales in segments of the consumer, education and commercial markets where Apple is strongest.

BP sells refinery for \$235m

By Robert Corzine

British Petroleum began the restructuring of its worldwide refining operations with the sale yesterday of its Marcus Hook refinery in the US to Topeco, the US refining group, for \$235m (\$145m).

BP is to take a charge of \$385m in its third-quarter results, due on Tuesday, to cover book value losses and potential environmental liabilities at the refinery, located near Philadelphia.

Mr Rolf Stomberg, chief executive of BP Oil, the group's downstream division, said: "This is the initial step in a programme to reposition BP's international refinery network and to make it globally competitive."

Chronic overcapacity in the

international refining industry has eroded margins. Refiners in the US have complained that margins have fallen to the lowest level in 20 years.

The \$235m sale price for Marcus Hook includes \$75m for the refinery, nine product terminals and pipelines in five north-eastern states. Topeco is paying an additional \$160m for stocks of crude oil and refined products.

About 500 service stations will continue to sell BP-branded petrol in the region. Topeco has agreed to help develop the BP brand for 15 years.

The sale, which should be completed by the end of the year, will reduce BP's worldwide refining capacity by about 10 per cent. It has triggered speculation that the company will announce fur-

ther changes to its refinery network in the US and Europe.

The company's Alliance refinery at Belle Chasse in Louisiana is said to be among its best in the group. But there has been speculation about the future of the refinery at Lima, Ohio, one of two such facilities that BP operates in the state.

Mr John Browne, the chief executive of the group, is known to be sceptical about the viability of refineries that are not among the best performers in the industry.

Senior BP executives believe that unlike petrochemicals, there is little proprietary technology that can be brought to bear to give refineries a competitive edge.

Shell results, Page 22

Nissan sees return to full-year profit

By Michio Nakamoto in Tokyo

Nissan, Japan's second largest automotive group, yesterday said it expected to post a full-year profit for the first time in four consecutive years. The parent company should post the first sales increase in four years and return to the black.

Although overseas sales have been sluggish because of the high yen, domestic sales and profits have been lifted by a revamped product range. This has helped it win market share at the expense of other automotive groups, notably Toyota.

Amid intense competition, Nissan added 0.8 points to its market share over the period to 21.7 per cent, while Toyota slipped below the crucial 40 per cent mark it has long maintained.

During the first half, Nissan posted an operating profit for the first time in four consecutive six-month periods. At the recurring level (unconsolidated pre-tax), the company made a loss of Y8.8bn (\$85.4m).

However, this was considerably lower than the Y57.8bn loss in the previous first half and much lower than expected. Nissan's shares rose 5.3 per cent to Y736 in a rising market.

Nissan's sales increased 9 per cent from Y1,569bn to Y1,712bn. Buoyant demand for its remodeled luxury saloons, the Cedric and Gloria, proved particularly profitable since the margins on these cars are significantly higher than lower-range saloons. A 22 per cent rise in domestic sales value exceeded the 20 per cent rise in unit sales.

Cost-cutting measures contributed significantly to Nissan's better performance. In the first half, the company shaved Y100bn off costs and expects to reduce them another Y30bn in the second half.

Overseas, Nissan did well in the US, where unit sales rose 2.5 per cent in a sluggish market. However, Mexico continued to be a problem area. Europe was more difficult for Nissan which suffered from the high yen. Sales in 17 European countries dropped 3 per cent in the nine months to September.

For the full year, Nissan expects to increase group sales by 4 per cent to Y3,540bn from Y3,408bn. It forecasts recurring profits of Y25bn compared with a Y61bn loss and break-even at the net level. The company said this was a conservative forecast and that it was likely to make a net profit as well.

Lex, Page 14

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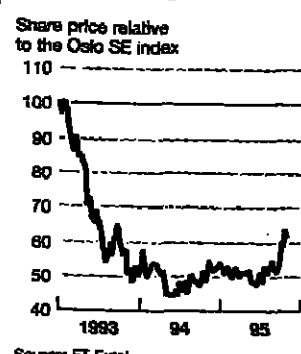
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EUROPEAN NEWS DIGEST

Imaging division boosts Hafslund

Hafslund Nycomed



Hafslund Nycomed, the Norwegian pharmaceutical group which plans to merge with Ivax of the US, yesterday reported a 58 per cent increase in pre-tax profits in the first nine months of the year on the back of strong sales growth for its flagship diagnostic imaging products. Pre-tax profits rose from Nkr1.01bn in the same period last year to Nkr1.59bn (€258m). Group sales jumped from Nkr5.3bn to Nkr7.2bn, largely driven by sales in Nycomed's imaging division, which surged from Nkr1.9bn to Nkr3.8bn. The sales growth reflected higher sales of contrast agents - injected agents used to improve x-ray images - through the company's own marketing network, and the acquisition last year of the diagnostic imaging business of US-based Sterling Winthrop.

Hafslund said growing competition from rival producers and the increase in purchasers' muscle as a result of mergers by customers had led to narrower margins for imaging products. But it said this had been offset by strong sales growth at Nycomed. The imaging division's operating profits rose from Nkr1.5bn to Nkr1.78bn. Operating profits in the pharma division slipped, however, from Nkr477m to Nkr435m as sales fell from Nkr2.4bn to Nkr2.4bn.

The results follow the announcement last month that Miami-based Ivax and Hafslund plan to merge, creating a group called Ivax-Nycomed with market capitalisation of \$6.5bn and combined 1995 turnover of more than \$2.5bn. It would be the world's leading producer of patented generic drugs. Hafslund's energy division, which lifted operating profits from Nkr177m to Nkr210m, is excluded from the merger and will be spun off to Hafslund shareholders.

The merger comes at a time of considerable public debate in Norway over foreign ownership in Norwegian companies. The Ivax-Nycomed deal has been raised in parliament, but so far reaction has been muted, reflecting the perception that the merger is a marriage of equals, not a takeover. Hafslund shares rose sharply after the merger announcement, but have since reverted to levels around those prior to the deal.

Hugh Curme, Stockholm

Trelleborg jumps to SKr3.17bn

Trelleborg, the Swedish mining and metals group, said profits rose almost six-fold to SKr3.17bn (\$479m) in the first nine months. The increase was driven by higher metal prices and a SKr3bn capital gain from the sale of the group's 28 per cent stake in Canada's Falconbridge mining concern. The results would have been even higher if the company had not unexpectedly made two one-off charges totalling SKr1.1bn. One charge covered the early redemption of property leases; the other a write-down of mining assets to reflect its view of lower long-term metal prices.

Excluding one-off items, profits rose from SKr272m to SKr1.5bn, reflecting a strong rise in copper, zinc and lead prices, and lower financial costs. Underlying sales rose 17 per cent to SKr15.8bn. Mr Kjell Nilsson, managing director, said the group expected demand to remain strong in the final quarter. But he said copper prices had weakened and expressed concern about the possible impact on demand of reduced German construction activity.

Christopher Brown-Humes, Stockholm

Solid gains at Uni Storebrand

Uni Storebrand, Norway's leading insurer, said its recovery continued in the third quarter, with nine-month profits rising almost six-fold from Nkr223m to Nkr1.28bn (€206m). Operating profits rose from Nkr1.45bn to Nkr3.17bn. Non-life profits climbed from Nkr431m to Nkr1.06bn, mainly because of a Nkr531m rise in investment income. The group's loss ratio improved, despite a Nkr147m charge to cover claims from June floods in the south-east of the country, and premiums rose 7 per cent to Nkr5.37bn.

In life insurance, operating profits increased from Nkr1.45bn to Nkr2.29bn even though premiums fell 10 per cent to Nkr3.88bn because of a fall-off in single life annuities. Net investment income was Nkr733m higher than a year ago.

Mr Aage Korsvold, chief executive, said the third quarter - when group profits rose from SKr187m to SKr500m - was particularly pleasing. However, he warned the group's fourth-quarter figures were traditionally weaker.

Christopher Brown-Humes

Endesa buys 7% Airtel stake

Endesa, the state-controlled electricity utility, said it had bought 7 per cent of mobile phone operator Airtel from Fuerzas Electricas de Catalunya. The group said it had paid Pta1.2bn (\$31.3m) for the stake. Endesa's subsidiary Endesa, which specialises in diversification operations, later plans to sell 1.8 per cent of Airtel to other companies which are part of, or associated with, the Endesa group.

AFX News, Madrid

■ A Bon Marché, the French retailer, posted net profits of FF225m (\$45.8m) in the first half, compared with a net loss of FF28m a year earlier. Net profit on ordinary activities fell from FF290m to FF231m.

AFX News, Paris

■ Fokus Bank, the Norwegian bank privatised last month after four years in a government rescue scheme, reported nine-month operating profit after loan loss provisions of Nkr415.8m (\$66.6m) against FF244m a year earlier. This included extraordinary costs of Nkr18.9m in connection with privatisation.

AFX News, Oslo

Sharp fall at Montell after weak demand

By Jenny Luesby

Montell, the world's largest producer of polypropylene, yesterday reported a rapid decline in its market in the third quarter, cutting operating profits from \$219m in the previous three months to \$61m.

The company, launched in April as a joint venture between Montedison of Italy and Royal Dutch/Shell, said the third quarter was traditionally the industry's weakest.

Shares in Montedison fell 1.23 to L1.071 yesterday. Montell's customers had bought less than usual this summer as they ran down stocks built up earlier in the year as a hedge against rising petrochemical prices. Petrochemical prices have been falling since May. Polypropylene demand had also been hit by a temporary halt in imports to China.

Together, these factors had triggered a decline in volumes and prices that had been "more pronounced than expected", said Mr Peter Vogtlander, chief executive. Montell has a market share of about 18 per cent of global sales in polypropylene.

Its third-quarter sales of \$903m, down 17 per cent on the \$1.06bn recorded in the second quarter, were nonetheless up 25 per cent on the pro forma quarterly average for 1994.

This was despite reductions in its US output, caused by the planned shutdown of a plant at Lake Charles in order to expand its capacity, and an unplanned closure at its Bayport site.

However, in Europe, the group had been forced to cut its output "significantly", said Mr Vogtlander, "to be more in line with demand".

This had brought home the need for further restructuring in the industry and a cautious approach to expansion, he said.

However, he believed the decline was only temporary. "I remain positive about the prospects for next year as demand and inventories return to normal levels," Mr Vogtlander said. This ties in with forecasts made by other petrochemical producers, and analysts, of improved demand next year.

Hopes that there would be some recovery in the petrochemicals market in the fourth quarter have now faded.

Dresdner Bank advances 13.6% at operating level

By Wolfgang Münchau in Frankfurt

Dresdner Bank, Germany's second largest bank, yesterday reported a 13.6 per cent rise in operating profits to DM1.46bn (\$1bn) for the nine-months to end-September.

The strong percentage increase of the results, which was in line with market forecasts and which followed a decline in the first six months, largely reflected weakness in the same period of 1994. The year earlier figures were affected by the downturn in bond markets.

However, the third quarter showed a strong increase, with operating profits almost doubling from the same period in 1994.

The interest surplus fell 4.4 per cent in the nine-month period to DM4.65bn, hit by a fall in interest rate margins by 0.18 percentage point to 1.48

per cent. The results from Dresdner, whose chairman is Wolfgang Rüger, were lifted by lower risk provisions, which fell 45 per cent to DM487m. The bank also benefited from strong results from its financial operations. These made more than DM500m, helped by higher profits from bonds trading and significantly lower write-downs.

German banking analysts were generally unenthusiastic about the results, which fell into the middle range of forecasts. Mr Annette Möller, at DG Bank, said "the figures are by and large as expected, although one could not detect a significant rise in income". She said the fall in the interest surplus was seen as a negative factor. Analysts also said it was unclear how the acquisition of Kleinwort Benson, the UK merchant bank, would affect the year-end results.

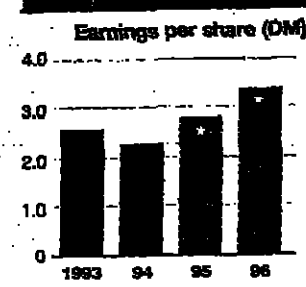
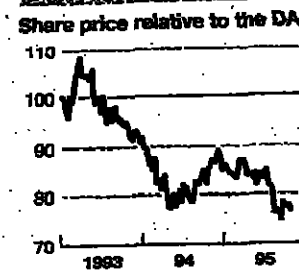
The bank made a mixed assessment of the near-term outlook for the German economy. In contrast to some economic forecasts, it predicted a rebound in the economy next year after an estimated rise in gross national product of 2.5 per cent in 1995.

However, Dresdner Bank also issued a warning about continued weakness in labour markets, adding that current "economic growth is insufficient to create new employment".

Dresdner's results were the latest in a series of mildly disappointing banking figures. The nine-month earnings reports by Deutsche Bank, Commerzbank and Bayerische Vereinsbank suggest that profit margins in the German banking sector remain under intense pressure, a trend confirmed yesterday by Dresdner.

COMPANY PROFILE: DRESDNER BANK

Market cap \$11.5 bn
Main listing Frankfurt
Historic P/E 17.1
Gross yield 5.8%
Earnings per share 2.3 (1994)
Current share price 37.78
Share price relative to the DAX



The increases in nine-month figures were in almost all cases attributable to lower loan loss provisions and increased financial profits.

At Deutsche Bank, which reported last week, operating profits were up 2.6 per cent at DM3.23bn. Lex, Page 14

Norske Skog plans European buy as profits surge

By Christopher Brown-Humes in Stockholm

Norske Skog, the Norwegian pulp and paper group, yesterday said it planned to buy Bruck, one of Austria's biggest paper producers, from KNP BT of the Netherlands in a deal worth more than Nkr2bn (\$320m). The move came as it reported a ten-fold increase in nine-month pre-tax profits to a record Nkr1.48bn.

The deal marks Norske Skog's debut in the European coated magazine paper market and will strengthen its newsprint business. It is the group's first international acquisition.

Mr Peder Lovenskiöld, finance director, said Norske Skog could produce 1.9m tonnes of newsprint and uncoated paper a year, but had lacked a presence in the lightweight coated (LWC) magazine segment.

"We wanted a third leg in publication papers and felt LWC had very positive growth prospects," he said, adding the group would seek to expand its LWC capacity further.

Norske Skog will initially pay Nkr300m for Bruck and

assume Nkr1.5bn of debt. Up to Nkr222m more will be payable if Bruck's profits exceed targets over the next three years.

Bruck is the only Austrian producer of LWC and one of two newsprint producers. It can produce 200,000 tonnes of LWC a year and 115,000 tonnes of newsprint. In the last five years, about Nkr2.5bn has been spent upgrading the plant, expanding its product range and improving quality.

Norske Skog's stronger nine-month figures reflect a sharp recovery in pulp and paper

prices, particularly since mid-1994. The upturn drove operating revenues up from Nkr6.5bn to Nkr9.1bn and increased operating profits from Nkr487m to Nkr1.58bn.

The company said all business areas improved, excluding sawn goods. Operating profits at the paper unit rose from Nkr43m to Nkr1.04bn, and the fibre division raised profits from Nkr70m to Nkr500m.

Norske Skog expects the market for newsprint and magazine paper to remain firm, with high utilisation rates, partly because of limited new

capacity. It also expects a strong pulp market in 1996, seeing current resistance to higher prices as the temporary effect of inventory cut-backs.

The market reacted positively to the announcements, marking the group's A shares up Nkr6 to close at Nkr183.5.

Outside Norway, Norske Skog has a newsprint plant at Gouley in France - a greenfield site development rather than an acquisition. The group spent Nkr13m on the plant in the first nine months.

Fletcher Challenge extends its reach, Page 20

Akzo shares tumble 4% on flat third-quarter result

By Ronald van de Krol in Amsterdam

Akzo Nobel, the Dutch chemicals group, turned in virtually flat net profit of F1.34bn (\$209m) for the third quarter, reflecting lower operating results at its two biggest businesses in terms of sales, chemicals and coatings.

The results were well below most analysts' forecasts of between F1.36bn and F1.38bn, sending the company's shares down 4 per cent to F172.80 on the Amsterdam stock exchange.

Akzo blamed the static performance on the guilders' strength, the rise in raw material prices, and costs incurred by the closure of its largest US salt mine.

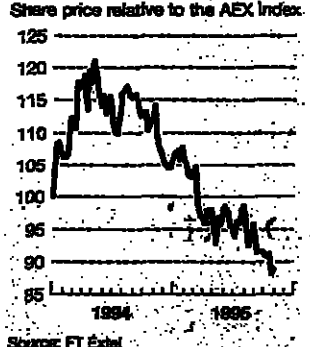
The quarterly figure, barely changed from F1.32bn a year earlier, lifted nine-month results before extraordinary items by 11 per cent to F1.107bn.

The company repeated forecasts of higher full-year results before extraordinary items. Mr Syb Bergsma, finance director, described 1995 as a year of moderate growth and one of adjustment to higher raw material prices for Akzo Nobel.

Turnover in the third quarter fell 3.5 per cent to F15.2bn. The decline was the combined result of currency movements, divestments, and a 2 per cent contraction in volumes.

Nine-month sales dropped from F116.8bn to F116.2bn, but Mr Bergsma said "it should be

Akzo Nobel



noted that, compared to last year, the negative translation effect [of currencies] on sales for the January-September period was almost F1bn".

The dollar's decline was felt even in businesses where operating profits rose, Mr Bergsma said. "Pharmaceuticals is our most internationally-spread business and therefore suffers most from translation effects."

The sector also continues to feel the effects of efforts by western governments to rein in health care spending and medicine prices. Nevertheless, operating profit rose from F1.71bn to F1.18bn.

Akzo Nobel said it was too early to say whether its sales of contraceptive pills in the UK had suffered from a controversial government warning in October against certain types of pills, including those made by the Dutch group.

The company generates some F16m in turnover from

UK contraceptive sales. In chemicals, most businesses units put in better performances, particularly the pulp and paper chemicals business.

However, earnings were hit in part by the extra staff and overtime payments needed to speed production at the Retsof salt mine in New York state ahead of its shut-down.

The mine was closed in autumn because it was gradually filling with water. Overall, operating results in chemicals slipped from F1.63m to F1.14m in the quarter.

Coatings continued to feel the effects of tight margins caused by fierce competition, especially in the UK. The sector's results fell from F1.69m to F1.14m.

Referees force Eurotunnel to play by the old rules

The operator's failure to improve its deal with SNCF and British Rail was a big blow, says Andrew Jack

Eurotunnel, operator of the cross-Channel rail link, may not have lost the war to avoid a huge financial restructuring, but international arbitrators may have imposed on it an extremely damaging tactical defeat.

The group had pursued British Rail and SNCF, its French counterpart, on a series of grounds. It argued that the circumstances in which it had to operate had changed substantially since the contract between them was signed in 1987, and it should have the right to renegotiate the terms.

Failing this, it wanted either to be able to increase tariffs levied on the railways per passenger carried through the tunnel by 55 per cent, to raise at least an additional FF33bn (\$610m) a year over an initial period of operation of the tunnel. The alternative was a one-off payment of FF200m in compensation.

Rather than risk long court battles over any disputes, it agreed in the original contract to take any dispute to arbitration, and to use French law as the basis for a decision - even though the group operates on both sides of the Channel.

After the decision was taken in July 1988 to seek redress, three arbitrators were selected jointly by the disputing parties, and their work was overseen by officials at the International Chamber of Commerce,

in accordance with normal practice. In the middle of October the arbitrators reached their conclusions, which were then scrutinised by the Chamber's International Court of Arbitration before publication on October 31.

Eurotunnel had argued that as a "public service concession" established by the two national governments, its objections should be judged under French administrative law. Instead, the arbitrators ruled that the contract should be considered under the corpus of private law - and then found against the company on most grounds.

The arbitrators allowed Eurotunnel some glimmers of

hope by ruling that it had limited rights to claim compensation against the railway companies.

The first was against British Rail, for delays in the provision of infrastructure, notably the failure to construct a high-speed rail link which could cut 30 minutes off the three-hour journey between London and Paris. They ruled there should be compensation, but only for the first year for which the tunnel was open.

The second relates to delays in meeting the original contractual requirements - of a full Eurostar service of 15 trains a day through the tunnel from the time of starting, which itself was delayed for

more than a year. The railway companies said they had long acknowledged they might be held accountable on this issue.

The arbitrators will now nominate a panel of experts to quantify the extent of these damages, with a report of its conclusions expected after six months.

Meanwhile, Eurotunnel is pressing ahead with other parts of its restructuring, including - in the next few weeks - a likely referral to the International Chamber of Commerce of its disputes with the tunnel's building contractors. It is also talking to its bankers, and to the French and UK

governments, as part of its efforts to introduce what Mr Patrick Ponsolle, the joint chairman, calls a "pain-sharing scheme", an outline of which should be ready in January.

It predicts revenues should be boosted by recent price cuts on Eurostar, the passenger rail service operated by the railway companies. The cuts appear to be boosting passenger volumes through the tunnel and hence Eurotunnel's commission. Its hope is that these tariffs will be sustained, and not simply run as a promotion for a few months.

But as the board prepares for its November 10 meeting to consider the 220-page ruling, the mood is not optimistic.

Templeton
Templeton Global Strategy Sicav
Société d'investissement à capital variable
Registered office: Centre Neuhof, 30, Grand-rue, L-1660 Luxembourg
R.C. Luxembourg B 35117

Notice of Annual General Meeting of Shareholders

Notice is hereby given that the Annual General Meeting of Shareholders (the "Meeting") of Templeton Global Strategy Sicav (the "Company") will be held at the registered office of the Company on November 30, 1995, at 11.00 a.m., to consider the following agenda:

1. Presentation of the Report of the Board of Directors.
2. Presentation of the Report of the Auditors.
3. Approval of the Annual Accounts of the Company for the accounting year ended June 30, 1995.
4. Discharge of the Board of Directors and of the Auditors.
5. Re-election of the following ten present Directors: Charles E. Johnson, Dickson B. Anderson, The Honourable Nicholas F. Brady, Martin L. Flanagan, His Grace The Duke of Abercorn James Hamilton, Mark G. Holowenko, The Right Reverend Michael A. Mann, Daniel Marx, Gregory E. McGowan and Dr J. B. Mark Mobius.
6. Re-election of Coopers & Lybrand S.C. as Auditors.
7. Approval of the payment of annual dividends for the accounting year ended June 30, 1995.
8. Consideration of such other business as may properly come before the Meeting.

Resolutions on the agenda of the Meeting will require no quorum and will be taken as the majority of the votes expressed by the Shareholders present or represented at the Meeting. Holders of registered Shares who cannot attend may vote by proxy by returning the Form of Proxy sent to them to the offices of Templeton Global Strategy Services S.A., B.P. 169, L-2011 Luxembourg, by close of business (Luxembourg time) on November 20, 1995.

Holders of bearer Shares who wish to attend the Meeting or vote at the Meeting by proxy should contact Chase Manhattan Bank Luxembourg S.A., 5, rue Pictet, L-2338 Luxembourg, before close of business (Luxembourg time) on November 20, 1995.

By order of the Board of Directors

AKZO NOBEL

The Board of Management and the Supervisory Council of Akzo Nobel N.V. - formerly Akzo N.V. - have decided to distribute for the fiscal year 1995 an interim dividend of NLG 1.50 per common share of NLG 20.

As from November 20, 1995, the above dividend less 25% withholding tax will be payable against surrender of coupon No. 45. Paying agents in the United Kingdom: Barclays Global Securities Services 8 Angel Court, Throgmorton Street, London EC2R 7HT and Midland Securities Service Paying Agency Section 5th Floor, Mariner House, Pepys Street, London EC3N 4DA

U.K. Residents
Dividends so payable for U.K. residents will be paid less 15% withholding tax, and

U.K. income tax will be deducted from the gross dividend.

Residents of other countries
For residents of countries other than the United Kingdom with which the Netherlands has concluded a Convention for the Avoidance of Double Taxation, the rate of withholding tax (if any) will be adjusted upon presentation by the authorized depository of the necessary documents (Form 92, etc.). Where no such form is submitted, withholding tax will be deducted at the rate of 25%. U.K. tax at the standard rate will be deducted, unless claims are accompanied by the appropriate affidavit forms. Information concerning any of the above-mentioned documents may be obtained from Barclays Global Securities Services and Midland Securities Service.

Amhem, November 3, 1995

Akzo Nobel N.V., the Netherlands

Notice of Early Redemption

Formosa Plastics Corporation, U.S.A.
(Incorporated with limited liability in the State of Delaware)
U.S. \$150,000,000
Floating Rate Notes due 1999

Notice is hereby given that pursuant to Condition 5(b) of the Terms and Conditions and Clause 6(A) of the Fiscal Agency Agreement, the issuer shall redeem all the Notes at their outstanding principal amount plus accrued interest on December 15, 1995.

FISCAL AND PRINCIPAL PAYING AGENT
The Chase Manhattan Bank, N.A.
Woolgate House, Coleman Street, London EC2P 2HD

PAYING AGENT
Chase Manhattan Bank Luxembourg, S.A.
5 Rue Pictet, L-2338 Luxembourg Grand

By: The Chase Manhattan Bank, N.A., London, Fiscal and Principal Paying Agent

November 3, 1995

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SCA's activities are conducted through three separate business areas: Hygiene Products, Packaging and Graphic Paper. Backing the business areas are the Group's vast resources for raw material supply. SCA's main markets are in Europe. The Group is active in some 20 countries and has 35,000 employees. The SCA share is listed on the stock exchanges in Stockholm and London.

INTERNATIONAL COMPANIES AND FINANCE

US truck range set to stretch Mercedes-Benz lead

By John Griffiths
and Haig Simonian

Freightliner, the US truck-maker owned by Mercedes-Benz of Germany, should be the main force for consolidation of the group's position as the world's biggest truck producer in the next two years.

Freightliner, which was bought by Mercedes-Benz in 1981, is pinning its hopes for sharply higher sales on a new range of heavy vehicles due to go on sale in January.

Unvalued to dealers in Chicago last week, the new Classic Class demonstrates the growing technological links between Mercedes-Benz and its US subsidiary.

The new range, aimed at securing undisputed leadership in North America's heavy truck

sector, boasts such innovations as cabs made of aluminium and plastic composites.

Freightliner hopes the new range will be decisive in increasing its market penetration in 1996, despite the expected contraction of the North American heavy truck sector.

Mr James Hebe, president and chief executive, said Freightliner expected to build 77,300 trucks this year - about one-third of Mercedes-Benz's global sales of trucks over 8.5 tonnes. A rise to 85,000 units is expected in 1996.

At the time of its \$280m acquisition by Mercedes-Benz, Freightliner was producing about 16,000 units. The increase has allowed Freightliner to overtake Navistar as market leader in the US Class 8 heavy truck sector this year,

with a market share of 26 per cent. That should rise to 32 per cent by 2000, according to Mr Bernd Gottschalk, Mercedes-Benz board member responsible for commercial vehicles.

The boom in Freightliner's output reflects acquisitions and heavy investments in recent years, along with growing collaboration with Mercedes-Benz's truck operations in Germany and South America.

The US company has spent \$360m over the past four years to expand plants and facilities and modernise systems. It plans to invest a further \$350m between 1996 and 1998.

The takeovers have allowed the company to broaden its range to cover most of the North American medium-to-heavy truck sector. In June, Freightliner took over the

chassis operations of truck and bus maker Oshkosh, which is now using Freightliner's distribution network for sales and service of its specialist heavy-duty trucks. The acquisition of American LaFrance, the oldest US maker of fire engines, has given Freightliner access to yet another market sector.

The increasing engineering co-operation with Mercedes-Benz has been seen in the steady encroachment of sophisticated electronics in Freightliner models, culminating in the new Classic Class, which has up to 11 computers on board.

Mercedes-Benz engineers have also produced big improvements in Freightliner's active and passive safety systems, as well as in electronics and engine management technology.

Co-operation in powerplants will reach a new level in the Classic Class, which will be available with a new high-efficiency diesel engine developed jointly by Mercedes-Benz and Detroit Diesel (DDC), the US engine maker in which the German company has a 50 per cent stake. In a new step for the industry, warranties on the new vehicles will extend to 350,000 miles, compared with the traditional industry norm of 100,000.

The new engine, which is based on an existing Mercedes-Benz design, will enter production by DDC in February. After an initial period during which it will be available exclusively to Freightliner customers, the powerplant will be made available to other truckmakers in the North American Free



Bernd Gottschalk: optimistic on Freightliner's prospects

Trade Area. Separately, Mercedes-Benz will manufacture the engine at its Brazilian truck subsidiary for sale outside NAFTA.

Taking advantage of new openings in Brazil

Foreign institutions are setting up local offices as the pace of business heats up, reports Jonathan Wheatley

The old hostility to foreign capital is gone and economic stability, although far from assured, looks as though it is here to stay. For many foreign financial institutions used to doing business with Brazil from London or New York, the time has come to open offices there.

"There's so much business here," says Mr Maurizio Mauro of consultancy firm Booz, Allen & Hamilton in São Paulo.

Mr Mauro points to two big growth areas: international issues of stocks and debt by Brazilian companies, made possible by the increasing globalisation of financial markets and returning confidence in Brazil's economy; and "a huge volume of mergers and acquisitions" as Brazilian companies restructure in the face of an opening economy and adjust to the loss of easy financial earnings following the drop in monthly inflation from 50 per cent in June 1994 to less than 2 per cent today.

Another attraction is the government's privatisation programme. Although its pace has been slow, next year may see the sale of mining giant Companhia Vale do Rio Doce. Other big sales in the telecommunications and electricity industries are set to follow.

Deregulation of the insurance business will also end one of the world's last remaining reinsurance monopolies and open large areas of a market worth an estimated \$12bn a year to free competition.

Recent arrivals in banking and securities include Bear Stearns, Kleinwort Benson, Lehman Brothers, Oppenheimer, Robert Fleming and Goldman Sachs.

Mr Eduardo Gentil, who arrived in August to head Goldman Sachs' new office in São Paulo, says the bank will concentrate on big equity offerings with institutional investor interest in the US and Europe, as well as looking for involvement in large privatisations and mergers and acquisitions. It will also pursue its own investment interests in the country: earlier this year it paid \$70m for a 20 per cent stake in Arisco, a food group.

For Brazilian customers, the new arrivals offer local access to international investors and potential partners. For overseas investors, they offer a line to local market knowledge and opportunities that, even after a short period in the country, is hard to match from London or New York.

Often, both for Brazilian and overseas clients, quality and breadth of contacts will be

(YOU COULD SAY OUR PRESENCE IN THE COUNTRY IS SLIGHTLY TENTATIVE AT THIS TIME)



more important than skills, although Brazilian investment banks, which score heavily in local contacts, are comparatively young in product development.

The amount of business foreign institutions can do in Brazil depends on international confidence. A number of local stock issues, for example, were postponed after the Mexico crisis, if underlying confidence continues to build, the number of issues should increase.

Mr Nicholas Hurd, Robert Fleming's representative in São Paulo, says foreign investment in privatisation and infrastructure concessions may

also be constrained by a lack of clear information on future tariffs and regulatory structures.

For the time being, the new arrivals will operate as representative offices only. Foreign-owned institutions cannot offer banking or underwriting services in Brazil under laws introduced in 1988, although they can provide consultancy.

Some banks and brokerages have been in the country long enough to predate the restriction, however, and a recent presidential decree opened the door to more foreign ownership in the future. The decree allowed the Hong Kong and Shanghai Banking Corporation to take a 6.14 per cent stake in Banco Bamerindus, Brazil's

third-largest private commercial bank.

While banks and brokerages may see business grow only slowly, insurance companies are looking forward to significant change in the next 18 months. The crucial event will be the dismantling of the reinsurance monopoly held by the Brazilian Institute of Reinsurance (IBR). All reinsurance in Brazil passes automatically to the IBR and all property contracts up to \$240m are automatically guaranteed IBR coverage.

Mr Peter Davis, president of the Brazilian operation of US brokerage Johnson & Higgins, says the IBR monopoly precludes competition among insurers. "There's a tremendous difference between Brazil and other markets because insurance companies here all operate on the basis of the security provided by the IBR," he says. With the end of the IBR monopoly, insurers will be able to shop for better reinsurance rates on the international market.

The IBR is already preparing itself for the end of its monopoly and to begin operating in competition with other reinsurers. Its staff of 1,200 is being cut by half in a voluntary redundancy programme. Mr Paulo Pereira, the IBR's direc-

tor of international operations, says the process should be completed within 18 months. He reckons the total volume of reinsurance premiums will grow from \$60m to at least \$1.5bn in the short term.

Expansion in other areas of the insurance market could take longer. The government is working on reform of the pensions and social security system, a politically sensitive process that is making slow progress.

There is also a degree of resistance among Brazil's population to health and life assurance, which have many similarities with long-term savings plans. Part of the problem is the absence of a tradition of long-term savings, due to a history of currency instability; another problem is a lack of fiscal incentives for these kinds of policies.

But retail insurance plans, particularly motor insurance, have shown strong growth since the start of the government's economic stabilisation programme in July 1994. Mr Davis says confidence in the currency and the end of the IBR monopoly will lead to new growth; he says the health insurance market alone should grow by \$7bn to reach \$15bn by the end of the decade.

AMERICAS NEWS DIGEST

United HealthCare ahead in third term

Shares in United HealthCare, the largest health management company in the US, gained 82¢ or 4.6 per cent to \$18.75 in early trading yesterday after the company reported it had enrolled 142,600 members in the third quarter.

Not including recent acquisitions, enrolment was up 19 per cent in the quarter, led by 18 per cent growth in members with private healthcare, the largest segment of United HealthCare's business.

Earnings for the third quarter were up 16 per cent to \$83.7m, or 63 cents a share, from \$80.5m, or 46 cents, in the same period last year. Earnings growth was restrained by increases in medical and sales costs.

The percentage of premium revenues paid as medical costs rose to 79.3 per cent, against 78.7 per cent last year and 78.6 per cent in the second quarter of this year, due to increased expenses associated with treatment of poor patients in Florida, Rhode Island and Chicago.

Sales and administrative costs increased to 14.3 per cent of revenues, up from 13.9 per cent last year, but modestly lower than the 14.6 per cent recorded in the second quarter of this year. Company officials said they believed such costs had stabilised and would be flat to moderately lower in the future. Shares in most healthcare companies, known as health maintenance organisations or HMOs, have been battered through much of this year amid increasing competition and uncertainty about government healthcare policy. But last week several companies got a boost after US Healthcare reported results that were modestly above expectations.

Lisa Branstetter, New York

Amdahl looks set to win DMR

Amdahl, the California-based computer manufacturer, looks set to win a two-month fight for DMR, the Canadian information technology group.

Several institutional shareholders of DMR, including New York investment bankers, Oppenheimer, have agreed to Amdahl's amended \$12.50 a share offer. The original offer was for \$8.25. The new price surpasses IBM Canada's offer of \$11 a share and is three times the market price of DMR before the fight for control began. A third bidder, BDM International, of the US, dropped out of the race on Monday.

If Amdahl gets all DMR's shares, it will have paid almost \$300m (US\$148.55m). DMR shares rose to almost \$12.50 on Wednesday. Amdahl would pay the higher price to DMR's principal shareholders, who originally signed a lock-up agreement at \$8.25 a share.

IBM Canada's bid remains on the table and the company promised a statement before the November 6 expiry date.

Robert Gibbons, Montreal

Dofasco ahead of expectations

Dofasco, one of Canada's two biggest steel makers, surprised analysts with third-quarter net profit of C\$1.5m (US\$8.55m), or 62 cents a share, against C\$8.5m, or 56 cents, a year earlier, which included a C\$1.8m special gain. Revenues were C\$63m, up 10 per cent from C\$60m. The latest quarter included Dofasco's C\$11m share of losses from its new joint venture US Mill, now in the start-up phase.

Dofasco said the third quarter began slowly but shipments built up rapidly. Slack in North American demand for sheet products was offset by higher exports offshore. Total shipments were 791,000 tonnes against 788,000 tonnes. Conditions should be less volatile in 1996, Dofasco added.

Nine months earnings were C\$14.1m, or C\$1.45 a share, against C\$15.7m, or C\$1.65, on sales of C\$1.96bn, up 11 per cent from C\$1.77bn.

Robert Gibbons



PETRÓLEOS MEXICANOS

PUBLIC BID URA-M-209/95

BID OFFERING

Pemex-Gas and Basic Petrochemicals, through the Asset Streamlining Unit of PETRÓLEOS MEXICANOS, invites Mexican and foreign individuals and companies interested in participating in the Public Bid URA-M-209-95 for the alienation of 100% of the capital stock of PAN AMERICAN SULPHUR COMPANY LIMITED, the owner of a Sea Terminal located in Immingham, England.

BID URA-M/	DATE AND TIME OF PROPOSAL OPENING	DECISION DATE AND TIME
209/95	November 30, 1995 11:00 hrs Colonia Huasteca México D.F. Torre Ejecutiva, piso 34 Asset Streamlining Unit	November 30, 1995 18:00 hrs Colonia Huasteca México, D.F. Torre Ejecutiva, piso 34 Asset Streamlining Unit

The Petróleos Mexicanos Asset Streamlining Unit will furnish the interested parties with the bases regulating the Public Bidding considered in this Bid Offering, as from November 03, 1995 to November 29, 1995, on working days and in working hours, at the above mentioned domicile, which will have a cost of \$1,000.00 (ONE THOUSAND NEW PESOS MEXICAN CURRENCY), V.A.T. included and must be covered by a cashier cheque, bank transfer or cash deposit in account number 674234-3 PEMEX Corporativo Ingresos por Venta de Activos Improductivos (Corporate Revenue from the Sale of Non-Productive Assets), BANCO INVERLAT, S.A., México, D.F.

The bases may be faxed by interested parties with domiciles other than Mexico City.

For further information, please phone the following numbers (525) 255-44-77 and 627-76-66 and Fax 531-63-57.

London, 3 November, 1995

POLSKI BANK ROZWOJU S.A.
POLISH DEVELOPMENT BANK

Polish Development Bank

SEEKS A FINANCIAL PARTNER INTERESTED IN CO-OPERATION IN FURTHER RESTRUCTURING OF ZS "STAR" S.A. and

INVITES TO NEGOTIATE THE PURCHASE OF SHARES OF SUBSIDIARIES OF ZS "STAR" S.A.

Polish Development Bank, acting on behalf of the Board of Directors of ZS "STAR" S.A. (joint stock company) that is the leading truck producer on the Polish market, seeks a financial partner interested in co-operation in further restructuring of ZS "STAR" S.A. and invites all interested parties to negotiate the purchase of a 100% or fewer shares (or) and increase of capital of the following companies with limited liabilities that are 100% subsidiaries of ZS STAR S.A.:

- 1) Zakład Remontowo-Budowlany Spółka z o.o. situated in Starachowice, (Construction & Rebuilding Factory Ltd., car-metal production and special car-body building, assembling and overhaul production and services for industrial buildings);
- 2) Zakład Ciesni Hamulcowych "HASTAR" Spółka z o.o. situated in Starachowice-Kamienna ("HASTAR" Brake Parts Factory Ltd., production of brake disks and brake shoes of drum brakes);
- 3) Zakład Narzędzi Spółka z o.o. situated in Starachowice (Tools Factory Ltd., production of tools, special devices and gauges);
- 4) Zakład Zespołów Samochodowych Spółka z o.o. situated in Lipie (Car Units Factory Ltd., production of parts and sub-assemblies of steering and braking systems, car chassis);
- 5) "STARMET" Spółka z o.o. situated in Starachowice ("STARMET" Ltd., production of car truck sides, frames, skeletons, trailers, sound and heat dissolations).

In order to record your interest and receive a copy of the Information Memorandum, please contact:

Polish Development Bank
Direct Investment Office
54 Koszykowa Street
00-675 Warsaw, POLAND
Tel: (22) 63 08 226, (22) 63 08 206
Fax: (22) 63 08 314

The Information Memorandum will be made available (sent) to the interested parties upon receipt of a signed Clause of Confidentiality. The offers for the purchase of the shares of one or more of the above mentioned companies should be submitted to Polish Development Bank by 4.00 pm, December 15th 1995.

Polish Development Bank reserves the right to reject any offer as well as to change procedures of the sale of the shares with no express reason.

ROBECO N.V., with its registered office at Rotterdam, the Netherlands, herewith announces that it has received a statement as referred to in Article 9, section 1 of the "Wet melding zeggenschap" (the Major Holdings in Listed Companies Disclosure Act). In conformity with this Act, the contents of this statement is available at the offices of Robeco UK Limited, 4, Carlos Place, Mayfair, London W1Y 5AE.

Rotterdam,
3rd November, 1995

American Home Products Holdings (U.K.) plc

(Incorporated in England and Wales No. 2043321)

Pursuant to condition 15 of the terms and conditions of £155,000,000 Fixed Rate (9.61%) Guaranteed Bonds 2007 (the "Bonds") of Cyanamid (UK) Holdings Limited (formerly Cyanamid (UK) Holdings plc) ("CUKHL"), American Home Products Holdings (U.K.) plc has, on 26 October 1995, been substituted for CUKHL as the principal debtor in respect of the Bonds and is from that date deemed to be named in the Bonds and the Coupons appertaining thereto as the principal debtor in place of CUKHL for the purposes of the Bonds.

AMERICAN HOME PRODUCTS HOLDINGS (U.K.) plc
By: Morgan Guaranty Trust Company as Fiscal Agent
Dated: 3 November, 1995

THE CHINA FUND

(An exempted company incorporated in the Cayman Islands with limited liability)

1995 INTERIM RESULTS

(Thousand)

REVIEW AND OUTLOOK

Political uncertainty and disappointing corporate earnings results depressed market performance during the half-year under review. Through the issue of Dring Yoo-ping's health and succession uncertainty, market sentiment has been negatively affected. The view that the domestic market is bearish and will change little in terms of policy. The death of Chen Yaobang, a leading conservative, removed a further obstacle from the path of continued market reform in the wake of Dring's death. Heightened speculation in the Hong Kong and Shanghai stock market would appear to be the most profound highlight in external politics at present, the various dimensions of which could continue to dampen sentiment. During the period under review, the USA China '95 Index rose only slightly, up 0.36% to 152.00.

FINANCIAL HIGHLIGHTS	30/9/95	30/9/94
Net Asset Value	28,585,707	28,524,353
Net Asset Value per share	8.35	10.94
REVENUE ACCOUNT	Half-year ended 30/9/95	Half-year ended 30/9/94
	US\$	US\$
Income:		
Dividend income	1,236,387	935,976
Interest on deposits	20,699	17,790
Subscription/repurchase charges	105,816	-
	1,362,902	953,766
Expenses	(404,557)	(621,606)
Loss for the period before equalisation	958,345	(667,840)
Equalisation	(263,841)	-
Income/(Loss) for the period	694,504	(667,840)
Income/(Loss) per share	0.1602	(0.0311)

LOSS PER SHARE
The calculation of income/(loss) per ordinary share is based on the income for the period of US\$694,504 (1994: loss of US\$667,840) and weighted average of 4,346,874 (1994: 5,344,959) ordinary shares in issue during the period.

The Board of Directors does not recommend the payment of an interim dividend (1994: NIL).

DIRECTORS' INTERESTS
As at 30th September 1995, none of the Directors had an interest, either beneficially or non-beneficially, in the share capital of the Company.

PURCHASE, SALE OR REDEMPTION OF LISTED SECURITIES OF THE COMPANY
During the period, the Company bought and redeemed its own shares pursuant to the corporate reorganisation effected at the Annual General Meeting held on 24th August 1994 as follows:

	Number of shares	Highest price	Lowest price
Subscriptions	Nil	Nil	Nil
Repurchases	1,926,679	8.47	7.21

No pre-emptive rights exist under Cayman Islands Law in relation to issues of new listed securities by the Company.

By order of the Board
HONG KONG (CHINA) LIMITED
Secretary
Hong Kong, 2nd November 1995

A copy of the interim report and any further information is available from the Assistant Secretary, Messrs. PricewaterhouseCoopers (Asia) Limited, 33/F, Asia Pacific Finance Tower, Citicorp Plaza, 3 Garden Road, Central Hong Kong, Contact: 2871-9111.

CITICORP

U.S. \$250,000,000 Floating Rate Notes Due November 1999

Notice is hereby given that the Rate of Interest for the Interest Period November 3, 1995 to February 5, 1996 has been fixed at 6.1275% over the London Interbank Offered Rate (LIBOR) for the period ending November 3, 1995, against Coupon No. 5 will be US\$80.12 in respect of US\$5,000 nominal of the Notes.

November 3, 1995, London
By: Citicorp, N.A. (Issuer Services), Agent Bank

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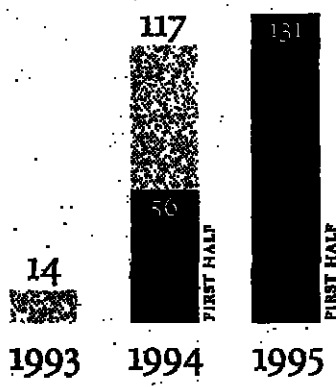
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INTERNATIONAL COMPANIES AND FINANCE

ASIA-PACIFIC NEWS DIGEST

Bull to take 51% of IPC French arm

Zenith Data Systems, the personal computer subsidiary of France's Groupe Bull, is to take a 51 per cent stake in the French division of IPC, the Singaporean computer group. The state-owned French group, undergoing a restructuring and a staggered privatisation process, will take its stake at the end of a capital increase process at IPC France worth an estimated FF150m (\$30.5m).

Bull and IPC already have close ties, cemented earlier this year when the Singaporean company took a 3.27 per cent stake in the French computer manufacturer. The investment was part of a partial privatisation which saw Motorola of the US and NEC of Japan take holdings of 17 per cent. Bull and IPC said their agreement concerning IPC France would enable the expansion of 200+ activities in France and the rest of Europe. The distribution of the companies' products would not be affected.

According to Bull, IPC France had sales of FF454m last year. After the capital increase, IPC Corp will hold 19 per cent of IPC France, while the balance of the shares will be held by Champel Investment.

John Riddling in Paris

Leighton Holdings optimistic

Leighton Holdings, the Australian construction group, expects volume and profit for the year to June 30 1996, to rise by between 10 per cent and 15 per cent. Leighton said in August that it expected a further increase in revenue and profit in 1995-96 after reporting a 57.4 per cent increase in operating profit of A\$80.2m (US\$61m) in 1994-95 on sales of A\$1.95bn.

Mr Wal King, managing director, said: "For the first time, we see a positive outlook in each of our key markets - engineering and infrastructure construction, non-residential building and contract mining." Leighton expected a slowdown in Australian construction but there were numerous opportunities open to the group. Australian operations were expected to generate most of the growth, although Asia remained a significant contributor.

Reuters, Sydney

Furukawa Electric profits slide

Furukawa Electric, one of Japan's top electric wire and cable companies, saw its consolidated pre-tax, or recurring, profit fall sharply in the first half ended September 30. Pre-tax profit dropped from Y3.38bn last time to Y2.1m (\$2.15bn) while sales rose to Y255.64bn, compared with Y244.28bn last time. The company said its earnings were hit by lower selling prices and falling sales of electric and telecommunications cables.

However, it did not revise its forecasts for sales and earnings. It continues to predict pre-tax profits of Y3.5bn, down 47 per cent from the previous fiscal year. Amid stagnant economic conditions, Furukawa Electric said it had made efforts to expand orders and cut costs. Sales in its electric wire and cable division had edged up 1.3 per cent to Y136.65bn - accounting for 53 per cent of total sales. Sales of cables used for electric power facilities and telecommunications industries remained depressed and the construction and automotive industries were weak. But steady export growth and rising prices for ingots helped push up sales.

AP-DJ, Tokyo

Mount Edon ends takeover talks

Speculation about a takeover bid for Mount Edon ended yesterday when the Western Australian goldminer said it had formally ended discussions with Battle Mountain Gold, the US mining group, with no agreement reached. The statement followed speculation that Battle Mountain was poised to make an all-paper offer for Mount Edon, valuing the Australian company at about A\$400m (US\$304m).

Nikki Tait, Sydney

First-half warning by Pacific Dunlop

By Nikki Tait in Sydney

Pacific Dunlop, the Melbourne-based conglomerate, warned yesterday that first-half profits in the current financial year were likely to be below those for the first six months of 1994-95.

The current half-year had been affected by "significant losses experienced by Teletronics", its troubled pace-maker business.

In the half-year to December 1994, the company made A\$151m (US\$114.8m), before abnormal losses.

US-based Teletronics has been hit by problems with pacemaker leads which have led to legal actions, a medical monitoring programme, and operations to extract the leads in some instances.

At yesterday's annual meeting, Mr John Gough, chairman, said the company faced 201 lawsuits in the US, plus two in Canada and two in France. The Canadian litigation includes a class action, covering 1,112 patients, and moves were still under way to have all but two of the US suits consolidated.

He said the subsidiary and Pacific Dunlop itself were "vigorously resisting all lawsuits" but added that it was not yet possible "to provide an estimate of the amount of the liability if, indeed, any exists to Teletronics".

As part of a "consent decree" with the US Food and Drug Administration, the company has suspended making products for distribution in the US, although it can still export from there.

This had had a serious impact on sales in the US market - Teletronics' most important profit centre - although facilities were "in final stages of preparation for re-inspection by the FDA".

Mr Gough said the Teletronics losses would be offset by abnormal gains from asset sales. "For the full 1995-96 year, we anticipate earnings per share will be higher."

He noted that group first-half earnings would be better than those of the second half of the last financial year.

HK Telecom ahead 14.8% at six months

By Louise Lucas in Hong Kong

Hongkong Telecom, the colony's former monopoly telecoms provider, ushered in the new era of competition with a 14.8 per cent rise in interim profits, from HK\$4.2bn to HK\$4.8bn (US\$621m) for the six months to September 30. The figure was towards the higher end of market expectations.

Hongkong Telecom, in which Cable & Wireless has a majority stake, lost its monopoly on domestic calls in July and now competes with New T&T, New World Communications and Hutchison.

It retains its franchise on international calls, although here too its market share is being eroded by a plethora of

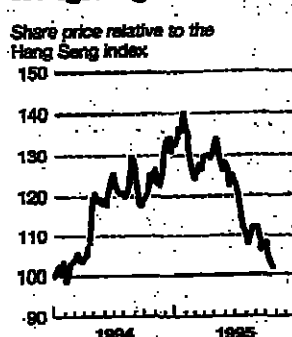
recently launched call-back services.

Mr Linus Cheung, chief executive, attributed the profit expansion to growth in key business areas, such as mobile communications - another sector ripe for greater competition, with the award of up to six new licences pending - and leased lines, data and other value added services.

But traffic with China, which accounts for about half of all international calls, grew just 8 per cent, compared with 21 per cent in the same period last year. Mr Cheung blamed the slowdown in part on the mainland's move to a five-day working week as well as high tariffs and continued credit tightening measures.

Total turnover, most of

Hongkong Telecom



Source: FT Data

which comes from international traffic, came to HK\$14.58bn in the six months to September 30, up 9.6 per cent from last year.

Telecom New Zealand thrives on home competition

By Terry Hall in Wellington

Telecom New Zealand, which is 50 per cent owned by the US phone companies Bell Atlantic and Ameritech, benefited from the steady expansion in cellular and traditional telephone services in the first half to increase earnings by 15.5 per cent to NZ\$235m (US\$221.5m).

Mr Roderick Deane, chief executive, said the company's businesses were growing aggressively despite reports of a pronounced slowdown in the New Zealand economy.

He added that the company was also thriving on intensified competition in the New Zealand market, where it was competing with six large international phone companies.

"The more they throw at us, the better our results seem to be," he said.

Operating revenues for the half year to September 30 were up 12.3 per cent to NZ\$1.5bn because of accelerating growth

in cellular connections, which rose by 74 per cent in the year to September.

Telecom also benefited from rising demand for new value-added services and higher call volumes.

International call volumes rose 18 per cent helped by price reductions of 15 per cent in the half-year. This led to a 3.7 per cent gain in revenue.

Local call income rose 5.5 per cent to NZ\$21.5m, spurred by marketing drives. The com-

pany continued to expand rapidly in Australia. Its Pacific

Star subsidiary recently bought the Adelaide-based Lanes Telecommunications, an important provider of services in Canberra, Perth and Brisbane.

Sales of enhanced network services, which included strong growth in services provided by Pacific Star, were up 54.1 per cent to NZ\$71.8m.

Mr Deane announced plans to launch information, enter-

tainment and transaction services for both residential and business customers.

Telecom is to start paying quarterly dividends - the first New Zealand company to do so. The first interim dividends - to be paid later this month - total 17 cents a share, up from 13.5 cents for the same period of last year.

Mr Deane said the company would continue to distribute at least 70 per cent of earnings each year as dividends.

Fletcher Challenge extends its global reach

NZ pulp and paper group is expanding fast in Asia, reports Deborah Hargreaves

The newsprint market, where prices have almost doubled in the past year, has not reached its peak yet, according to Mr Hugh Fletcher, chief executive of Fletcher Challenge, the New Zealand pulp, paper and forest products group.

Mr Fletcher was speaking shortly after raising the company's newsprint price to \$815 a tonne. But in an effort to soothe his customers, he has offered for the first time to hold prices firm for a year.

"We could push through more increases on newsprint but I don't think you can be indifferent to the impact on your customers and longer

term demand," Mr Fletcher said. After the latest increase comes into effect in February, Fletcher Challenge will hold prices steady for the rest of 1996.

North American and some European newspapers have responded to escalating raw materials costs by cutting print runs, but demand remains firm.

Newspaper publishers are moving towards the use of lighter-weight and higher quality paper. Fletcher Challenge has just invested C\$40m (US\$30m) in converting one of its Canadian newsprint machines to light-weight paper production as well as increasing its capacity.

"Higher quality paper should enable newspapers to offer a more exciting product to advertisers," he said. This trend could differentiate suppliers in what has always been a pure commodity market, and is likely to exert growing pressure on smaller producers which find it difficult to expand into better paper grades.

Fletcher Challenge is aiming to take advantage of the move towards globalisation in the paper industry, where supply has always been extremely fragmented, by building on its strong position in New Zealand and Australia to expand into Asian markets.

Mr Fletcher said he was considering building two plants in south-east China: one as a joint venture with local partners to produce newsprint from local pulp, and one with an Indonesian partner to make wood-free paper from imported pulp.

"Once regional markets grow to the size where demand can support a reasonably-sized machine, we would look at

producing newsprint," he said. On this basis, the company has taken a 20 per cent stake in a US\$300m project to build a newsprint plant in Malaysia, where the market is growing at a rate of 8 per cent a year.

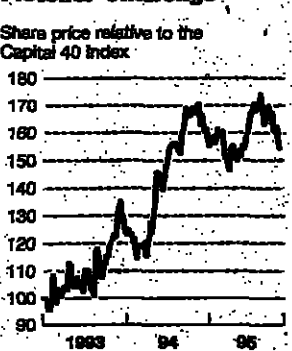
Fletcher Challenge is also looking for investment opportunities in India and wants to expand its plants in Chile and Brazil. It has recently opened a UK plant using recycled office waste.

The company's operating cash flow has almost tripled to NZ\$1.4bn (US\$1.8m) in the past three years. It is highly geared towards commodity prices - for every US\$50 a tonne rise in newsprint prices, earnings increase by NZ\$133m - and recently signalled that it could expect record profits for its current financial year.

"We have considerable cash flow to spend on extending the geographical reach of the three businesses [pulp and paper, forest products and energy]," Mr Fletcher said.

The company is spending US\$700m over four years to upgrade capacity in New Zealand and Australia where it

Fletcher Challenge



Source: FT Data



Hugh Fletcher: promises to peg print prices for one year

supplies 100 per cent and 90 per cent of the markets respectively.

It is shipping a machine from its Canadian operations to Australia, where its 55-50 joint venture with Rupert Murdoch's News Corporation will convert it to produce high-quality coated paper. The company then hopes to replace imported papers in the market.

"Our emphasis will be on trying to improve margin rather than on gross expansion. We will also be looking to expand in supply-deficit areas where a source of supply will boost demand rather than add to overall capacity," Mr Fletcher said.

In this way, the company says it will not contribute to capacity increases which caused the severe downturn at the end of the last production cycle.

Demand for newsprint is still growing in North America by 0.4 per cent a year and no new capacity has been announced. Similarly, demand in south America is increasing by 4.8 per cent a year, but no new projects are in the pipeline.

In the absence of large new planned capacity, Mr Fletcher expects the current boom for newsprint and paper producers to last for at least another couple of years.

"But eventually the business will be cyclical. We hope to go into the downturn this time with a stronger balance sheet which will make it less severe for our shareholders than the last trough," he said.

He is sanguine that the industry has learned its lessons from over-subscribing to new capacity which plunged it into such a deep recession two years ago.

Nickel and copper aid Sumitomo Metal surge

Sumitomo Metal Mining, Japan's leading producer of gold, showed a seven-fold increase in consolidated pre-tax, or recurring, profit to Y2.85bn (\$27.7m) in the first half, AP-DJ reports from Tokyo.

The company's strong performance was largely the result of strong international prices for copper and nickel.

Sales for the six months to September 30 advanced to Y198.74bn, against Y182.43bn

last time, an increase of 9 per cent.

Sumitomo Metal said that despite uncertainty about domestic demand trends and currency exchange rate movements, the company had raised its forecasts for earnings in the year to March 31 1996 on the grounds that it would benefit from cost-cutting efforts.

It also expected to continue to benefit from a healthy sales environment, amid strong

nickel and copper prices. It has lifted its pre-tax profit estimate for the full year from Y5bn to Y7bn.

The company said it expected sales of semiconductor packaging equipment to continue rising and increasing its share of the company's overall business.

By sector, sales of copper rose 84 per cent from Y23.33bn in the corresponding period last year to Y25.01bn. Sales of gold, however, fell 2

per cent, from Y95.69bn last year to Y93.78bn, while sales of silver slipped 1.6 per cent from Y1.68bn to Y1.65bn.

Sales of nickel rose 36 per cent to Y17.48bn, against Y13.55bn last year, while sales of zinc were flat at Y5.52bn. Sales of electronic materials were sharply higher, at Y19.79bn from Y16.2bn the prior year.

In Tokyo Sumitomo Metal Mining shares closed Y32 higher at Y823.

FT FINANCIAL REPORTING IN THE UK ACCOUNTING ISSUES 1995/96

FINANCIAL TIMES

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Financial Reporting in the UK

London, 23 November 1995

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The Board of Management of Akzo Nobel N.V. - formerly Akzo N.V. - announces that on November 2, 1995, the results for the third quarter 1995 were published.

Copies of this report may be obtained from the London

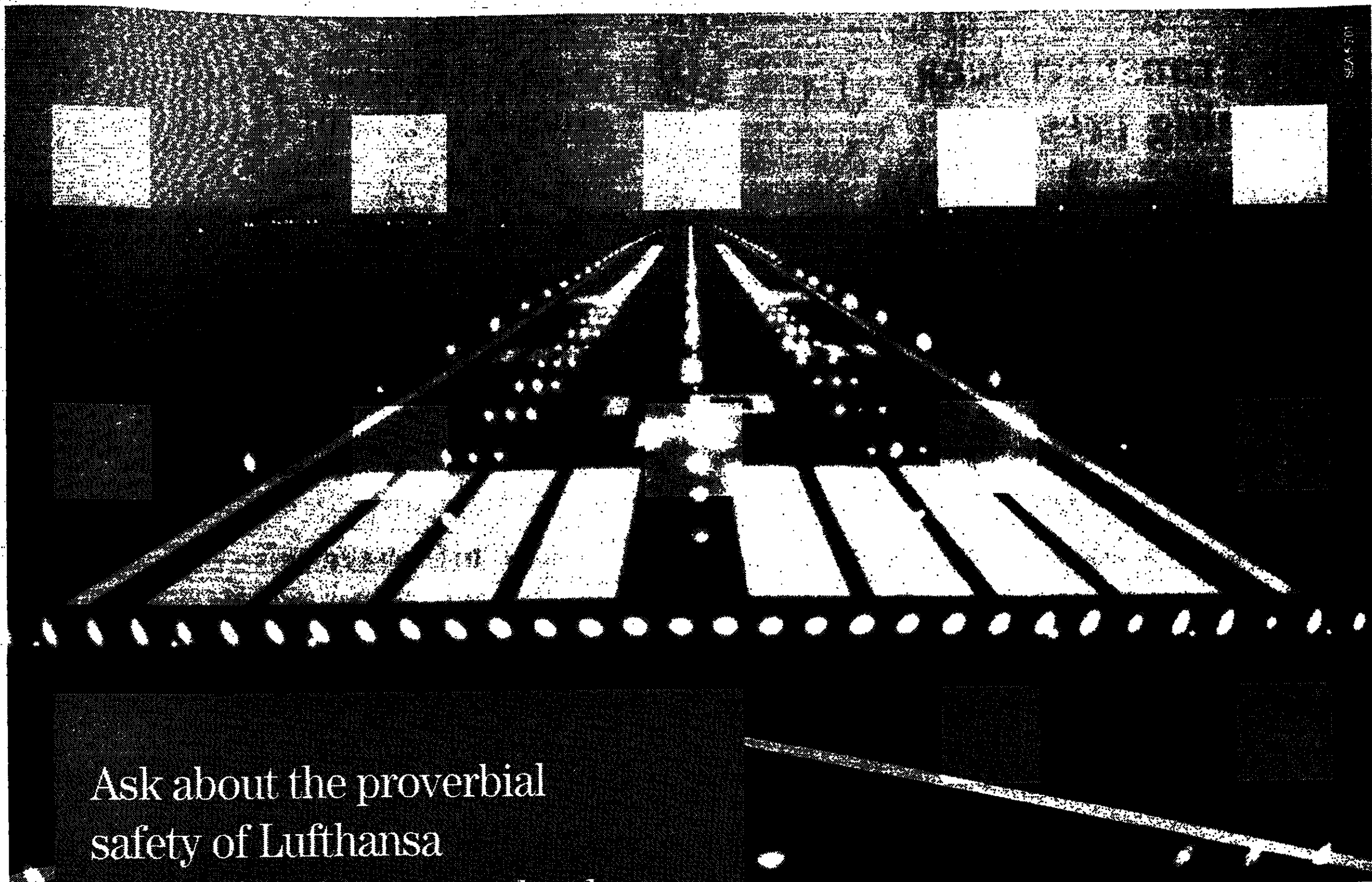
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Deutsche Telekom now a stock corporation.

At the beginning of this year Deutsche Telekom made the move from public to stock corporation. This not only allows us greater freedom to forge ahead with technological innovation even faster and more effectively in the service of our customers. It also lets us turn progress born of the information age to the advantage of society as a whole. Among other things, telecommunications made in Germany flies the flag as the most sophisticated ISDN network, the longest fiber-optics network running to some 90,000 km and the most closely-woven digital mobile communications network in the world.

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COMPANY NEWS: UK

Shell Transport sees continuing pressure

By Robert Corzine

Shares in Shell Transport and Trading fell 16 1/4 to 729p yesterday after the company predicted continuing pressure on its main operating activities.

The uncertain business environment was highlighted by Mr John Jennings, chairman, who told a London conference that crude oil prices could remain in the current range of \$12-\$18 a barrel for the benchmark Brent Blend for 10 years.

The company's cautious views about crude oil prices, refining margins and petrochemical demand overshadowed solid third-quarter results published yesterday.

Third-quarter profits calculated on a replacement cost of supplies basis were up 31 per cent to £1.1bn (£1.7m). There were special charges of \$26m.

The strong third quarter performance was attributed to improved trading conditions for chemicals and better refining margins.

Worldwide chemical earnings for the quarter were \$317m, against \$158m last time. Petrochemical volumes rose in Europe, while margins improved in the US as a result

of continuing strong demand. But the company was cautious about future demand. "The current weakening of prices and demand is expected to last into 1996," it said. Shell described the downturn as "an interruption in growth, rather than a cyclical downturn".

The company was also cautious about the outlook for refining margins. Overall earnings from refining, marketing and marine sales were up 18 per cent to £577m.

Worldwide oil product sales were up 4 per cent, but refining margins remained under pressure in spite of some improvements in Europe and North America. The company warned that margins in the high-growth Asian-Pacific market could be undercut in coming months because large new refineries were opening in the region.

In his speech yesterday Mr Jennings said there were more fundamental problems facing the refining industry. The international oil industry "has still to come fully to terms with all the implications of sustained overcapacity" in refining capacity worldwide, he said.



John Jennings: cautious about future crude oil prices

Shell's upstream earnings held steady as volume increases offset a fall in oil prices. Third-quarter profits from exploration and production were down only 2 per cent at \$244m in spite of lower oil prices.

Lex, Page 14

US buy boosts F Cooper shares

By Paul Cheeswright, Midlands Correspondent

Frederick Cooper, the West Midlands metal coatings, architectural hardware and electrical products group, is expanding in the US with the \$5.96m acquisition of Bonny Products, the kitchen utensils maker. It also announced reduced profits for the year to July 31. After exceptional items of £2.25m, caused by the disposal of two architectural hardware distributors, the pre-tax figure was \$3.98m (\$5.28m), against \$3.31m.

The shares rose 6p to 58p. Mr Ed Kirk, chairman, said the acquisition of Bonny, which had an extensive US network, would enhance earnings immediately by about 0.5p a share.

The deal marks another step by Cooper to reduce its dependence on the UK market. At the same time it will change the balance of the group by reducing the dominance in the turnover of the architectural hardware division.

Boots defends resale price maintenance as profits dip

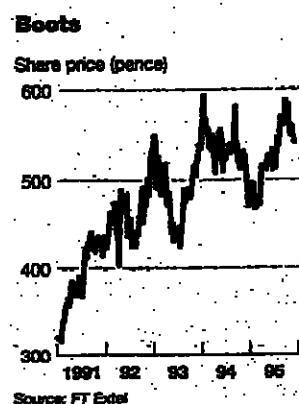
By Neil Buckley

Boots, the retailing and healthcare products group, launched a vigorous defence of resale price maintenance on non-prescription medicines yesterday, as it reported interim profits at the bottom end of expectations.

The shares fell 11p to 540p as Boots announced pre-tax profits for the half year to September 30 down from £289.7m to £227.5m (\$280m). This year's figure reflected the sale to BASF of Boots Pharmaceuticals, which contributed profits of £48.5m last year, but also poor performance in Do It All, the DIY chain, and higher investment in some businesses.

Operating profits from continuing operations, before exceptional items, increased 4 per cent to £186.2m from group turnover up 6.1 per cent at £1.83bn.

Boots' shares have come under pressure since the Office of Fair Trading announced it



Boots share price (pence)

Source: FT Data

was reviewing resale price maintenance - the right of manufacturers to set prices - on non-prescription medicines, and Asda, the supermarket chain, cut prices on vitamins and minerals.

Lord Blyth, chief executive, said Boots had responded with promotions on own-label vitamins, although it still supported price maintenance on

manufacturers' brands.

He warned that competition between stores groups if price maintenance were abolished would lead to a "drastic" reduction in the UK's 9,000 small pharmacies.

"That would represent a major challenge to governments of any persuasion seeking to push responsibility for healthcare closer to the patient as NHS costs continue to grow," he said.

Lord Blyth did not believe the OPT would recommend abolition. But if it did, Boots was well placed to defend its position.

Lord Blyth's comments did little to dispel market fears of intensifying supermarket price wars after disappointing results from J. Sainsbury on Wednesday.

Shares fell again across the grocery sector as Kwik Save, Britain's biggest discount grocer, announced a 7 per cent profit fall.

Lex, Page 14

Norweb takeover bypasses MMC

By David Wighton

Mr Ian Lang, trade and industry secretary, yesterday overruled the new director general of fair trading, Mr John Bridgeman, and cleared North West Water's £1.8bn bid for Norweb, the Manchester-based electricity distributor.

Mr Bridgeman had recommended that the proposed acquisition be referred to the Monopolies and Mergers Commission, which would have to side with the electricity and water regulators, which advised that a reference was not necessary on either regulatory or competition grounds.

The takeover will create the UK's first mixed utility which Mr Bridgeman said raised concerns about regulation, "barriers to entry, and managerial efficiency".

Mr Lang said he had given particular careful thought to the case, "not least because I do not lightly reject the advice of the director general of fair trading". But regulatory issues could be dealt with by appropriate amendments to the merged group's licences.

North West Water has already agreed to changes. Nor did he accept concerns about managerial efficiency as a reason to refer the merger.

Mr Ian Byatt, the water regulator, said the licence amendments would give him proper access to the information on the efficiencies and cost savings arising from the merger. North West Water had already agreed that the savings from combining some of the companies' operations, which are expected to lead to large job losses, would be passed on to customers in the form of lower bills starting from 2000.

They also strengthen the financial "ring fencing" of the regulated water business from the group.

It is the first time Mr Lang has overruled advice from the Office of Fair Trading since taking over from Mr Michael Heseltine in July. Mr Heseltine ignored the recommendations of the previous director general, Sir Bryan Carsberg, on three occasions. When Sir Bryan left in May he made clear his frustration at what he described as the government's lack of enthusiasm for pursuing competition policy.

RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividends in arrears (p)	Total for year	Total for year
Asda	6 mths to Sep 30	72.7 (27.7)	4.45 (1.08)	13.6 (3.7)	1.2	Jan 31	1	4.1
Bellway	Yr to July 31	267.1 (201.3)	34 (28)	21.4 (17.3)	5.25	Jan 22	4.8	7.7
Boots	6 mths to Sep 30	1,940 (2,042)	227.9 (228.7)	15.9 (20.2)	5.7	Feb 2	5.35	17
Boots Int'l	6 mths to Sep 30	1.72 (1.302)	2.98 (2.25)	4.11 (3.7)	-	-	-	-
Chesam	6 mths to Sep 30	9.04 (8.5)	3.46 (2.7)	31.1 (25.1)	6.5	Jan 3	5.6	18.2
Cooper (Frederick)	Yr to July 31	67.9 (68.1)	3.98 (5.31)	3 (8.2)	1.9	Feb 1	1.7	2.5
East Surrey	6 mths to Sep 30	14.5 (13.1)	4.24 (3.42)	26.5 (21.9)	6.2	Jan 3	5	15.7
Essex Petroleum	Yr to June 30	25.8 (17.7)	1.04 (1.41)	5.99 (6.05)	2.2	Jan 3	2.5	4.3
Garrard & Hillidge	6 mths to Sep 30	51.2 (47.2)	12.1 (11.1)	15.6 (14.4)	8	Dec 15	8	22.5
Interquattro Tech	Yr to June 30	5.51 (6.77)	0.401 (0.405)	5.77 (5.94)	5.8	Dec 15	5.8	7.8
Kwik Save	Yr to Aug 26	3,228 (3,020)	125.5 (135.6)	51.88 (57.28)	14.05	Jan 11	13.5	20
Lafu S	6 mths to Sep 30	20.6 (16.4)	2.24 (3.78)	3 (5)	0.25	Jan 18	0.25	1.5
Shell	9 mths to Sep 30	70,592 (62,389)	3,704 (3,376)	39.87 (28.8)	-	-	-	27.1
Smart (S)	Yr to July 31	17.8 (17.2)	1.44 (1.5)	23.14 (20.02)	6.6	Dec 18	6.2	8
Walsbrook	6 mths to June 30	1.55 (2.47)	0.617 (0.845)	0.11 (0.2)	-	-	-	0.8
Investment Trusts	NAV (p)	Attributable Earnings (p)	EPS (p)	Current dividend (p)	Date of payment	Corresponding dividend	Total for year	Total for year
Gorman Smaller	6 mths to Sep 30	124.6 (114.9)	0.382 (0.303)	1.04 (0.847)	-	-	-	1.5
Undervalued Assets	6 mths to Sep 30	116.83 (96.38)	0.862 (0.406)	1.54 (0.87)	-	-	-	1.75

Dividends shown net. Earnings shown basic. Figures in brackets are for corresponding period. (1) Increased capital. (2) SWSM stock. (3) Operating income. (4) After exceptional charge. (5) After exceptional credit. (6) Second interim, making 0.5 cents to date. (7) US currency. (8) Restated for share subdivision. (9) Net income. (10) EPS and dividend for Shell Transport.

PUBLIC NOTICES

The Electricity (Application for Licences and Extensions of Licences) Regulations 1990

Regulations 3(2) and 7(2)
FORM OF APPLICATION FOR A PRIVATE ELECTRICITY SUPPLY LICENCE

1. Full name of the applicant(s)

AGR & PWR Co. Limited

(It is planned to change the name of AGR & PWR Co. Limited to Nuclear Electric Limited in 1996. At the same time it is planned to change the name of Nuclear Electric plc to Magnox Electric plc.)

2. Address of the applicant(s) or, in the case of a body corporate, the registered or principal office

AGR & PWR Co. Limited
C/O NUCLEAR ELECTRIC plc
BARNETT WAY
BARNWOOD
GLOUCESTER
GL4 7RS

3. Where the applicant is a company, the full names of the current Directors and the company's registered number

John Gordon Collier
Robert Rawley
George Edward Charles Jenkins
Michael Ralph Kirwan
Peter Thomas Werry

COMPANY REGISTERED NUMBER: 3076445

4. Where a holding of 20 per cent or more of the shares (see Note 1) of an applicant is held by a body corporate or partnership or an unincorporated association carrying on a trade or business with or without a view to profit, the name(s) and address(es) of the holder(s) of such shares shall be provided.

Nuclear Electric plc
Barnett Way
Barnwood
Gloucester
GL4 7RS

5. Desired date which the licence is to take effect

31 JANUARY 1996

6. A sufficient description adequately specifying (see Note 2) the nature of the premises intended to be supplied, separately identifying premises within the power bands specified in and to the extent provided by paragraph 7 below:

All non-domestic premises having a maximum demand over 100kW in the authorised areas as at 31 March 1990 of the following public electricity suppliers:

East Midlands Electricity plc
Eastern Group plc
London Electricity plc
MANWEB plc
Midlands Electricity plc
Northern Electric plc
NORWEB plc
SEBOARD plc
South Wales Electricity plc
South Western Electricity plc
Southern Electric plc
Yorkshire Electricity Group plc

7. (a) Subject to sub-paragraph (b) indicate the total number of premises intended to be supplied in each power band as shown in the table below, together with the aggregate energy forecast to be supplied and the aggregate estimate demand (see Note 3) for each power band.

(b) If the date in paragraph 5 above is on or after 1st April 1994 then only Power Band A shall be completed and if the said date is on or after 1st April 1998 then this paragraph shall cease to have effect.

Power Band	Number of Premises	Aggregate Maximum Demand	Energy (GWh) to be Supplied
(A) Not exceeding 0.1MW	NONE	NONE	NONE
(B) Exceeding 0.1 MW but not exceeding 1.0MW	Not Applicable	Not Applicable	Not Applicable

8. A description of the system of electric lines and electrical plant by means of which the applicant intends to supply electricity, indicating which plant and lines are to be constructed and which are existing plant and lines, and further identifying any parts of that system which will not be owned by or otherwise in the possession or control of the applicant:

Existing lines and plant belonging to the following:

East Midlands Electricity plc
Eastern Group plc
London Electricity plc
MANWEB plc
Midlands Electricity plc
National Grid Company plc
Northern Electric plc
NORWEB plc
SEBOARD plc
South Wales Electricity plc
South Western Electricity plc
Southern Electric plc
Yorkshire Electricity Group plc

9. A statement of the extent (if any) to which the applicant considers it necessary for powers under Schedule 3 (compulsory acquisition of land etc.) and under Schedule 4 (other powers etc.) to the Act to be given through the licence for which he is applying:

All powers of acquisition of land etc. and all other powers available under Schedules 3 and 4 to the Act necessary to carry out activities under licence as a supplier of electricity.

10. Details of any licences held, applied for or being applied for by the applicant in respect of the generation, transmission or supply of electricity:

Application for a Generation Licence:
Application for a Private Electricity Supply Licence for Scotland:

Copies of maps relevant to this application have been lodged in accordance with Regulation 6 of the Electricity (Application for Licences and Extensions of Licences) Regulations 1990 at every Regional Office in England & Wales of the Office of Electricity Regulation. Copies are available for inspection by the public between 10 a.m. and 4 p.m. on any working day.

A Allen,
Company Secretary,
AGR & PWR Co. Limited,
c/o Nuclear Electric plc,
Barnett Way,
Barnwood,
Gloucester
GL4 7RS

Shopping list to regain lost touch

Sainsbury's sales and margins cause concern, reports Neil Buckley

Is J. Sainsbury, for more than a decade the UK's biggest and most successful food retailer, losing its touch? The market, which knocked 21p off its share price to 403p after disappointing results yesterday, fears it might be.

"Sainsbury's were definitely rattled," said one analyst. "It was a rather unconvincing performance." Two specific issues provoked yesterday's reaction, and have caused the City's sentiment towards Sainsbury to cool this year. One was Sainsbury's poor sales performance compared with its biggest rival, Tesco.

In September, Tesco announced a 19.5 per cent first-half sales increase. Of that, 9.5 percentage points came from new stores, with the rest from existing stores - 4 percentage points of which was inflation and 6 points came from a volume increase.

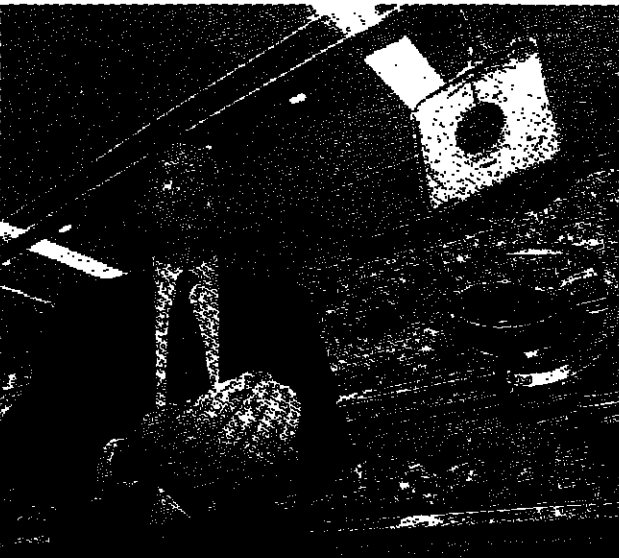
Sainsbury, by contrast, lifted total sales only 6.2 per cent, with 3.9 points of that coming from the two new stores it opened. Existing stores contributed 2.3 percentage points, but that was after 4.5 per cent inflation - meaning volumes fell 2.2 per cent.

The second factor was Sainsbury's pessimistic statement on the outlook for gross profit margins. Ms Rosemary Thorne, finance director, warned that intense price competition, combined with inflationary pressure in the supply chain, could squeeze the gross margin by up to 0.5 percentage points in the second half.

But those issues reflect broader concerns about the group. One is that it has lost its marketing edge. All its main rivals have adopted aggressive marketing strategies this year, and as Mr David Sainsbury, chairman, conceded yesterday, have got more bang for their buck.

"I don't think we have communicated the initiatives we have taken as well as we would have liked, and that is an area where we clearly intend to improve our performance," he said.

Tesco has roared ahead - overtaking Sainsbury's share of packaged grocery sales in the UK - thanks to its Club-



Weighing his options: David Sainsbury seeking better marketing

card national loyalty scheme which has 8m members, and aggressive promotion of pricing and customer service.

Argyll's Safeway has also launched a national loyalty card and a service initiative backed by its "Lightening the Load" advertising campaign. Asda has skillfully hit the headlines with discounting on books and non-prescription medicines.

Sainsbury, by contrast, has made several gaffes. First, Mr Sainsbury dismissed rival Tesco's loyalty card, Clubcard, as a marketing gimmick and "electronic Green Shield stamps", but was later forced to extend Sainsbury's own loyalty card to 60 per cent of its stores.

Then, after launching its own £20m customer service and communication initiative - somewhat behind its rivals - Sainsbury was embarrassed by a forced to withdraw its first television advertisement. Customers complained it was not fulfilling its pledge to provide "checkouts that open on cue if there's more than one shopper in front of you".

Recently, it hesitated before following Asda's price cuts on vitamins, but was forced almost immediately to raise prices - before reaping the publicity Asda had gained -

holders at 440p, and that it had acquired Ronin, a Dutch network computing distributor, for £6.96m.

The shares rose 21p to a new high of 479p.

Pre-tax profits quadrupled from £1.08m to £4.45m, while turnover rose 93 per cent to £72.7m (£37.7m). Earnings per share were 13.6p (3.7p) for an interim dividend of 1.3p (1p).

when the manufacturers won an injunction.

Customer research commissioned by analysts at NatWest Securities suggested Sainsbury's "brand franchise" was being eroded. Shoppers now felt Tesco, not Sainsbury, offered the best "value for money". Meanwhile, research by Credit Lyonnais, another securities house, concluded Asda and Tesco were winning the customer service battle.

Sainsbury also points to growth prospects outside its UK supermarket chain. Texas, the DIY chain acquired from Ladbroke, is stemming its sales decline and reaching break-even point. If Sainsbury can successfully integrate it into its existing Homebase chain, scope for future profits growth could be substantial.

Homebase increased operating profits 23 per cent this time to £18.9m, on sales of £235.4m.

In the US, the performance of the Shaw's supermarket chain is improving, with profits up 15 per cent at \$41.9m (£26.5m) on sales of \$1.16bn.

Despite the profits slowdown - analysts were yesterday downgrading full-year forecasts from £960m to about £825m-£830m - most analysts believe Sainsbury can recover its momentum, although some soul-searching may be necessary.

Many point out that in 1993, Tesco was thought the most vulnerable of the "big three" grocers, with the weakest own label, and a young customer base susceptible to temptation from cut-price discounters such as Aldi and Netto. After two years of imaginative and aggressive marketing, such fears are behind it. And four years ago, Mr Archie Norman's Asda was close to collapse. Things can change quickly in food retailing.

RECRUITMENT

JOBS: New management practices are changing traditional employee attitudes in the workplace

Loyalty bonus should not be devalued

How important is loyalty in today's workplace? There are several reasons for addressing this question, not least that attitudes towards loyalty among managements and employees appear to be changing as a result of workforce reductions and new working practices.

There is a moral question. Should an employer have a duty towards the well-being of an employee, particularly if in doing so there is a risk to the prosperity of the business? Milton Friedman, the prominent US economist, has said that economic performance is the only responsibility of business, and Peter Drucker, the management writer, while not going so far as Friedman, argues that it is at least the first responsibility.

This suggests that it is important to examine the business case for loyalty. Is the mutual loyalty of employer and employee good for business, and what happens when loyalty is lost?

Among most employees, at least, loyalty still seems to be valued. More than three-quarters of the 1,000 UK employees questioned in a survey carried out by Templeton College, Oxford, on behalf of the Institute of Personnel and Development, said that they remained loyal to their employer, although many admitted their trust in the management had been dented. Nearly half of those surveyed said they

regarded their current job as a long-term position.

So, however much people should, as Charles Handy, the employment writer, says, prepare for "portfolio" careers - where their job comprises a package of freelance work for different customers - the truth is that many are not doing so, nor do they want to.

Once established, loyalty seems to be one of those qualities that persists beyond rational thought. Charles Heckscher, who holds the chair of Labour Studies and Employment Relations at Rutgers University in the US, was surprised to find, in a series of interviews covering 250 middle managers across US industry, that some managers remained loyal to their companies after quite brutal redundancy programmes. He describes their loyalty as an emotional attachment, a love of the company.

In *White Collar Blues: Management Loyalties in an Age of Corporate Restructuring*, by Charles Heckscher, published by BasicBooks a division of Harper Collins, price £16.99, "The Loyalty Effect, The Hidden Force Behind Growth, Profits, and Lasting Value," by Frederick F. Reichheld, Harvard Business School Press, will be available in the New Year in the US, price \$24.95.

of doing their jobs the way they thought best, sometimes contradictory to the wishes of management.

Most of the managers Heckscher interviewed thought loyalty was a good thing, equating it with trust, caring and respect. They contrasted it with what they viewed as a cold, unfeeling approach in the modern use of temporary employees. Not all agreed with this, however. Some equated loyalty with blinkered, unthinking obedience and the complacency that can arise among comfortable employees. One manager went so far as to say: "If you want loyalty you get a dog."

This last point has some resonance in Heckscher's thinking when, in conclusion, he dismisses the need for this old-style loyalty, arguing that companies can bind their employees with a new ethic, a shared sense of purpose.

But that is far from adopting a strategy of head-count cutting for the sake of the bottom line, a point stressed by Geoff Armstrong, director general of the IPD at its conference in Harrogate last week.

"Nobody ever cut their way to success. Nobody ever cut their way to growth," he said. "If even a tiny

proportion of the tens of billions of pounds written off in the eighties and nineties against redundancy and rationalisation had been spent on training, research and innovation, on finding new products and services, customers and markets, just think how much better our economic performance would be."

This might not have been realistic in a short-term economic climate of boom and bust where redundancy programmes have sometimes proved the only option available for survival. But it is difficult to ignore the implication that such programmes are a sign of a failure in business to establish a foundation for long-term success.

What price loyalty, then, in the lean and mean business environment of the 1990s, when gurus are preaching the need for responsiveness to continuous change and when some observers believe business is giving up on loyalty? The business case for its retention is made by Frederick F. Reichheld in a forthcoming book, *The Loyalty Effect*. He suggests, as the Oxford survey would appear to support, that loyalty is not dead.

Reichheld links employee loyalty

to that of customer loyalty. Both, he argues, are essential to consistent long-term growth and profits. Yet many US companies do not seem to have recognised this. On average, says Reichheld, US companies now lose half their customers in five years, half their employees in four, and half their investors in less than one year.

While some businesses may have no choice but to cut their head counts to avoid going under, many of today's layoffs, observes Reichheld, have been carried out by profitable companies. He quotes a decision by a profitable Rank Xerox to cut its workforce by 10,000 - a 10 per cent cut - to improve productivity. Its stock rose 7 per cent on the day of the announcement.

"This kind of news exhilarates short-term investors," writes Reichheld. It does not, he adds, exhilarate employees. "What it does is stifle creativity, discourage risk-taking and destroy loyalty."

Investors in such cases may be like those cynics who, in the words of Oscar Wilde, know "the price of everything and the value of nothing". Reichheld recalls this when he

points out that the immediate savings of laying people off are quite clear, the long-term consequences to cash-flow less so.

Personnel specialists have sought to quantify the cost of employee turnover by estimating recruitment and training costs, and the loss of productivity as inexperienced workers replace older hands. Some have tried also to account for the cost of the poorer service that may result from employee turnover.

These "losses" have not convinced managers because of their lack of visibility, but they are losses none the less. A team from Bain & Company, the Boston-based consultancy where Reichheld is a director, calculated that a trucking client could increase its profits by 50 per cent by halving driver turnover.

It also found that employee retention was not only more cost-effective, but had a direct link to the retention and acquisition of customers. In the car service business, for example, it discovered that outlets with the highest customer retention also had the best employee retention. The lesson was plain enough. Customers felt comfortable doing

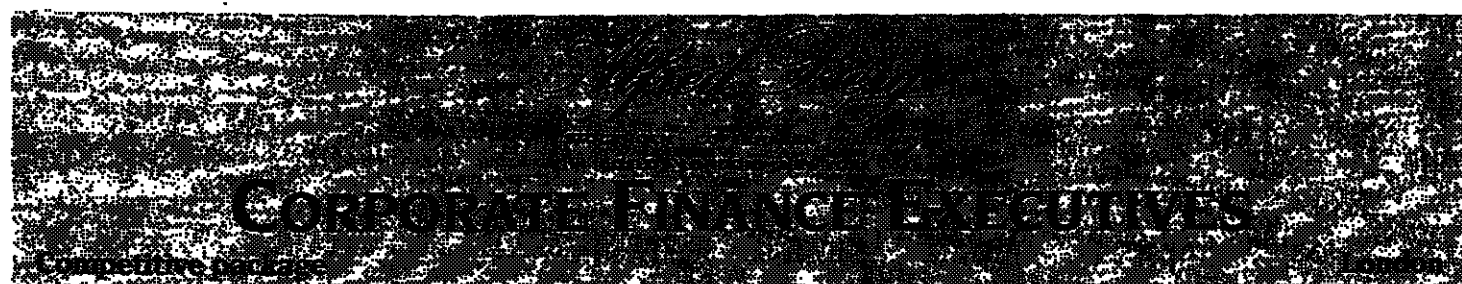
business with a local mechanic rather than with bigger chains where they rarely saw the same mechanic twice.

Additionally, new business arose not just from customer referrals, but from employee recommendations to their friends and families. This kind of referral drew in more new customers than advertising and promotion put together, Reichheld noted.

Reports of loyalty's demise may have been premature. It may, as Heckscher suggests, need some redefinition to remove any hint of complacency, but it should not be ignored in management statements about "lack of job for life" that can undermine job security. Loyalty remains, says Reichheld, "one of the great engines of business success, and it is still alive and thriving at the heart of every company with an enduring record of productivity and growth."

White Collar Blues: Management Loyalties in an Age of Corporate Restructuring, by Charles Heckscher, published by BasicBooks a division of Harper Collins, price £16.99. *The Loyalty Effect, The Hidden Force Behind Growth, Profits, and Lasting Value*, by Frederick F. Reichheld, Harvard Business School Press, will be available in the New Year in the US, price \$24.95.

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- Repo's
- Swap/asset swaps

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POLAND

Bad Debt Work Out
Specialists

Two large specialist state-owned banks in Poland have asked the British Government, through Know How Fund, to provide experts to assist them in the restructuring of their bad debt portfolios and in the management of the turnaround of those debtors whose debts or equity remain in the banks' portfolios.

The Know How Fund is seeking applications from experienced experts willing to work full time in Poland on challenging assignments for 18-30 months.

Senior Debt Work Out and Corporate
Financial Restructuring Specialists

We require a number of people with considerable experience of negotiating the restructuring of debt of large companies, involving the handling of multiple creditor groups and embracing a variety of financial solutions, including debt equity swaps. We require a balance of front-end skills needed for the financial analysis and negotiation, and of the back-end skills needed to assist the debtor to work out his obligations and return to financial health.

All but one of these experts will be deployed together under a team leader who has already been selected. The other expert will work in the second bank alone, but with the support of called-in expertise as mentioned below.

Systems and Operations Advisers

The project also demands a number of experts with first-rate knowledge and experience of establishing management information systems for credit and bad debt departments of banks. Risk classification; information to be required from debtors and bank branches; techniques for monitoring this information, and early warning systems are all relevant. Ability to develop appropriate solutions and implement them and then fully embed the procedures and skills within the banks will be of critical importance.

The resident advisers will be supplemented with a facility to call in other specialist advisers as needed, particularly to help with the enterprise turnaround elements of the assignments. It will be part of the resident advisers' task to assist their host banks to manage this facility.

GENERAL QUALIFICATIONS

An ability to work in unfamiliar cultures and to be effective in a variety of organisational environments is essential. Good communication skills are vital both to the immediate achievement of the tasks envisaged and because a major objective of the assistance is to transfer know how and skills on a lasting basis. Work experience in Poland or another transitional economy is preferred. Ability to speak and write Polish will be a considerable advantage. Experience in banking transactions involving the agro-industrial and/or housing and construction sectors is desirable.

Initial contracts will be with ODA for 18 months. Remuneration will be subject to negotiation but will reflect market conditions.

Those interested should write as soon as possible, enclosing a curriculum vitae before the closing date of 28 November 1995, to Karen McKewen, Ref AR360/KM/FT, Abercrombie House, Eaglesham Road, East Kilbride, Glasgow G75 8EA.

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IMRO (Investment Management Regulatory Organisation) regulates over 1100 firms and 15,000 individuals. The firms include fund management organisations, banks, pension fund managers, unit trust managers, trustees including trustees of unit trusts, and investment trust managers. Funds managed by IMRO regulated firms have a total estimated value of £270 billion.



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aircraft leasing and international projects

- Location: Stuttgart, Germany -

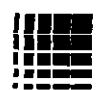
The successful candidate is likely to be 30 to 45 years old and to have completed a course of study in business management or law. He/she will have a good knowledge of sophisticated cross-border financing and tax-based structures gained from exposure to similar transactions in an international environment.

You should be a convincing communicator with good analytical abilities and management skills. You should also possess a high level of motivation and a willingness to take on challenging tasks.

A good working knowledge of German would be a distinct advantage.

Please send your confidential application with curriculum vitae, including full career and salary details to:

debis AG
zu Hd. Herrn Heckler
Personalbetreuung
Englerallee 40
14195 Berlin
- Germany -



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Ein Unternehmen der Daimler-Benz InterServices

BANKING FINANCE & GENERAL APPOINTMENTS

MELI & PARTNER

Unternehmens- und Personalberatung

Our client is a rapidly growing international company, and is forming a joint venture, based in Zurich, with a banking/brokerage partner who is a member of the NYSE. The following person is required:

INSTITUTIONAL TRADER

Candidates should already have the proven track record and professional standing to communicate technical expertise with authority. Good academic background required, together with knowledge of financial analysis, excellent communication skills. Multilingual ability an advantage. Age between 30 and 35. Work permit "C" required.

Kappeler-Gasse 15 (beim Paradeplatz), Postfach 8022 Zürich Telefon 01 211 74 90

Reuters Code: Stellen A bis Stellen Z

MELI & PARTNER

Unternehmens- und Personalberatung

An international company based in Zurich, with turnover of over \$400 million, active in M & A, company restructuring, and financial sourcing, seeks a

FINANCIAL MANAGEMENT SPECIALIST

to meet its growing European presence. The successful candidate will be professionally qualified, highly focused and motivated, with considerable knowledge of international business structuring. Age between 30 and 35.

If you are prepared to travel widely, have international experience in finance and accounting, and are familiar with the latest developments in corporate finance, including legal and tax requirements for European countries, you will be interested in this challenging position. Strong communication skills in German, French and English would be a considerable advantage. Work permit "C" required.

Kappeler-Gasse 15 (beim Paradeplatz), Postfach 8022 Zürich Telefon 01 211 74 90

Reuters Code: Stellen A bis Stellen Z

BANKING FINANCE & GENERAL APPOINTMENTS

WORLD TRADE

LONDON

CLIFFORD CHANCE is an international law firm with offices in 23 business and financial centres around the world.

The firm has recently set up a unit, based in London and active world-wide, to develop work deriving from the World Trade Organisation (WTO) Agreements.

We are looking for the right person to join the new unit at its inception. He or she will work closely with the Partner responsible for its development. This is an exceptional opportunity for an individual with appropriate legal and academic skills and with the enthusiasm to take part in building up the work of the new unit.

The successful candidate will:

- be a lawyer (or have equivalent skills) and will already have two to three years' experience in GATT/WTO work;
- possess marketing and administrative skills in addition to sound legal knowledge of substantive GATT/WTO law and procedure;
- have a second language (ideally German or Spanish) and be prepared to travel;

and may have worked in a relevant institution (GATT, the European Commission or Ministry).

The post offers a major career opportunity for a candidate with drive and enthusiasm.

To apply, please write giving career details to:

Ellen Dunne
Personnel Manager

200 Aldersgate Street
London EC1A 4JJ

Telephone: (+44 171) 600 1000
Fax: (+44 171) 282 7101

CLIFFORD CHANCE

AMSTERDAM BARCELONA BRUSSELS DUBAI FRANKFURT HANOI HO CHI MINH CITY HONG KONG LONDON MADRID MOSCOW
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SUPERB OPPORTUNITY

A newly established UK company seeks 3 high calibre, dynamic and hard working individuals to fill positions as traders and dealers in so called "soft" currencies, in particular the Russian and Byelorussian Rouble, the Ukrainian Karbov and the Kazakhistan Tenge.

Candidates should be between 20-30 years of age and have at least 3 years experience preferably gained in the C.I.S. They should be used to dealing with turnovers of not less than US\$1.5-2m per day. Fluency in spoken and written Russian and English is essential and computer literacy is a pre-requisite.

Candidates are expected to possess excellent presentational skills, business acumen and be flexible enough to work independently as well as in a team environment.

The salary and substantial bonuses are commensurate with ability and performance.

Please reply with a full CV to: Teacher Sten Selby, 37-41 Bedford Row, London WC1R 4JH, quoting reference DS/TUS603/2.

Director of Information Management (CIO)

Major Financial Institution

The African Development Bank, located in Abidjan, Ivory Coast, seeks to recruit its top computer executive to advise CEO on MIS strategy and manage a 80 employee department. This policy-making position requires 20 years experience covering all aspects of MIS in a bank (application development, operations, user support, training, methods and procedures). Mainframe & LAN. Technical competence assumed, the emphasis is on management and leadership skills. Fluency in French or English, a working knowledge of the other is desired. Attractive (tax advantaged) compensation, excellent benefits, relocation assistance, multi-year contract. Role offers unique chance to fundamentally shape and run all aspects of the systems of Africa's largest bank, with over 1000 workstations.

CV plus salary history to retained search consultant by fax USA +1-212-838-4425 (confidential).

CROSBY

EXCEPTIONAL OPPORTUNITY IN ASIAN EQUITY SALES

PACKAGE : COMPETITIVE

LOCATION: SWITZERLAND

THE COMPANY

- A leading independent Asian investment bank with 550 people in 18 offices in 13 countries
- One of Asia's largest economic and corporate research teams with about 60 research professionals
- A strong reputation as a specialist advisor to international institutional investors

THE POSITION

- A senior equity research-salesperson to be based in Switzerland
- An integral part of an Asian sales team providing strong analytical services to institutional clients

QUALIFICATIONS

- You have demonstrated outstanding educational achievement which should include CFA, MBA or HWY
- You will be in your late 20's to mid 30's
- You must have a strong analytical or sales background with at least 3 years of demonstrable success as a Swiss or international equity salesperson, Investment Analyst or Asian portfolio manager
- Candidates must be self starters with keen interest in the Asian emerging markets, able to demonstrate strong communication skills, and have an entrepreneurial flair.
- You will be at least bilingual English/Swiss German or English/French

We offer:

- If required on-the-job training program in Asia.
- Flexible and highly entrepreneurial working environment.
- Your contribution will be noticed and rewarded.

Please send full curriculum vitae stating salary to:

Joe Spescha
Crosby Securities (HK) Ltd
27th Floor
Two Pacific Place
88, Queenway
Hong Kong

Tracy J. MacDougall
Crosby Securities (Europe) Limited
1st Floor
100 Leighton Hill
London EC4M 7RE
United Kingdom

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Corporate Finance
Executives and Managers

NatWest Markets is a leading European investment bank with significant operations in North America and the Far East. Our activities include corporate finance, securities trading, asset management, treasury and corporate banking.

NatWest Markets' Corporate Finance department provides advice internationally to corporate clients on acquisitions, disposals, flotations, financial restructurings and on other strategic and financial matters. The department draws on the considerable financial strength and industry knowledge of NatWest Markets' other business areas.

Due to increasing levels of new business, we are presently seeking to recruit a number of talented individuals, who wish to build a career in corporate finance, to join our London-based transaction teams.

Applications are invited from:

- commercially oriented ACA's, lawyers or MBA's with up to three years' post-qualification experience, who are probably aged between 24 and 28; or
- executives/managers with two to five years' experience in corporate finance at a merchant or investment bank.

Candidates will be entrepreneurial and will be able to demonstrate a high level of academic achievement, strong interpersonal skills and a high degree of professionalism. Successful candidates will be rewarded by a competitive remuneration package, reflecting experience and qualifications.

Applicants should contact our retained advisors, Guy Townsend or Brian Hamill of Walker Hamill Executive Selection in strict confidence, on 0171 839 4444. Alternatively, please forward a brief resumé to their offices at 103-105 Jermyn Street, St James's, London SW1Y 6EE quoting reference GT 1966. All direct responses will be forwarded to Walker Hamill.

NWM

NATWEST MARKETS
Corporate & Investment Banking

مكتبة الشرق

CREDIT AND OPERATIONS MANAGER - EUROPE

Executive Package + Benefits

West London

As one of the world's premier financial institutions, GE Capital Services enjoys a reputation for excellence. Their European Vendor Financial Services division is a leading provider of Sales Financing Programmes for manufacturers and distributors within a wide range of sectors including IT, office technology, healthcare and industrial equipment. Following rapid expansion, a highly demanding career opportunity has been created within their Pan-European Programmes Division for an exceptional

Reporting to the Managing Director, this high profile role is critical to the success of the Pan-European business for GE Capital Vendor Financial Services.

Your challenging brief will embrace the implementation and administration of all controls and procedures, the establishment and management of credit risk parameters and overall operational support for structuring vendor programmes throughout Europe. Proven management skills will see you inspire and lead a dedicated multi-national team and your insight into diverse cultures, combined with the ability to communicate at all levels, will prove vital to your success.

You will have several years experience of leading a Credit and Operations team, have held a sizeable credit authority and managed a multi-million portfolio.

A background gained within the Financial Services Industry, ideally with exposure to Europe, is required. Fluency in a European language whilst desirable, is not essential.

As a keenly ambitious individual with drive and vision, you will relish the opportunity to further your career within this worldwide Financial Services Organisation. You can expect an executive remuneration package, including benefits, company car and full relocation assistance where applicable.

Please write in confidence, enclosing a full C.V., to Ruth Almond at CSA Management Consultants, Vickers House, Priestley Road, Basingstoke, Hants RG24 9NP. Telephone (01256) 818811. Facsimile (01256) 566840.



GE Capital

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Not connected with the English company of a similar name.

Assistant Performance Measurement Manager

An opportunity has arisen for an experienced performance analyst to become the focal point for the development and operation of performance measurement systems with a major, City based Asset Management company. As part of a small and highly motivated team, using leading edge technology, you will be responsible for data integrity, internal and external performance reporting and liaison with third party performance analysts. You will also contribute to the overall analysis of performance and the smooth running of the performance measurement unit.

Ideally, you will be a graduate with at least 2 years' experience in investment management with

a systems, mathematical or analytical background.

Knowledge of the Impact & Paladyn systems will be an advantage. Excellent communication and interpersonal skills are required, plus the ability to formulate and develop ideas within a team. In return our client offers good opportunities for career development and an attractive remuneration package.

If you would like to be considered for this position please write, enclosing your CV, in complete confidence to:

IMR Recruitment Consultants, No. 1 Northumberland Avenue, Trafalgar Square, London WC2N 5BW (Tel: 0171 872 5653).

INVESTMENT MANAGEMENT RESOURCES

Network Management International Financial Services

Excellent Package

Continental Europe

Our client is a major international financial institution providing customers world-wide with innovative, competitive Securities Services including:

- clearing and settlement
- securities lending
- custody
- cash financing

The effective implementation of the network strategy for services and communications is essential to the continued expansion of the product portfolio and customer base. As a result, career opportunities are available for qualified, highly motivated individuals to join our network management team in both managerial and specialist roles.

Successful candidates will have a proven track record in securities operations and/or network management, with a good knowledge of global capital market trading and settlement practices.

You should have strong presentation and negotiating skills, speak and write English fluently, and in the case of the network manager positions, have experience of managing staff and co-ordinating multi-disciplinary projects in an international environment.

If you are interested in exploring these opportunities further, please send a curriculum vitae and recent photograph to:



Indepen Consulting Limited,
Danbury House, 26 Danbury Street, London N1 8JU.

Corporate Financiers - Ready for your next move? £60,000 + Bonus

Are you currently waiting for your bonus, yet contemplating a crucial career move? We are highlighting specific assignments for American, European and UK banking organisations keen to recruit outstanding Corporate Financiers who can add immediate value.

You should be able to demonstrate the following:

- At least 2 years M&A/Corporate Finance experience
- A proven transaction record ideally with cross border experience
- Enthusiasm and energy
- A continuing desire to prove yourself.

There are superb opportunities around at the moment so do not hesitate to call us for confidential and informed career advice.

Telecommunications/Media Specialist £50,000 + bonus + benefits

Our client is an international investment bank which distinguishes itself through the skill of its advisory services, the quality of its products, its financial strength and the management of risk on behalf of clients.

As part of its development, towards sector specialism it wishes to appoint a Corporate Finance professional to join its high profile media/telecommunications team. Providing relevant media/telecoms experience, candidates for this position are likely to come from one of the following environments:

- Corporate Finance
- Project Finance
- Industry
- Management Consultancy

Career progression will be outstanding for the right candidate.

If you would like to know more about these or other roles please telephone or write to Zaki Idris or Jeremy Cooper, Badenoch & Clark, 16-18 New Bridge Street, London EC4V 6AU. Tel No. 0171 583 0073 Fax 0171 353 3908.

BADENOCH & CLARK
recruitment specialists



United Nations Children's Fund
The United Nations Children's Fund, with Headquarters in New York and offices throughout the world, seeks qualified candidates for the following position:

DIRECTOR, OFFICE OF INTERNAL AUDIT

Only Statute New York, USA (Grade D-2)

Responsible for establishing policies for the auditing activity and directing as technical and administrative functions. Develops and executes a comprehensive audit programme for the evaluation of management controls over all UNICEF activities. Examines the effectiveness of all levels of management in their stewardship of UNICEF resources and its compliance with established policies and procedures. Reviews procedures and records for their adequacy to accomplish intended objectives, and appraises policies and plans relating to the activity or function under audit review. Appraises the adequacy of action taken by operating management to correct reported deficiencies, continues reviews with appropriate management personnel on action considered inadequate.

Minimum Qualifications: Advanced university degree or equivalent professional qualifications in accountancy or business/public administration. Specialized training in auditing and modern management techniques. At least 15 years of progressive experience in management and financial auditing, preferably with non-profit organizations; experience in management reviews and consultations; work or travel experience in developing countries. Fluency in English and one other United Nations working language essential. Good managerial and communication skills required. UNICEF is part of the United Nations common system, offers competitive international salaries, benefits and allowances. Please send detailed resume, in English, quoting reference number D-2 to: Recruitment and Placement Section (GEO), UNICEF, 3 UN Plaza (4-5), New York, NY 10017, USA. Applications for this position must be received by 17 November, 1995. Acknowledgement will be sent only to shortlisted candidates.

UNICEF is a smoke-free environment
NOTE: Applications by female candidates are especially welcome.

FIXED INCOME SALES

To £40,000 with Benefits

City

The Company

- Securities arm of leading Italian banking group.

The Position

- Team member of London-based fixed income sales desk focusing on Italian Lire denominated instruments.
- Maintain existing client base and develop new business

Qualifications

- At least 18 months' experience in fixed income sales.
- Degree in economics
- Must speak fluent Italian
- Good knowledge of Italian current affairs
- Highly motivated, thrive in small team environment.

Please send full C.V. to Box A5783,
Financial Times, One Southwark Bridge,
London SE1 9HL.

TAIWAN/CHINA SALES

Our client is a major Asian regional banking house. Continuous expansion and the success of their "Greater China" team now requires a full time experienced salesperson in their London office, to service institutional clients in the UK, Continental Europe and North America.

The successful candidate's skills will include:

- Fluent English and Mandarin, plus some Cantonese.
- Proven experience of Stockbroking and Banking Management in Taiwan.
- Work experience in Taipei, London and New York preferred.
- Successful track record in selling financial products.

The successful candidate will enjoy salary, medical and pension benefits and a good bonus system. Applications in confidence to: Mr. John Walker, Human Resources Officer, Eurotunnel, One Canada Square, Canary Wharf, London E14 5DU. Fax (44) 0171 715 6666.

Investment Banking

Business Development Manager for Central and Eastern Europe

Fluent in Russian, skilled in analysis, entrepreneurial in approach

London based - Excellent package

NatWest Markets is the worldwide corporate and investment banking arm of the NatWest Group and a major player in the global financial markets. Our products and services cover all aspects of trading, corporate and investment banking, asset management and specialist advice.

This London-based appointment, within our Investment Banking Division, will be critical to the development of business in all Central and Eastern European countries - with particular emphasis on Russia and Former Soviet Union countries excluding the Baltic Republics.

Reporting to the Head of Central and Eastern Europe, you will work in close collaboration with the Moscow Representative Office and the relevant product groups to identify and prioritise business opportunities with particular reference to privatisations, corporate and project advisory business, share placements and capital raising.

Target industries include oil and gas, mining and metals, power generation, telecommunications and transportation services. Your approach and presentation will involve preparing, developing

and negotiating proposals and, where successful, contributing to the subsequent execution of transactions. A key aspect of your role will be the establishment of good relationships with local intelligence and support providers such as financial institutions and legal, accounting and consultancy firms.

A high calibre, numerate professional with skills in company analysis and cashflow modelling to western standards, you must also have excellent interpersonal skills. Fluency in the Russian language, preferably as the mother tongue, is essential along with good commercial English. Previous exposure to investment banking products, such as corporate advisory, is a major advantage.

There is exceptional potential for business growth, and we will be offering a first class remuneration package as well as outstanding future prospects.

Please write with your CV, to: Alastair Lyon, Reply Handling Service, Ref: 279, Associates in Advertising, 5 St John's Lane, London EC1M 4BH.

NatWest Markets
Corporate & Investment Banking

Schroders

Schroders is one of Britain's most prestigious, international merchant and investment banking groups. With an enviable history of stability of ownership and consistency of management our aim is to serve the needs of our clients in all the key financial centres across the world.

SENIOR ANALYST - JAKARTA

With nine research offices in nine countries in Asia, Schroders Securities maintains one of the largest networks of investment analysts and research professionals. Schroders' research is highly rated by industry publications and fund manager surveys and is the foundation of the high quality investment advice which we provide to our clients worldwide.

We are currently seeking a senior analyst for our Indonesian office based in Jakarta. The ideal candidate will have at least two years experience as an analyst and will ideally have had some exposure to a similar emerging market economy. As a consequence they will have the ability to conduct detailed analysis, produce quality written reports and present ideas to fund managers and sales teams around the world.

The successful candidate will receive a generous package which will include relocation and accommodation allowances.

Those wishing to discuss the opportunity in more detail should send a curriculum vitae to:

Search Pacific

Mark Jones, Search Pacific Management Consultants
5th Floor On Hong Building, On Hong Terrace,
Central, Hong Kong
Tel: (852) 2810 4668 Fax: (852) 251 8571

ANALYSTE FINANCIER SENIOR



Poste basé à Londres

Rattaché au Directeur de la Trésorerie du Groupe, nous recherchons un analyste financier expérimenté. Assistant le Directeur de la Trésorerie du Groupe sur tous les aspects de notre financement, vous contribuerez de façon importante au développement et à la mise en place de notre stratégie financière.

Tout en réalisant des analyses financières et des modélisations, votre rôle sera d'apporter des conseils expérimentés sur les marchés financiers français ainsi que sur des problèmes financiers. Les connaissances en droit français et une expérience des marchés sont donc essentielles. Membre d'une équipe fortement sollicitée, vous serez impliqué dans les négociations sur des financements par leasing ou à connotations fiscales. Vous maîtriserez parfaitement le français et l'anglais.

Nous offrons un salaire attractif et des avantages en nature y compris une assistance pour le logement.

Merci d'adresser lettre de candidature,
CV et rémunération demandée à

Elaine Walker, Human Resources Officer, Eurotunnel,
One Canada Square, Canary Wharf, London E14 5DU,
Fax (44) 0171 715 6666.

M & A ANALYST

London

Our client, a leading financial institution, is looking for an Analyst to join its M&A team.

Experience of M&A transactions, particularly in Southern Europe is essential. You will be fluent in English and Spanish and ideally have experience of maintaining professional relationships with colleagues in the US. Fluency in at least one language besides English and Spanish would be an advantage.

Your academic record should be outstanding; it should comprise an MBA as well as a degree in a relevant subject, such as economics.

If you meet these criteria please apply by sending a full cv with a covering letter in English and quoting Ref: H110/FT. Address to the Security Manager if listing companies to which it should not be sent. PA Advertising Limited, Number Two Caxton Street, London SW1H 0QE.

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The Position:

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Experienced bond salesperson with a well-developed client base. Highly motivated professional with excellent communication skills. Bright, enthusiastic, numerate and a self-starter. Relevant language skills would be an advantage. Ideal age: 28-35.

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+44 0171 873 6153



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stating salary to:
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Goodbody Stockbrokers,
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Ballybride,
Dublin 4,
Ireland.

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Macquarie is the leading Australian owned investment bank. Voted best bank in Australia by Euromoney magazine in 1993 and 1994, its reputation is built on excellence, innovation and integrity. Headquartered in Sydney, it has regional offices around the world including New Zealand, Hong Kong, Munich, New York and London. The Project and Structured Finance Team is recognised as a market leader in the Asia Pacific region, gaining acclaim through recent deals such as the M2 motorway project in Australia.

Due to growth, we now seek candidates for both the structured and project finance teams. Based in Australia, you will work on domestic and international assignments, finding innovative solutions to complex deals. The role will also include marketing, product development and transaction origination and there will be extensive travel throughout Australia and the Far East.

We seek outstanding individuals, in their mid-twenties to early thirties. You are most likely to be working for a leading bank or investment bank in this field. With a good degree from a top university, you will have a strong financial background, gained either through relevant experience and training with a market leader or qualifications as an accountant or M.B.A. Above all, you will be an energetic deal-doer, who makes things happen.

The culture is demanding, meritocratic, strongly team orientated and supportive. The management structure is flat and there is enormous scope for progression both in Australia and overseas. The remuneration package will be sufficiently attractive to appeal to exceptional candidates.

To apply please send your curriculum vitae to: Fiona Hanon, Waggoner & Company, 4 Clifford Street, London W1X 1RB or contact her on: Tel: 0171 494 2551 Fax: 0171 439 0222.

Macquarie Bank Limited.



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Le Quotidien de l'Economie

The FT can help you reach additional business readers in France. Our link with the French business newspaper, Les Echos, gives you a unique recruitment advertising opportunity to capitalise on the FT's European readership and to further target the French business world. For information on rates and further details please telephone:

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Opportunité de carrière au sein d'une société de gestion de fortune professionnelle, dynamique et performante

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GAM est une société de gestion de fortune réputée pour la qualité de ses services. Présente à l'échelle mondiale, GAM dispose d'une gamme étendue de fonds et d'une performance impressionnante. GAM privilégie une structure et un style non bureaucratique. Fondée en 1983, GAM a enregistré une croissance spectaculaire et offre d'excellentes opportunités de carrière à des candidats qualifiés, motivés et dynamiques.

Le salaire proposé vise à attirer les candidats de haut calibre. Envoyez-nous un courrier à l'adresse ci-dessous en y joignant votre curriculum vitae. Votre dossier sera traité de manière strictement confidentielle.

Mrs Helen Wells
Global Asset Management Limited
(réglementée par IMRO)
12 St James's Place, London SW1A 1NX

GAM

ACCOUNTANCY APPOINTMENTS

Integrated Distribution Sector **Finance Director**

Home Counties

c. £75,000 + package

• A UK based company providing a specialist, full integrated, international distribution service to the publishing industry requires a resourceful Finance Director.

The Client

- Successful development and expansion of an integrated distribution service, carefully matched to the individual needs of journal and newspaper publishers.
- Planned further expansion beyond the present £100 million turnover
- Public flotation intended during 1996.

The Appointment

- Effective design and operation of management and financial reporting systems.
- Fully engaged in the commercial reality of the business.
- Responsibility for the development of the business plan and consequent detailed budgets.
- Compliance with all statutory requirements.

- Reporting to the Managing Director for the whole finance and IT function.

The Candidate

- Proven ability of senior financial management in a public listed company.
- Keen interest in the reality of a business providing fast, effective service to customers, founded on accurate, timely information.
- Graduate, chartered accountant.
- Capability to think strategically.
- Commercial acumen and objective self confidence.

Please send a summary of how you match this appointment with your curriculum vitae and salary details, to Peter Dell, Ernst & Young Management Resourcing, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 3TN, quoting reference PD683.

ERNST & YOUNG

\$1 billion in Europe and still growing fast

Competitive remuneration + car allowance

Euro HQ, Bracknell

As one of the world's top PC companies, where sales are increasing by over 50% year on year and whose share price has more than doubled in the last twelve months, we are continuing to strengthen our European organisation. We are ambitious, energetic and highly successful. This substantial growth and investment has created the need for two key appointments within our expanding finance team at our European HQ in Bracknell.

Director, Financial Planning and Analysis - Europe

Reporting directly to the VP Finance, Europe, you will be responsible for developing, analysing and presenting coherent financial plans for Dell's business in Europe, the Middle East and Africa. This will involve both short term forecasting and performance reviews, as well as the preparation of a 3 year strategic plan. You will liaise closely with senior function heads and country managers to ensure that financial plans are clearly aligned to business strategy. You will also have line management responsibility for a small team of Planning Analysts.

An Accountancy/Business graduate, possibly with an MBA, you should have at least 8 years' experience gained within a rapidly evolving business, with revenues in excess of \$200m. Exposure to the complexities of a fast growing organisation with devolved European structures is essential. You must demonstrate a highly commercial orientation and an ability to quickly acquire a detailed understanding of market dynamics. Committed, ambitious and energetic, you should derive satisfaction from success and achievement with little regard to hierarchy or status.

This is a high profile role with significant potential to move into other senior management roles within our country business units.

Ref: 11/870

European Tax Manager

As Dell's key tax representative in Europe, you will act as the main interface with tax auditors, external advisors, and regulatory bodies and provide regular and detailed information to Corporate Tax in the US. In particular, you will co-ordinate the preparation of all statutory tax returns, as well as advising on all legal, compliance and audit issues. You will also work with the Corporate Tax department to maximise tax efficiency for the company.

You will need a formal accountancy/tax qualification, and be able to demonstrate at least 5 years' tax experience in public accounting. A confident communicator, you should be able to deal effectively with external experts and to convey complex issues clearly and concisely to non-specialists internally. European language skills would be advantageous.

Ref: 11/871

These are excellent opportunities to join a talented and growing team. Dell's outstanding success and development in Europe will continue to provide scope for rapid career progression. Please send your cv, quoting appropriate reference, and including your home and business telephone numbers to: LJA Recruitment Management, 12 Celbridge Mews, Porchester Road, London W2 6EU. Telephone: 0171 243 1888.



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THE COMPANY

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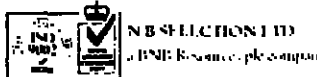
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ATLANTA AND THE STATE OF GEORGIA

Queen of the South is in party mood

The 1996 Olympics will set the seal on Atlanta's recent achievements. Their long-term effect is less certain, writes **Richard Waters**

When the Atlanta Braves lifted baseball's World Series last Saturday night, it came as sweet vindication. The unofficial capital of the US's south east, so long the under-achieving braggart, had finally won something.

The New York Times may have been a little premature when it said that the remains of Atlanta's inferiority complex disappeared over the right field wall with the home run that decided the Series' final game. What is indisputable, though, is that this city of 3m people has something tangible to boast about after three decades of phenomenal economic growth that has lifted it into the front rank of US cities.

Next year, on July 19, Atlanta will try to elbow a space for itself among the world's leading cities as well: the Centennial Olympic Games will begin in a new stadium which rubs shoulders with that used by the Braves.

This being Atlanta, the Games will come with an almighty swagger. Natives of the city, almost overawed by their own precociousness, will tell you that, by virtually any measure you care to use, this will be twice as big as the Los Angeles Olympics. An expected 2m people will be there to attend this huge party, with 3bn more viewing on television.

The sub-text, of course, is that Atlantans think they are ready to stand alongside Los Angeles - and any other old-line US city - in the world rankings. Just listen to Mr

Andrew Young, a former mayor of Atlanta and Jimmy Carter's ambassador to the United Nations. "We want to be for the world what London was in the 17th and 18th centuries."

The rest of Georgia - and, indeed, the rest of the south east - may wonder what it all means. Is this some giant hubris, a build-up to a two-week party that will be remembered more for a hangover of disappointed ambitions than its celebration?

More generally, they may also wonder what Atlanta's growth means for the South as a whole. Has it sucked in the resources - labour and capital - that would otherwise be fuelling an economic advance throughout the region? Or is it one of the main engines that will help the South finally to emerge from the long slumber that left it lagging the rest of the nation?

It is impossible to discuss Georgia's prospects these days except in the context of the burgeoning metropolitan area in its upper left hand corner. Traditionally, though, the state has been viewed around three geographic (and racial) divisions.

Foremost among them is the Cotton Belt, a broad plain that sweeps across the centre of the state. This was the area that once supported Georgia's claims to being the Empire State of the South - before the pestilential boll weevil wiped out the cotton and a Yankee commander, General Sherman, laid waste its cities, ushering in nearly a century of economic slumber.

The racial patterns created by plantation slavery still exist, with most blacks still living in the central part of the state.

This is bounded to the north by an Appalachian region made up traditionally of poor, mostly white, farmers. These

days, in common with the neighbouring Carolinas, retirees are flocking to the area, where the scenery is pretty and the golf is good. To the south and east lies a second rural, mainly white region, that grows peanuts and poultry.

The old social and racial divisions of these three Georgias still exist. These days, though, it can sometimes seem as if there are only two Georgias - Atlanta and non-Atlanta.

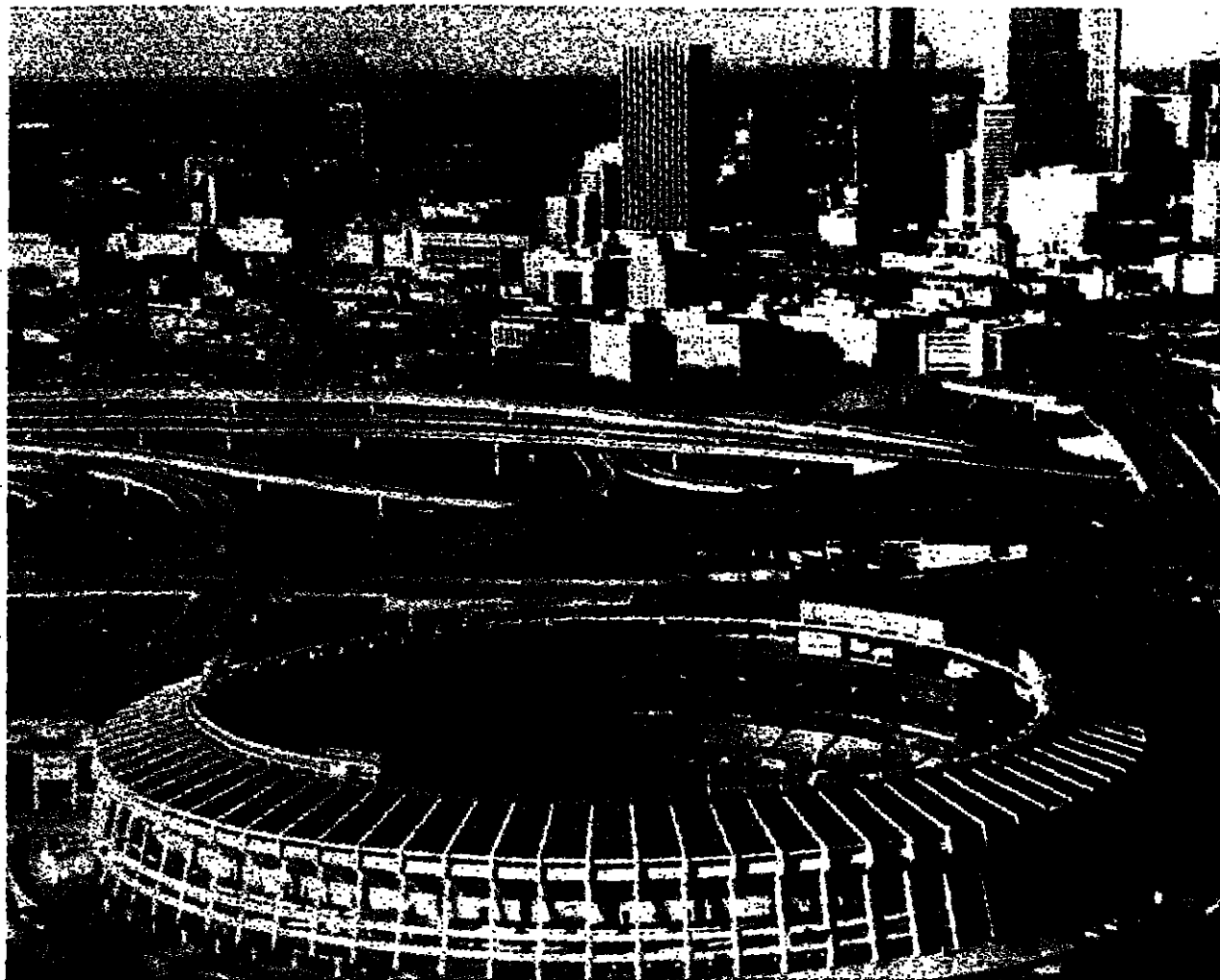
The city's emergence once owed a lot to its location as a hub for rail and, later, air transport - more recently, though, it has become a centre for services industries throughout the south east.

Last year, employment in Atlanta jumped by around 6 per cent to over 1.8m - maintaining the city's superior growth rate over Tampa and Orlando, Florida's two fastest-growing cities. The metropolitan area has accounted for more than half Atlanta's jobs since the turn of the decade.

This may or may not be good for the surrounding region. Commenting on the city's surge, Mr Zell Miller, Georgia's governor, says: "It's rippling out in some places, like Columbus, Augusta, Macon and Savannah, but in other places, it isn't."

Certainly, a handful of other Georgian cities can point to modest, if unspectacular growth, helped in part by the presence of Atlanta. "It provides the headquarters for factories in the rest of Georgia," says Mr Jeffrey Humphreys, director of economic forecasting at the University of Georgia. "If it wasn't for Atlanta, those jobs wouldn't be here."

Though the rest of the state has not grown as fast as Atlanta, its population has jumped by a half over the past quarter of a century, to around 7m people. At current trends, it



The Atlanta-Fulton county stadium: a city of 3m eager to play host to the world after 30 years of phenomenal economic growth

will probably have overtaken North Carolina this year.

Rural areas, though, have benefited less from the fruits of economic success. In the southernmost parts of the state, in particular, Atlanta's development can sometimes seem very remote - especially as the city continues its pattern of northward growth that is shifting its centre of gravity ever-closer to North Carolina.

Georgia's rural areas also exhibit most clearly the vestiges of the Old South from which the rest of the state also suffers. Poverty and an under-financed education system coexist with sharp social divisions built around race and church.

According to the official data, around 15 per cent of the state's population lives below the poverty line. It has one of the worst voter participation rates of any state in the Union - only 47 per cent of people of voting age exercise their democratic rights. And, like other southern states, it has spent too little on education.

The result is a workforce that may be well-suited to the textile or metal fabricating jobs of the present, but which is less prepared for the more highly-skilled jobs of the future. "If there's one area where the American South is at risk, that's it: the literacy rate and high school graduation rates are totally unacceptable," says a senior

economist at NationsBank in Atlanta.

Governor Miller has channelled more money into education, but that alone may not be enough. "We've got to have a better-educated and more highly skilled workforce," he admits. "Money is important, but it's also a matter of time."

Atlanta has its own share of the social and economic woes. Both blacks and whites are fleeing the inner city in a phenomenon known locally as "blight flight".

The city's enviable record in race relations is likely to be tested severely in future, in common with other big US cities.

For now, though, Atlanta's

leaders are busy preparing themselves for the Olympic party. "It's the largest one-time event in the history of the state," says Mr Humphreys.

The modern Olympics, at least as interpreted by the US cities which host them, have become the world's biggest corporate jamboree. And while the companies that have helped meet the Games' \$1.6bn budget are counting on the world's attention to boost their own international standing, Atlanta's leaders are hoping it will provide an economic springboard for the city as a whole.

"When I first went out recruiting industry in the early 1970s, no-one knew about Georgia - they had heard of

Coca-Cola, and *Gone with the Wind*, and that's all," says Governor Miller.

To a large extent, that is still the world's view. Hosting the Games will give the city, and the state, the chance to work on those attitudes: while the Olympic movement celebrates its centennial, Atlanta will be celebrating the largest corporate hospitality event ever.

The Olympics are likely to leave behind a hangover. As Mr Bill Campbell, Atlanta's mayor, says: "Every city that has hosted the Games has had some postpartum depression." But if they also give the sort of push to Atlanta's ambitions that locals hope, the pain should not last long.

Wildlife refuge in south-east Georgia

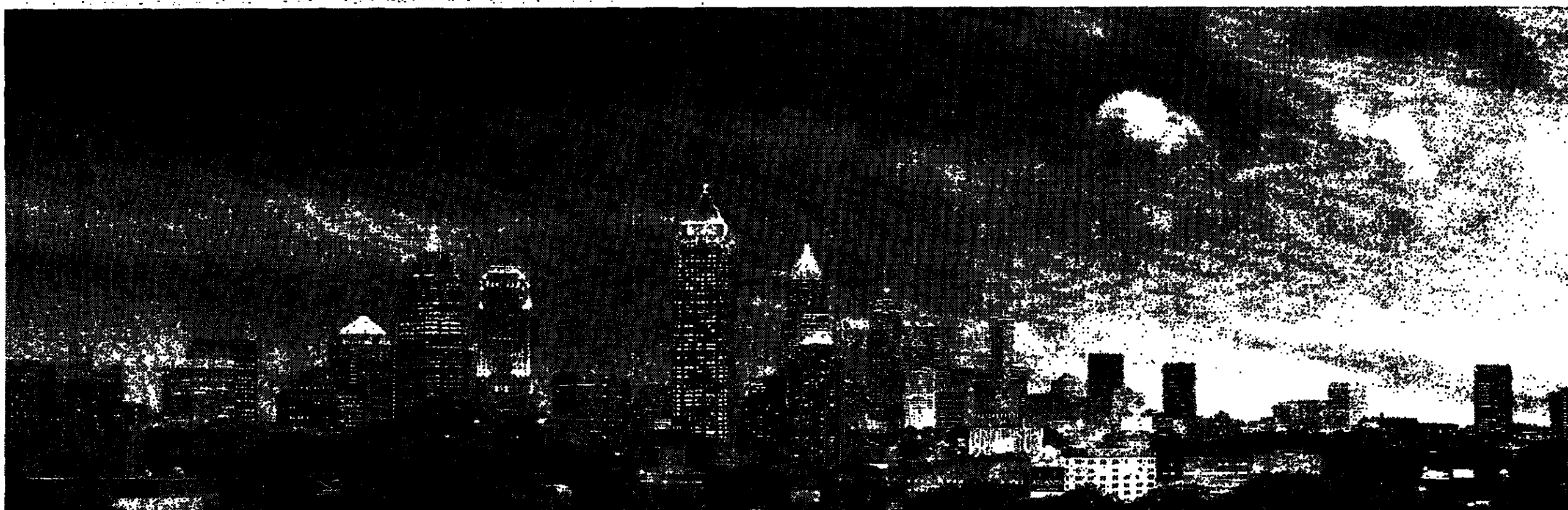
● The political wind shifts to the right
● Four decades of economic resurgence Page 2

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● The smell of wealth returns to the South
● Cotton Belt towns labour to keep up
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As host city for the 1996 Centennial Olympic Games, Atlanta is welcoming its nearly 400,000 new residents (since 1990) and preparing for an expected 2-million visitors, 10,000 athletes and 15,000 journalists travelling to Atlanta next summer for the world's largest peacetime gathering. Nearly \$2 billion worth of construction and renovation projects are underway. The projected economic impact of hosting the Games is \$5.1-billion.

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2 ATLANTA AND THE STATE OF GEORGIA

■ Politics: by Richard Waters

The consensus is crumbling

Georgia's moderate conservatism is under strain and race is back on the political agenda

The political winds of the South have turned, and a moderate and conservative Democratic tradition could be swept away. The rueful conclusion of Mr Zell Miller, Georgia's Democratic governor: "They never blow in the same direction for ever."

As one of the few southern Democrats to be re-elected last November in the Republican landslide that swept the country, Mr Miller is looking pretty lonely right now. Georgia's state house may have remained Democratic but virtually every important state and national political position was handed by the state's voters to a Republican.

The national and regional political revolution of 1994 is embodied in Georgia's two best-known national political figures. One, Mr Sam Nunn, is a southern Democrat of the old school: a conservative, willing to engage in bipartisan politics to build coalitions around particular issues.

The other, Mr Newt Gingrich, is a politician of an altogether different stripe. Representing Cobb county, a suburban area of Atlanta, Mr Gingrich does not adhere to the bipartisanship that has inspired the state's politicians for decades. And as an ideologue, "he's not just something new for the South - he's something new for Washington as well," says Mr Charles Bullock, a professor of political science at the University of Georgia.

Mr Nunn's announcement this summer that he would not run for reelection - the latest from a growing line of senior Democrats - has served only to strengthen the perception that the Republicans' day in the South has arrived.

In truth, the politics of Georgia have been more chaotic, and less one-sided, than is generally recognised. Back in 1994, for instance, the Democratic state voted for the Republican presidential candidate Barry Goldwater. The presidency of Jimmy Carter, a Georgia

native, in the late 1970s may have delayed the growth of the Republican movement in the state, but only temporarily.

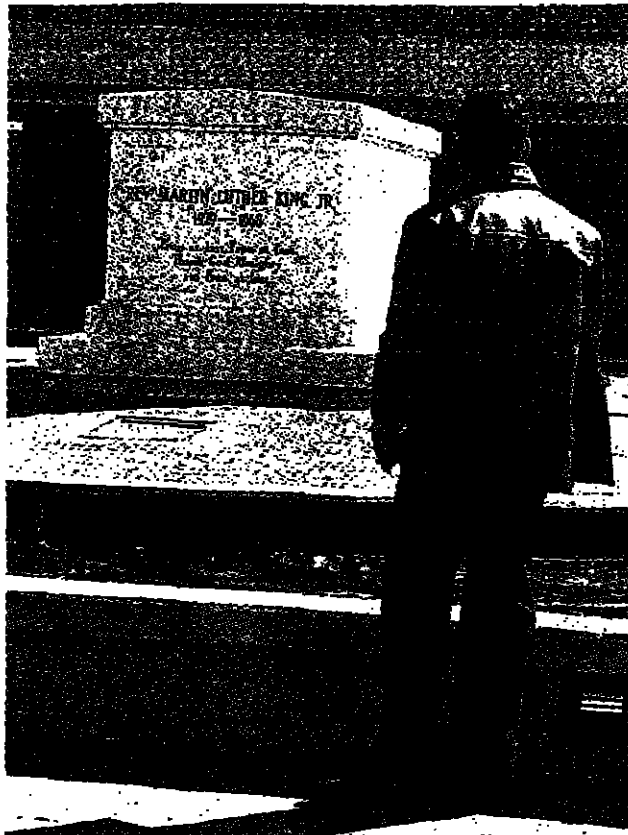
The seeds of last November's political revolution can be traced, in Georgia as elsewhere in the South, more to disillusionment with the Clinton administration than to a strong ideological shift. It also owes much to better organisation. Without a traditional base in the region, the Republican party set about building one in a methodical way - screening candidates, developing a fundraising machine, selecting which voters target. By contrast, the local Democratic machine has been revealed as badly organised and dispirited, says Mr Bullock.

Despite the political shift, there are many issues on which local politicians from both parties agree. This is a state where low taxes and a lack of government intrusion in people's lives are taken as read. Governor Miller, for instance, calls himself "a very strong fiscal conservative." He adds: "Voters are not willing to have any additional tax increases."

There are plenty of issues that could be set to divide the state more along political, social or racial lines in future, though. One is welfare reform, a subject which could come to have a significant impact in next year's Presidential elections. And two other potentially divisive issues are beginning to play a larger role in the politics of Georgia, and the region generally: race and religion.

The political influence of the churches in this bible-belt state has traditionally been limited to their immediate congregations. But the rise of the Religious Right has brought moral issues out of the pulpit, in the process prompting deferential gestures from some Republican Presidential hopefuls. The power of the right-wing Christian lobby could eventually prove a threat to Republican power in the state, if it divides voters on the right on issues like abortion.

Race, meanwhile, is also coming to assume a greater political significance. Georgians - and Atlantans in particular - point with pride to



Dr Martin Luther King's tomb in Atlanta: remembering the dream

their handling of the turbulent conflicts of the Civil Rights era. The home of Martin Luther King, Atlanta managed the political transition with less upheaval than was seen in most neighbouring states. "We didn't have fire hoses being turned on students or dogs snarling at children," says Mr Bill Campbell, mayor of Atlanta.

Another feature of Georgia's racial politics has been the ability of its politicians to build platforms across racial boundaries (though there have been notable exceptions: Lester Maddox, elected governor in 1966, was said to have chased black customers away from his chicken restaurant with an axe handle.)

Increasingly, those bi-racial coalitions seem to be fracturing. White voters have swung more to the Republican party, while blacks remain overwhelmingly Democrat in their voting habits.

One question hanging over

this increasingly racial electoral division is how the state's Congressional districts are carved up. In the early 1990s, the Republicans used an earlier piece of Democratic legislation to reorganise voting districts in some Southern states - Georgia among them - to concentrate the black vote into fewer districts. That in turn diluted the non-white vote in other electoral areas, improving the prospects for Republican candidates.

A court decision that found this redistricting unconstitutional has reopened the issue. In a five-week special session late this summer, Georgia's legislature was unable to agree on a reorganisation of electoral district boundaries. It has now been left to the courts to determine.

A reversal of the earlier redistricting move may serve to weaken the racial polarisation that has built up in the state electorate. In other respects, though, racial polarisation seems set to become more pronounced, and race relations face a clouded future.

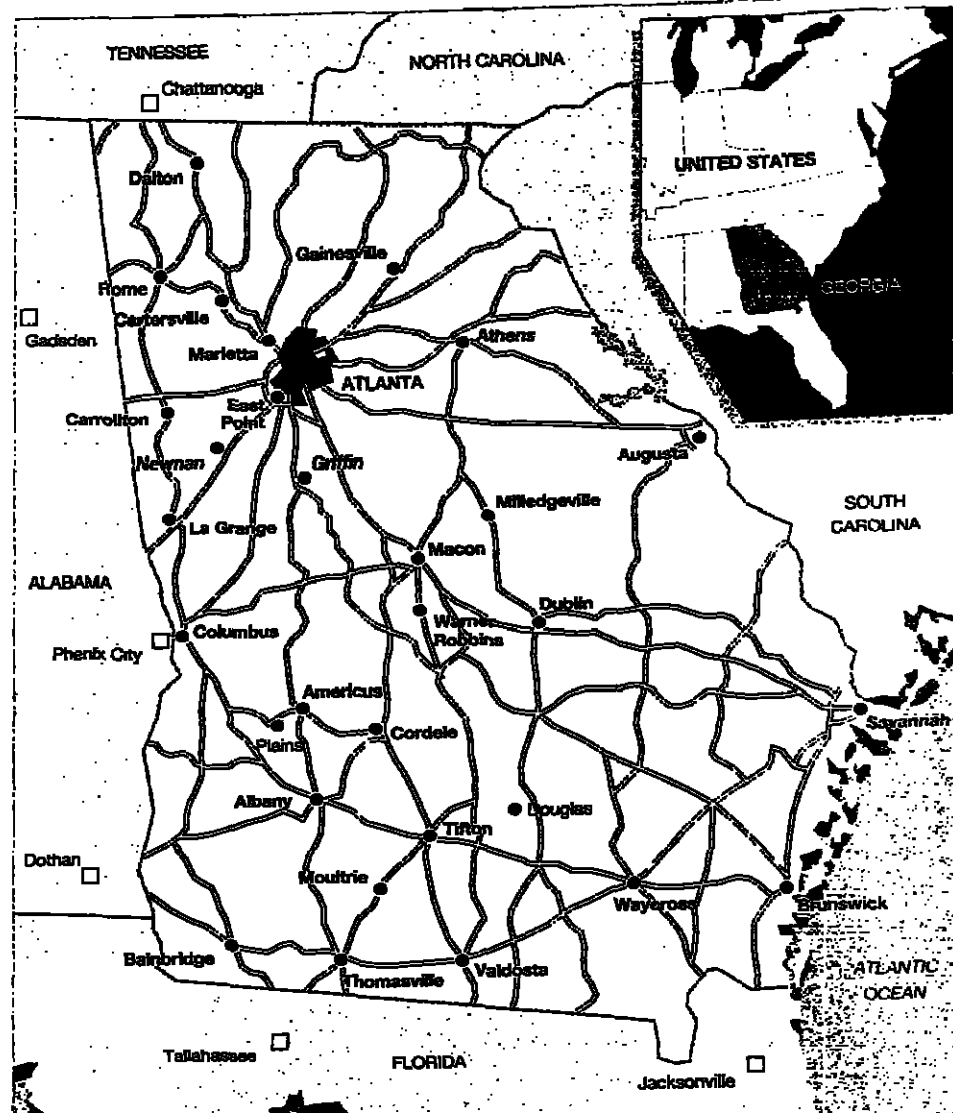
Economically, more blacks may well be climbing into the middle classes. But socially and politically, the races may be becoming more divided than ever.

Mr Andrew Young, a former US ambassador to the United Nations, Congressman and Mayor of Atlanta, says the best hope for race relations in the state is that "capitalism has been made to work for the poor people": enough of Georgia's heady economic growth has filtered down to the less well-off (often black) population to ensure a degree of racial harmony and a common purpose.

He adds that the sharing of economic benefits has been aided by affirmative action, a practice which elsewhere in the US has come under increasing attack - beginning in California, so often the US's political trendsetter. "It has worked for us, and it works for whites," says Mr Young. "California is in a recession and they're fighting over the crumbs. You haven't heard much about affirmative action here - there's no-one demonstrating in the streets in Atlanta."

Yet poverty remains a severe social problem, both in inner-city Atlanta and the rural south of the state. And, as with other big US cities, Atlanta is facing an exodus of the middle classes to the suburbs.

That flight is not restricted to whites, says Mayor Campbell. "It's not a racial dynamic. The problem has been more one of black flight than white flight. Yet it has its racial aspects. Whereas whites are



moving out to the north and east, most blacks have moved out to the South. As the races diverge, leaving a poorer city centre, the chances for racial harmony weaken.

This growing racial divide has its reflection in a broader

national shift, exemplified last month by the convergence of 500,000 black men on Washington for a rally organised by Mr Louis Farrakhan, leader of the Nation of Islam.

"Race is closer to the surface and touching a broader range

of areas than at any time in a generation," says Mr Bullock. Of Mr Farrakhan's segregationist views, he adds: "It's something the old-time racist politicians of the South would have been very comfortable with."

■ Economic resurgence: by Barbara Harrison

Go south, young man

For four decades, jobs and workers from other parts of the US have flowed to the South, changing the shape of its economy

Over the last four decades, the US economy has shifted southward, bringing millions of jobs and the workers to fill them from other parts of the nation. Today, it is almost as easy to hear an accent from New Jersey or Detroit in Atlanta as it is to hear a Georgia drawl.

The industrial migration was led by textile and clothing factories, which came for non-union, lower-wage labour and cheaper operations costs. Other manufacturing, including electronic assembly and aerospace, followed, and lately the automotive industry has come South. More recently, the Sunshine Belt has drawn many sophisticated telecommunications and high technology businesses.

Now, more than a quarter of all US manufacturing jobs are in the South. The region's economy has grown steadily at a rate exceeding the US as a whole. During the decade between 1983 and 1992, for example, the regional pace of economic growth for the states of Alabama, Arkansas, Florida, Georgia, Kentucky, Louisiana, Mississippi, North Carolina, South Carolina, Tennessee, Virginia and West Virginia - those that make up the traditional South - was greater than that of the US as a whole in every year but one, according to a report by Donald R. Baerwald, director of the Georgia State University Economic Forecasting Center.

The industrial move southward has changed what was once a primarily agricultural and extractive industry backwater into a vibrant regional economy, with arguably more attractions than any other area of the country.

Foreign as well as US investors have found the South's tax incentives, still relatively lower wages and amenities to be alluring enough to have awarded it some of the biggest investment prizes of recent years. BMW picked South Carolina and Mercedes chose Alabama for their first US plants. Nissan went to Tennessee, Toyota to Kentucky, and Daimler Benz to North Carolina.

Much of the inward foreign investment was to gain a presence in the vast American market. Japanese automotive investments, for example, which are primarily for the US market, have helped take some of the sting out of US-Japanese trade relations.

However, trade has recently loomed higher in the calculations of investors. Both Mercedes and BMW, for example, are to export large portions of their production in Alabama and South Carolina.

The North American Free Trade Agreement has helped kindle investor interest in hav-

ing a foothold in a relatively cheaper but stable area from which to export to Canada and Mexico.

Texas is the biggest winner with respect to Mexico's market, but even the textile industry of the southeastern states has been buoyed by exports to Mexico. The southeast, particularly Florida and Georgia, which have the transportation infrastructure to support significant commercial growth, expect to be the main beneficiaries of greater trade with Latin America.

While a complete free trade area in the Americas is still a fantasy, the ports of Miami,

Savannah and New Orleans and the airports of Miami and Atlanta are predicted to be the prime gateways for inter-American trade.

Atlanta's Hartsfield International Airport, already one of the world's busiest, is the fastest growing international gateway. It claims the world's largest passenger terminal and has more than 1m square feet of cargo handling space.

Eighty per cent of the US population is two hours or less away in flying time. And the port of Savannah, whose two terminals serve 250 ports in 180 countries, has just completed two big projects to remove nav-

igational barriers to the new generation of giant ships entering the world's cargo fleet.

Banking and financial services may remain concentrated in New York, but they have grown enormously in the South. Nationsbank, based in Charlotte, North Carolina, will be the third largest bank in the nation after the consolidation of New York's Chase Manhattan and Chemical Bank.

Many challenges remain in the South, particularly in education and workforce skill levels. But in many states these are being addressed, and several states have developed some of the most innovative educational programs in the nation. South Carolina, for instance, has established a customs training programme that links investors and a network of the state's technical colleges.

While the appetite of the South's growing industries represents the biggest opportunities for exporters, the consumer market is strong and growing. As the region's economy has boomed, employment and population have mushroomed, particularly in the six fastest growing southern states - Georgia, Florida, North Carolina, Tennessee, Virginia and South Carolina.

Their population growth rate has outpaced the nation's since 1980. While the per capita income in the South remains below the national average in all states but Virginia, non-farm personal income gains have regularly run above the US national average. Moreover, the vibrancy of the South's economy has helped sustain consumer confidence even when many other parts of the country were gloomy, making the name "Sunshine Belt" as apt a name for the area geographically as it is for the region's attitude.

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■ Forecasting the bonanza from the Olympics by Barbara Harrison

Atlanta counts its 1996 chickens

Whoever wins the medals, next year's Olympic city is confident of a financial bonanza

With less than nine months to go before the start of the 16-day extravaganza of the 1996 Olympics, Mr Billy Payne, president of the Atlanta Committee for the Olympic Games (ACOG), seems astonishingly relaxed and confident.

It is the confidence of a man who, despite much doubt and derision about his 1987 vision of capturing the Olympic Games for Atlanta, has watched his dreams come true. It is also the confidence of a man who says he has 85 per cent of the \$1.6bn needed to stage the Games in the bank.

Mr Payne, a native Georgian with a Southern "good ole boy" manner, has mobilised unprecedented corporate support for the 1996 Games, which will be financed entirely by the private sector.

He has recruited 10 leading corporate partners for the

Games, including Anheuser-Busch, AT&T, Champion, Delta Air Lines, Home Depot, IBM, McDonald's, Motorola, Nationsbank, and Swatch, all theoretically at a price tag of approximately \$40m each.

Although the ACOG's income from partners is only partly in cash with the rest from goods and services, Mr Payne is not worried about a shortage of resources. He has also signed on another 18 corporate sponsors, including BMW, Bell South, Holiday Inn, General Motors, Nissan and Texaco, for lesser sums.

He has also been helped to meet his financial goals by a record sale in broadcast rights, worth nearly \$800m. "The Olympic Games are very big business," he acknowledges, predicting that the remaining 15 per cent of what is needed to spend on the Games will come from the sale of over 11m tickets and assorted Olympic merchandise.

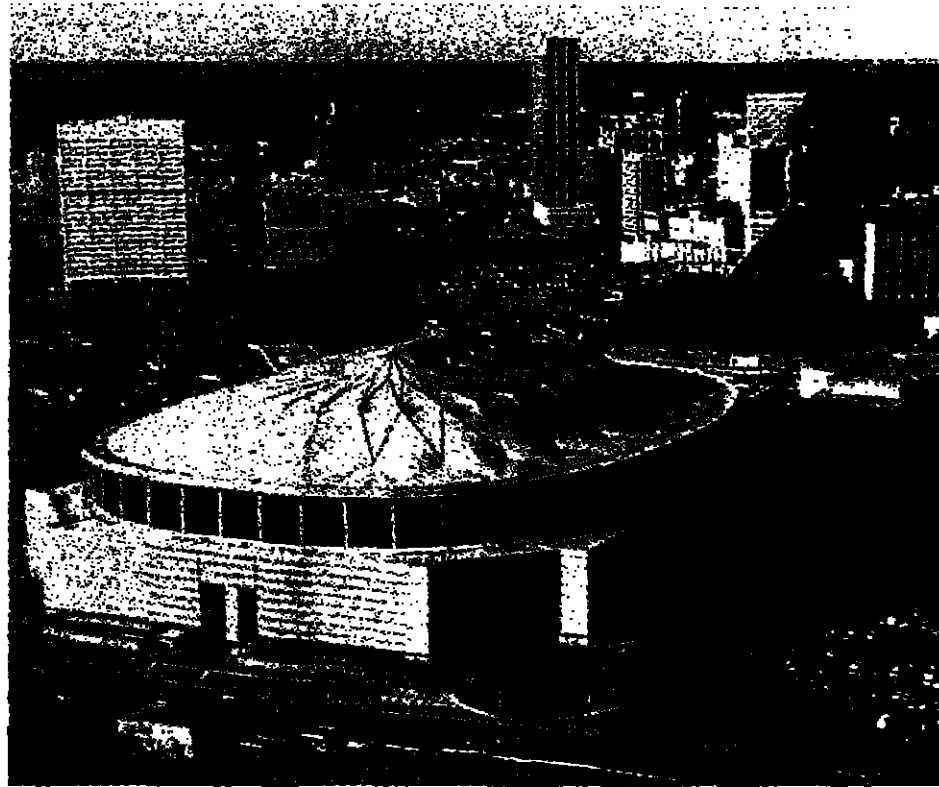
Like a man coasting to the finish, he says his main job now is to contain expenses. While attracting huge corpo-

rate backing for the Atlanta Games is a big achievement in terms of mounting the Games, it is also a success of another kind.

The primary goal of Mr Payne and other Atlanta promoters was for the Olympics to put the city on the world map, particularly for business investment. With the record amount of corporate support for this event, Mr Payne can feel that he is already well down the road to his principal objective.

Critics of Mr Payne say that the 1996 Games are in thrall to private companies and gravely at risk of losing the Olympic spirit to rampant commercialism. He pooh-poohs such charges, seeing no inherent contradiction between the commercialism of the Games and the Olympic spirit. "Companies can participate tastefully," he says.

Corporate support has meant that Atlanta will stage the biggest Olympics ever. They will be 25 per cent larger than Barcelona in 1992 in terms of the number of venues and employ-



Atlanta's Georgia Dome: most of the money to stage the Games is said to have been raised

ees, and 10 per cent larger in terms of athletes. They will be twice as large as the 1994 Games in Los Angeles, the last US host city for the summer Olympics.

But even Mr Payne says double digit Olympic growth has got to stop. "The event," he says, "is just getting too big." He believes that Atlanta could prove to be a turning point after which the International Olympic Committee will halt the massive growth of the Games.

For many Georgians, though, having the biggest ever Olympics is a point of pride. Local public support for the Games is strong, not least because they have already brought an economic windfall.

Preparations for the Olympics, including \$600m in construction of venues, have pumped up the state's economy. It recorded a robust 5.2 per cent growth last year and is predicted to expand at over 5 per cent this year and next.

Mr Andy Young, the former US ambassador to the United Nations and two-term mayor of Atlanta, who is co-chairman of ACOG, says that the Olympics have fueled Atlanta's growth since 1990.

The overall economic impact in Georgia from the Games

between 1991 and 1997 is estimated to reach \$5.1bn, according to an economic impact analysis by Jeffrey Humphreys of the University of Georgia and Michael Plummer of IRE Advisors, an economic and management consulting group. That includes direct spending

Events are also taking place in the cities of Athens and Savannah as well as Atlanta

by ACOG, expenditures by out of state visitors and the induced impact (or respending of initial dollars within the state).

While the bulk of the direct economic benefits will be in the Atlanta metropolitan area, some will spread across Georgia with key sporting events taking place in the cities of Athens and Savannah. The state itself is set to gain more than \$170m in net additional tax revenue.

A substantial part of the economic boost from the Olympics is the creation of more than

77,000 full and part-time jobs, nearly a quarter of them in the lodging and amusements industry. Another 15 per cent are in restaurants and bars.

However, construction employment will cease before the Games begin and many other jobs are likely to disappear when the Olympics are over. This is expected to send the economy of the city and state into a slump in growth, though not a recession, according to Mr Donald Ratajczak, the director of the Economic Forecasting Center at the Georgia State University.

But if the drive by the state of Georgia and the city of Atlanta to use the Olympics to draw investment is successful, fresh business activity could buoy the economy in 1997 and beyond.

In any case, the Olympics will leave Georgia with a rich legacy of world class sporting venues. And the city and the state plan to attract other important sporting events to Georgia.

Reflecting the size of Atlanta's post-Olympic ambitions, Mr Young says he envisages adding another tennis Grand Slam event - the Southern Open - to the International tennis roster. Perhaps the Mint Julep Cup?

PROFILE Games sponsor UPS

\$40m to wear those five rings

How much are the five Olympic rings worth to a company? As the Games have grown, Atlanta has tested the limits of corporate sponsorship.

The answer, according to Atlanta's Olympics organisers: \$40m.

"It was unheard of," says Mr Billy Payne, who has led Atlanta's bid for, and organisation of, the Olympics. "People said it couldn't be done: the highest for a national sporting event was \$4m, not \$40m." The money, though, is now in the bank - and the corporate backers seem confident it will prove to be money well spent.

One of those to put up the \$40m is UPS, the delivery company which moved its headquarters to the northern rim of Atlanta four years ago. The exposure the company will gain from its backing of the world's biggest sporting event will be worth far more than that, says Mr "Dex" Nelson, the company's chairman.

In all, UPS expects to spend \$80m-100m on sponsorship, advertising and other marketing activity around the Olympics, according to Mr Nelson. Much of that is normal marketing and other spending which has been shifted to reap the benefit of the Games. Like other sponsors, UPS's contribution to the Atlanta organisers includes payment in kind, as well as cash.

UPS hopes that, for a company looking to raise its name recognition internationally, the Games will provide a powerful platform. The company's chocolate brown delivery trucks have been carrying the Olympic rings since the beginning of last year. One of the main targets for this promotional activity: Europe, where the company has spent heavily to build a continent-wide network to

rival its domestic delivery operation.

Reviewing UPS's international ambitions, Mr Nelson says: "Our greatest challenge remains Europe." It is likely to take another "couple of years" before the company moves into profit there, he adds.

UPS is counting on the Games to help internally as much as externally. The push into Europe, on the back of a number of acquisitions, has taken the company's total workforce to 315,000. Many of those workers, while dressed in the company's familiar brown uniforms, have yet to be brought into its corporate culture.

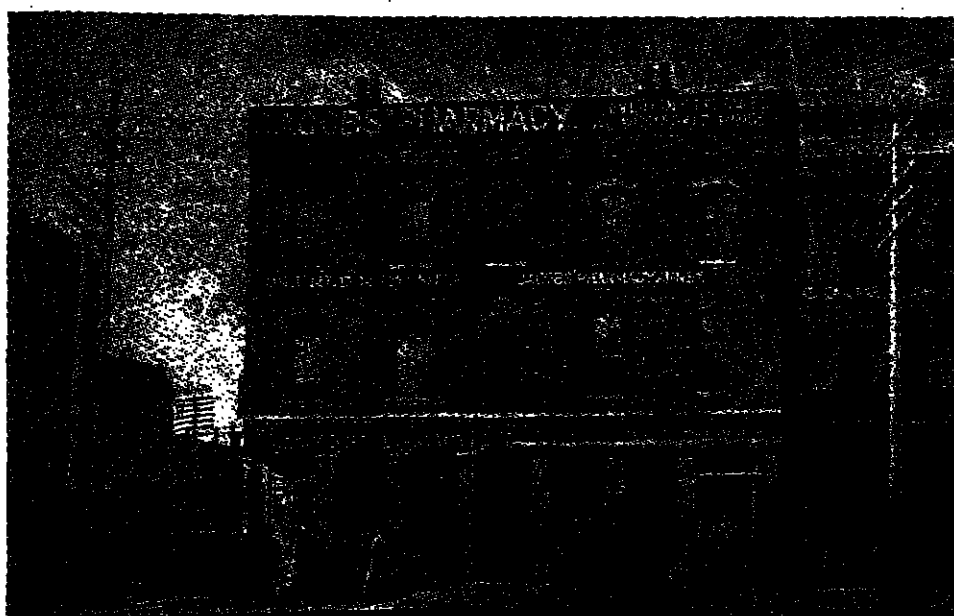
The Games have provided To raise big money in the US you have to go to big corporations

an opportunity to launch a number of initiatives internally to create a greater sense of unity of purpose, says Ms Rosemary Williams, who is leading UPS's Olympic efforts. The aim, the company adds, is to use the Olympic values to "unite and transcend the cultural diversity of the workforce" and to create a sense of "commitment, performance excellence and quality service".

Mr Nelson says the Olympic movement has little option but to rely for money on companies like his. "It's the way to raise money in the US," he says. "You can't go to local coalitions and get that sort of money - you have to go to corporations."

Adds Mr Payne: "The Olympic Games are very big business right now - to deny that is just crazy."

Richard Waters



Where the real thing started: an illustration of the Atlanta pharmacy where Dr John Pemberton on May 8, 1886, developed the cordial that became known as Coca-Cola

People.

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■ The banking sector: by Richard Waters

Predators eat their fill

Curbing Atlanta's big city banks has weakened the banks of Georgia as a whole

To understand what makes Georgia's banking industry tick, you have to head north up Interstate 85 from Atlanta - all the way, in fact, to Charlotte, North Carolina.

Like the rest of the south east, Georgia has seen most of its indigenous banks swallowed in successive chunks by the financial giants to the north. NationsBank and First Union in Charlotte - along with Wachovia, based in Winston-Salem, North Carolina - now operate three of Georgia's four biggest banks. If some analysts on Wall Street are to be believed, Atlanta-based SunTrust, the fourth, could soon follow suit.

It is not difficult to comprehend why Atlanta, though fast becoming a service centre for the region in other ways, has lost out in the financial services industry.

North Carolina moved early to loosen its banking laws,

Local pride has been hurt by Georgia's loss of banking control to N. Carolina

allowing banks there to develop state-wide branch systems. The wave of mergers that followed led to the creation of a handful of powerful banks with the experience of running extensive banking networks - attributes that left them well placed when barriers to interstate banking began to tumble a decade ago.

Georgia's legislature, on the other hand, chose not to act. The ban on branching was seen as a way of protecting banks in other parts of the state from the growing power of the Atlanta banks. Even now, banks are allowed to operate in only one county. The result is a banking industry as fragmented as that in Illinois, too weak to take part

in the consolidation now underway in US banking.

"Georgia is reaping the rewards of its own lack of vision," says Mr John Georgius, president of First Union, from his office in downtown Charlotte.

NationsBank is now Georgia's biggest bank, thanks in part to its 1991 purchase of C&S/Sovran, a bank that at the time had assets of \$9.1bn. It has been active again this year, agreeing to purchase Atlanta-based Bank South, a small but highly-regarded bank with assets of \$7.5bn.

According to Mr Georgius of First Union, Georgia's chance to become the financial services centre for the south east has now been lost for good. "It won't come again in our lifetime," he says. "We're only going through this consolidation phase once - you either acquire or get acquired."

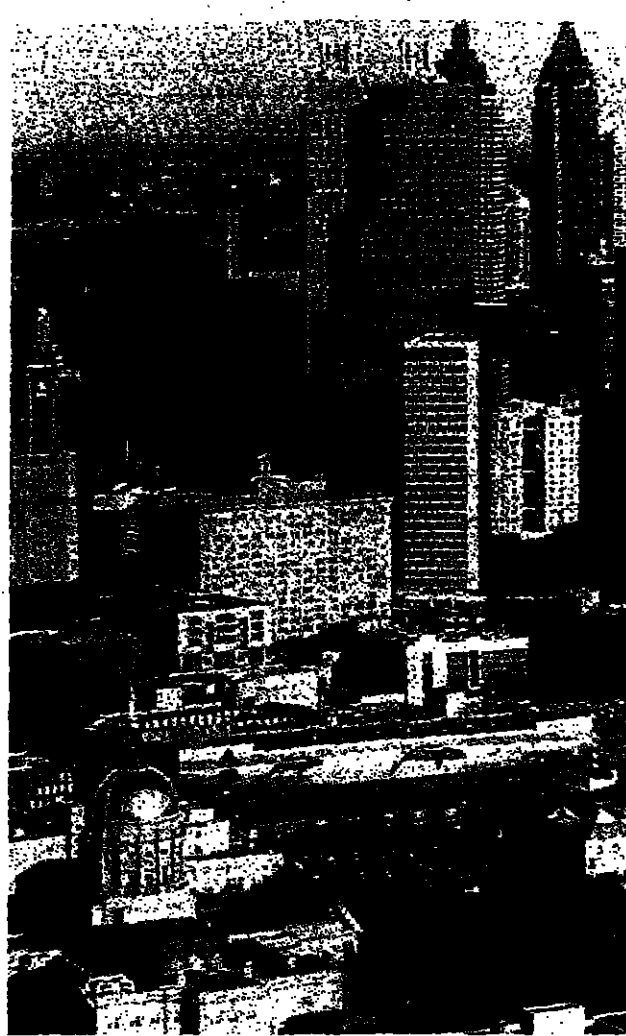
Does any of this matter, either to Atlanta or to Georgia as a whole?

In one sense, the answer is undoubtedly yes. The loss of banking control to Charlotte hurts local pride - in much the same way that the planned takeover of Turner Broadcasting by New York-based Time Warner, agreed this summer, hurts. Both prick local claims to preeminence in an industry, whether banking or entertainment.

From a more practical perspective, the disadvantages are less obvious. The Federal Reserve Bank of Atlanta, whose regional reach does not extend as far North Carolina, says: "It's not a big weakness. The banks owned outside the state generally have their corporate banking units headquartered here."

As the biggest corporate centre for the region, Atlanta has necessarily drawn in corporate bankers as well. Wachovia, for instance, has a number of operations headquartered in Atlanta: its international banking unit, corporate banking operations for the South East, capital markets group and credit card operations. The other out-of-state banks also have a big corporate banking and capital markets presence in the city.

The semblance of a strong Georgia banking industry is



Atlanta, with state house in the foreground: the banks are over-exposed

also fostered by the legal structure of banking groups throughout the US. Forbidden from opening branches across state lines, except in rare cases, they have been forced to operate through separate single-state bank subsidiaries.

While inconvenient and expensive, this has at least allowed banks to project their Georgia banks as separate entities, with their own management and boards with ties to the local business community.

Will all this change with interstate banking? Under Federal legislation passed last year, US banks will soon be allowed to run interstate branch networks. That may lead eventually to greater centralisation, with authority in

single-company interstate banks flowing inevitably to the corporate centre.

It is a vision of the future that Georgia's bankers dismiss. Most banks claim to have centralised many systems and other operational functions already, while organising their management around local markets that are not defined by state lines. A different legal structure would make no difference, they say.

"We manage our bank on a market basis," says Mr Gary Thompson, chief executive of Wachovia Bank of Georgia. "Even if you put it all together as one company, it would still have the same basic structure it has today."

In terms of competition,

meanwhile, the bank takeovers do not appear to have left Georgia with any greater concentration of banking power than that exhibited by most other US states after the latest round of banking consolidation.

Referring to the takeover of Bank South, Mr Thompson comments: "There were five main competitors. Now there are four." That still provides ample choice, he claims - and, as in other industries, size can be a benefit. "Look at Wal-Mart - people go there for value" rather than because it is headquartered locally, he adds.

The Atlanta Fed agrees - at least in the context of a big metropolitan area like Atlanta. "It's more a rural concern," says Ms Aruna Srinivasan, a senior economist at the Fed. Some banks, such as NationsBank, "are actually pulling out of [some] rural areas."

For banks based elsewhere in the country which have not had the chance to break into the south east regional banking market, the consolidation in the Georgia and North Carolina banking industries has left few opportunities for entry. Until this year, an agreement between states in the area prevented banks from elsewhere in the US making acquisitions. The result is that many of the country's biggest banks have been shut out of one of its fastest growing regions.

The south east is set to continue its above-average growth for the foreseeable future, says Mr Bud Baker, chief executive of Wachovia - and Georgia will grow a little faster than North Carolina over the next 10-15 years.

For outsiders wanting to share in that growth, few options remain. SunTrust is one of the US's more profitable financial institutions, with a share price to match: unless it chose to seek a big merger partner, it is difficult to imagine the bank being manoeuvred into a deal.

For now, that seems unlikely. "We're not simply interested in getting bigger," says Mr Bob Long, chief executive of the group's Georgia bank. SunTrust has held discussions with Wachovia about a merger of equals - a deal Wall Street has been clamouring for. But these were "quiet, not detailed," says Mr Long, and did not lead on to more formal talks. "We both feel we can get along pretty well on our own."

Moves like these will leave the company better prepared for the fight ahead. Also, with probably the strongest balance sheet of any Baby Bell, and

PROFILE WH Smith Group (USA)

Continental base

"In 1970, Atlanta was a small Southern city with a very big airport," says Mr John Hancock, chief executive of WH Smith Group (USA.)

At that time, the British retailer's American business was not based in the South. But the economic expansion of the region, along with improved transport and communications, brought it to Atlanta 10 years ago. And like many other UK companies, WH Smith arrived as the direct result of an acquisition.

WH Smith operates three businesses in the US. It has 180 music stores in shopping malls across the country, making it the country's fifth biggest music retailer. It operates stores in hotels and airports, and claims to account for 20 per cent of non-food purchases in US airports. And it is experimenting in Boston and other locations with a book store, Waterstones, with

Besides the ease with which he can travel around this far-flung operation, Mr Hancock lists a number of benefits from being based in

Atlanta: ● "Costs are bang on the average, not 30 per cent above, like New York or Washington," he says.

● The city is based in the eastern time zone, giving it more overlap with the European working day than cities based further West.

● It has proved relatively easy to attract staff to Atlanta. "It's seen as a good place to relocate to by American executives," says Mr Hancock.

● The large number of foreign companies already based in the metropolitan Atlanta area also brings the comfort of not being the only stranger in a strange land, and provides a support network of like-minded nationals. "If we were in Phoenix, Arizona, we might be the only British company there," Mr Hancock says.

However, despite some improvements in recent years, Atlanta does not offer the sort of cultural diversity and delights of a northern city like New York.

Mr Hancock also notes one of the differences about the

city that most affects European sensibilities: this is a car town, where the automobile dominates. Through the development of edge cities, its economic growth is being transformed into a geographic sprawl. Like Houston or Los Angeles, there are no geographic obstacles to prevent the spread of the city, adding to the sense of isolation.

And what about the weather? If not for the spread of air-conditioning from the 1960s onwards, Georgia would have difficulty drawing in businesses from states to the north or from abroad. "I expect we'd be the economic backwater of the nation if it wasn't for air-conditioning," says Mr Jeff Humphreys, a professor of economics at the University of Georgia. "We'd be an agricultural economy."

For most of the year, says WH Smith's Mr Hancock, "the climate is very good - all you have to put up with is July and August."

Richard Waters

Scrambling for telecoms

Continued from facing page

time future - while at the same time planning inroads of its own into its rivals' businesses. BellSouth's defence has been buttressed by two rounds of cost-cutting in the past two years. In 1993, it announced plans to cut 10,200 jobs: this year, it added another 9,000-11,000 to the forecast reduction, to be shed by the end of 1997.

BellSouth also announced a big write-down of its asset values to reflect the more competitive markets it will face. The assumed life of its underground metallic cable, for instance, was cut from 25 years to 12, reflecting the growing pressure to replace old wires.

Moves like these will leave the company better prepared for the fight ahead. Also, with probably the strongest balance sheet of any Baby Bell, and operating cashflow last year of \$7.3bn, BellSouth will have greater financial flexibility than many of its rivals to invest in new technology and services of its own.

The company has been criticised frequently for its cautious approach to developing new technologies - something that Mr Clendenin roundly rejects. He points to the frenzy two years ago over the coming of the so-called "information superhighway" as an example of how expectations can get out of hand.

"The level of hype got absolutely insane," says the BellSouth chairman. "We were never convinced the economics had been thought through."

The Baby Bell is nevertheless pushing ahead with its own trial of an interactive television service, which is due to

begin in an Atlanta suburb early next year. And it has formed a joint venture with Walt Disney to provide it with programming to help feed its future entertainment services (its earlier plan to invest \$500m in QVC, a home shopping channel, was scrapped after that company failed in a bid to buy the entertainment giant Viacom.)

Despite his caution about PCS, Mr Clendenin has also bought two PCS licences to plug gaps in BellSouth's regional cellular business. This broader range of technologies and services is intended to help keep the intruders at bay by cementing BellSouth's relationship with its existing customers. "We have a strong brand name in the south east, and we're going to make it work harder," he says.

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6 ATLANTA AND THE STATE OF GEORGIA



High drama in Gone with the Wind: Georgians know all about risk calculation

■ Profile of Aflac insurance company: by Richard Waters

Policies to reassure the Japanese

One of the top insurance companies in Japan was created by a family from the American South

On the outskirts of Columbus, a city whose situation on the Chattahoochee River once made it a thriving textiles centre, sits one of Japan's most successful insurance companies.

It was that country's sixth most profitable life insurer last year, with pre-tax income of ¥30bn, thanks in part to a handful of specialised products and an entrenched distribution system that no other company can rival.

Apart from Nippon Life, Sumitomo and Dai-ichi, it has more policies in place than any other Japanese insurer. It is also that most un-Japanese of financial institutions: an American company built on the enterprise of a family from the American South.

Aflac (the name was abbreviated from American Family Life Assurance Company) elbowed its way into the heart of the Japanese financial establishment years before its bigger US rivals began to complain about the barriers that keep them out.

Mr Daniel Amos, the company's chief executive and the nephew of the company's founder, offers a deceptively simple explanation for this success. "We offered a product that people wanted

and needed, and didn't compete directly with the major insurance companies," he says.

Like many ventures of its kind, this one relied on a good idea, a lot of determination and a little luck. The idea occurred to Mr John Amos, the present chief executive's uncle, while on a trip to Japan in 1970. In the Japanese he discovered a fear of cancer that far outstripped that of most Americans. The result: a supplemental insurance policy, sold as an add-on to a existing insurance, to cover cancer treatment.

Supplemental insurance - Aflac sells nothing else - is designed to meet the expenses that insurers are increasingly requiring their customers to pay towards their medical costs. In Japan, the company says, cancer patients may be required to pay anything from ¥40,000-¥160,000 a day out of their own pockets.

It took four years before Aflac could get a licence to open a company in Japan. Once there, though, it was granted an eight-year monopoly to sell its policies.

The company also created a powerful distribution system that could provide the platform for solid growth in the future. Aflac's policies are sold through agencies run inside many of Japan's biggest companies (an arrangement that would be illegal in the US.) The agencies sell policies to their compa-

nies' employees, or to employees of other companies to which they are loosely associated.

Through a sales system that has put it in contact with a large proportion of Japanese workers, Aflac has built up an enviable book of continuing business.

"People are slow to buy; but when they sign a contract, they become long-term customers," says Mr Amos. Of new policy holders signed up in the US, 30 per cent lapse within the first year; in Japan, only 8 per cent drop out.

Japan's economic woes have not noticeably slowed the company's sales growth. However, the country's low interest rates have made it difficult to earn the sort of investment returns assumed in the financial models Aflac uses to price its products. "There's a scarcity of investment instruments that meet our needs," says Mr Norman Foster, head of corporate finance. Aflac needs securities with a long duration and an annualised return of 4.5 per cent. Privately issued corporate bonds dominated in Euroyen have filled the gap to some extent.

Another hazard has been the strength of the yen. Buoyed by the soaring Japanese currency, the company's earnings when translated into the US dollar have looked even stronger: a slide in the Japanese currency, though, will wipe some of the shine from its reported numbers, whatever the real state of the business.

Aflac is now trying to push a wider range of products through its Japanese system, while building a stronger brand and broader distribution in the US.

It has an undoubted expertise in the development of supplemental insurance policies. The cost of reinforcing its US sales system, though, could prove taxing. And the company has a long way to go to match its success on the other side of the world: operating earnings in the US last year were \$80m, compared with \$471m in Japan.

With an existing base of mainly small employers as customers in the US, Aflac is trying to create a market for its policies among bigger companies. That has meant shifting the focus of its distribution from individual agents to large broker groups, and to the health maintenance organisations that are coming increasingly to dominate the US healthcare market. It has also meant an expanding marketing budget, geared to national advertising and sponsorship of local sports teams, as the company seeks to build its brand outside its home in the south east.

Mr Amos says his strategy for growth is built on a simple principle. The company plans to improve its policies continually, adding additional benefits, without raising its premiums. It then relies on its ability to cut expenses and achieve a higher renewal rate to make up for the higher loss ratio it suffers.

■ Lottery funds for education: by Barbara Harrison

Loading the dice

Georgia has an unusual but effective way of boosting its education levels

For each of the last 10 years that KPMG Peat Marwick has conducted a survey of inward investment in Georgia, the top local issues of concern have been the quality of the labour and the education of employees.

The concern is shared by US investors. A recent survey of 248 technology companies conducted by Coopers & Lybrand found that executives were virtually split on whether the state offered them a sufficient pool of high quality technical workers. Notably, they had few reservations about Georgia's universities.

It was the primary and secondary education which they found deficient. Mr Barry Bozeman, director of the Georgia Institute of Technology's School of Public Policy, which took part in the Coopers study, said that while advanced level technical employees were available, technicians at the middle and lower levels, on whom the execution of many jobs relies, were the problem.

"There is a gap there," he said. A few years ago, Georgia set out to remedy the most conspicuous flaw in its otherwise attractive business climate. Its solution was to institute a lottery and dedicate the proceeds to education. This was a key proposal in the first gubernatorial candidacy of Mr Zell Miller, who was re-elected last year to a second term as Georgia Governor - one of the few major Democratic victories in a year of rampant US Republican fervour.

Mr Miller's idea, which won a slender margin of approval from voters in a referendum, was to better the traditionally under-funded education system without raising taxes to gain greater revenues. At the same time, unlike some states that also instituted lotteries supposedly for the benefit of education, Georgia set a rule that the lottery money could not replace the state's own budgetary support for education.

While it is far too early to know whether additional educational spending will directly result in a higher quality workforce, it is generally assumed that in time it will. Mr Bozeman said: "It's one of the best investments a state can make. If you're talking about improving the business climate, there's nothing better."

It is clear that since the lottery was launched in June 1993 it has been a rave success and has generated considerable sums for educational spending. The Georgia lottery holds the record for the most successful launch ever. In its first year, it set a new high mark for per capita sales of \$164.81, surpassing the previous mark of \$128 set by Florida in 1988.

In its first full year of operation, the Georgia lottery had \$1.13 bn in sales, and while many lotteries flag during the second year, presumably after the novelty wears off, Georgia's lottery sales grew to \$1.6m.

Even more unusual is that this year, lottery sales in the first quarter were \$26m ahead of last year, according to Ms Rebecca Paul, the president of the Georgia Lottery Corporation.

Ms Paul, a renowned lottery professional, who launched the highly successful Florida game and who had also previously boosted the fortunes of the Illinois lottery, says that skilled and experienced management can make the difference between lotteries that continue to increase their sales and those that do not: "It's a consumer product and we market it well."

She says that the criticism of lotteries as a regressive tax is out of date and argues that the social and economic profile of today's players in large jackpot games is a true mix. "Dentists and doctors win, and truck drivers and janitors win," she said. "I feel very, very good about how the profits are being spent in Georgia."

In its first two years, the lottery has cumulatively generated \$863m for education. The breakdown of the lottery's proceeds is fixed as follows: 50 per cent must be returned to players as winnings; at least 35 per cent must go to education;

no more than 10 per cent to operating costs; and 5 per cent to lottery retailers as commissions.

Gov. Miller divided the educational spending into three main areas. The first is a university scholarship programme called HOPE, or Helping Outstanding Pupils Educationally, which pays full tuition and certain other costs for attending a publicly-funded university in the state. It also assists students at private universities within the state for up to \$2,500 a year. More than 100,000 Georgia high school graduates received \$85m in scholarships last year and another \$120m in scholarships is expected to be given out this year.

The scholarships are made available to students who attain a 3.0 Grade Point Average, or a B during secondary school and continue to do so at university. Economic need is not a qualification.

The second programme funded by the lottery is pre-kindergarten schemes for underprivileged four-year-olds. With an injection of \$115.3m into this programme, more than 30,000 children attended these pre-kindergartens last year. "This is of the most effective crime-prevention programs we could have," Mr Miller says.

Thirdly, the lottery has provided funds to equip schools with modern technology, principally computers, satellite dishes and other media technology. Last year, \$135m assisted all 1,845 of Georgia's public schools with purchases of this type.

In addition, and perhaps more directly addressing a labour quality issue, another scholarship programme is available for students at technical schools, where equipment has also been upgraded. In August, when the tallies of the second year's lottery proceeds for education were announced, Mr Miller remarked: "Our children and grandchildren will thank us for realising that quality education is the ticket to leading a productive life." But perhaps the business community will give thanks earlier.

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INTERNATIONAL

COMMODITIES AND AGRICULTURE

Big LME copper premiums land funds with huge losses

By Kenneth Gooding, Mining Correspondent

US hedge and commodity funds are suffering huge losses in the copper market because they sold short - sold metal they did not own in the expectation that they could buy later at a lower price and make a profit.

The squeeze on the funds and other speculators who went short of copper reached a peak this week when the premium for immediate delivery (or "backwards") on the London Metal Exchange over the three months delivery price reached \$220 a tonne.

The cost of borrowing copper for only one day went to \$5 a tonne on Wednesday. Yesterday, as metal was made available to the market, the one-day backwards eased to \$11 a tonne and the backwards between the cash and the three-month price fell to \$175.

Much of Wednesday's sharp increase in the backwards was associated with options activity. "One trader reported

that many who had not expected to have their positions called were called and this led to a near panic," said Mr Nick Moore, analyst at stockbroker Ord Minnett.

Analysts suggest that the funds made big profits by selling short as they drove the copper price down from \$3,000 a tonne.

They stayed short in the hope that they could force the price to about \$2,400. This plan did not succeed because global copper stocks were very low and mainly held very tightly by organisations that either had commitments to deliver physical metal or were involved in financing schemes.

Rumours swept the LME yesterday morning that the exchange would take emergency action but Mr David King, the chief executive, denied any action to lessen the copper squeeze was planned. He repeated that the LME executive continued to monitor the copper market closely.

Mr Robin Rhar, analyst at Brandeis (Brokers), pointed out

that in previous squeezes the LME executive had taken action to limit the backwards action only after the daily premium had reached \$40 a tonne. He said: "There is copper out there if the price is right. Maybe it takes a backwards of \$200 to bring it to the LME."

Mr Rhar suggested that the turmoil in the copper market might persist to the end of this year or even longer.

Other analysts were not so sure. Mr Lawrence Eagles, analyst at commodity brokers GNI, said: "This type of move is not likely to last for long, primarily because the LME has often acted or at least threatened action in such circumstances and, secondly, because at these prices anyone with spare metal will be tempted to deliver. We would expect some hefty increases [in LME stocks] reported today and on Tuesday. This will be a true test of how over-supplied the market actually is and a move of stocks above 200,000 tonnes level may catch a few eyes."

Late entries join the race for Bolivian tin

Sally Bowen on a flurry of interest that has delayed 'capitalisation' of the Vinto smelter complex

A last-minute flurry of interest has delayed the capitalisation of Bolivia's state-owned Vinto smelter complex. Potential bidders were officially to have presented their credentials last Friday for initial assessment. Short-listed companies will be invited to bid for 50 per cent of the holding.

There has been genuine additional interest in Vinto, said Mr Luis Arana, general manager of Comibol, Bolivia's state mining company. According to Mr Arana, Mexican and Malaysian investors have joined more than half-a-dozen mining companies already expressing interest in becoming a "strategic partner" of the Bolivian people through the innovative capitalisation process.

Capitalisation is Bolivia's home-grown alternative to privatisation. Instead of straight sell-offs, investors inject fresh capital in return for a 50 per cent controlling stake in the companies, and management control. The remaining 50 per cent will eventually be distributed among all adult Bolivians through a private pension fund system.

The mechanism appears to hold out Vinto's best prospect in 15 years for expansion. Prior to the mid-1980s price crash

that caused the collapse of the Bolivian tin mining industry, Vinto was producing almost 20,000 tonnes of metallic tin a year; export earnings peaked at \$260m in 1981.

Output plummeted to a rock bottom 2,600 tonnes in 1987, from which it has gradually

many smelting facilities dating from the 1970s. Associated with Vinto, Comibol is offering to private sector investors its only two major functioning tin mines, Huanuni and Colquiri. Comibol estimates the three units would give a combined annual cash flow of \$33m.

Capitalisation is Bolivia's home-grown alternative to privatisation. Instead of straight sell-offs, investors inject fresh capital in return for a 50 per cent controlling stake.

climbed back, thanks to sharp staff reductions (from 2,300 to the current 950) and rationalisation of production. Vinto's monopoly of purchase of concentrates (an intermediate material produced in Bolivia) and the state-owned company has now operated under free market conditions for several years.

Vinto's 1994 output was over 30,000 tonnes again (the total value of sales topped \$94m). The drastically slimmed-down company has been in the black for four years: 1994 profits totalled some \$4.5m.

Located close to the mining town of Oruro, some two hours by road south of La Paz, Vinto comprises both tin and anti-

Both mines are located close to Vinto. Huanuni's output topped 25,000 tonnes of concentrates last year while nearby Colquiri produced 1,800 tonnes.

Comibol's official prediction is that combined output from these two mines, under private ownership, could rise to between 10,500 and 20,100 tonnes by the end of the century. Both mines also have tailings suitable for treatment. Comibol officials believe Australia's RGC is the best current bet for acquiring the Vinto smelter-and-mines package, although other big companies like Billiton and Glencore have also expressed interest.

This would be good news for Vinto, whose 30,000 tonnes-a-

year installed capacity is well in excess of the tin Bolivia produces. For the past three years, Vinto has been refining tin under a toll agreement with Peru's Minsur - that produces some 4,500 tonnes of refined tin a year.

Although Minsur is expanding its own smelter capacity in Peru, the toll contract has now been extended to the end of 1996, say Comibol officials.

Included in the Vinto package is an antimony smelter, designed for some 4,000 tonnes annually of metallic antimony and 900 tonnes of antimony as trioxide. Bolivia is the world's second biggest producer of antimony after China, producing some 7,000 tonnes a year in concentrates.

After many loss-making years and a smelter shut-down, the Bolivian state in 1980 entered a joint venture with Laurel Industries of Houston. The American company provides technical assistance and has an exclusivity contract now stretching to 1998. The antimony operation has been in profit since 1991.

Comibol may find divesting itself of the Karachipampa lead and silver smelter and refinery a harder task. The \$17m plant, completed in 1984, has never operated, due both to insufficient supplies of concentrates

and questioning of the Kivert smelting process. Objections to Kivert now appear to have been largely overcome. Bolivia's output of lead concentrates, meanwhile, has been rising steadily and could reach 30,000 tonnes by the end of the century, according to mines ministry officials.

Karachipampa has capacity to treat 51,000 tonnes of lead-silver concentrates a year.

Comibol will be "flexible" on disposing of Karachipampa. Two mines, San Jose and San Vicente, could be included in the package. Comibol would also like to lease Cerro Rico, the continent's oldest and richest silver mine, to developers but local resistance to tampering with what is effectively viewed as a national monument may frustrate that ambition.

In addition to capitalisation of its operating units, Comibol is continuing to offer its hectares of undeveloped mineral deposits on a lease or joint venture basis. A third tender is scheduled for 13 December.

Whatever the concrete results in coming months, one-time giant Comibol is destined to shrink even further. "By next year we'll be in the history books, with a former labour force of 30,000 reduced to 50," says Mr Arana.

Oil seen remaining in doldrums

By Robert Corzine

The Organisation of Petroleum Exporting Countries yesterday appealed for stability in world oil markets amid growing speculation that long-term oil prices would remain under downward pressure.

Mr Rikman Lukman, Opec's secretary general, said recent appeals by the organisation for production restraint on the part of non-Opec producers "... appear to have met with no success".

He told an oil industry conference in London that rising non-Opec production was restricting the ability of Opec members to invest in additional capacity to meet growing world oil demand. He said there could be "a supply crunch some time in the not-

too-distant future" unless the issue of non-Opec output was "addressed in a responsible manner." He added that the stability of the oil market was "in the interests of all producers: Opec and non-Opec".

Other speakers, however, were generally upbeat about securing any agreements that would reduce world supplies and raise prices. Mr John Jennings, chairman of Shell Transport and Trading, saw little reason why oil prices should rise substantially above current levels because of the widespread perception that there would be more than adequate supplies for some time.

He predicted that aside from temporary spikes, the benchmark Brent Blend was unlikely to move outside the \$12-\$18-a-barrel range for the next 10

years. "If anything, I expect them to remain towards the lower end of the range."

Ms Ann-Louise Hittle, an analyst at Cambridge Energy Research Associates in the US, said on present trends Opec would find it hard to expand market share for some years.

She said non-Opec output would easily absorb this year's estimated increase in oil demand of 1m barrels a day, while the outlook for next year was only marginally better, with Opec expected to account for only a fifth of the estimated 1m b/d gain in world demand.

Ms Hittle said Opec could expect to achieve only limited increases in its market share until the end of the decade, when the present surge in non-Opec production was expected to reach a plateau.

Short supplies push up soyabean prices

By Laurie Morse in Chicago

Soyabean futures prices at the Chicago Board of Trade are showing gains of more than 20 cents per bushel this week as traders begin the difficult process of rationing an unusually short world feedgrains crop. The US maize and soyabean harvests just completed have failed to relieve price pressures, as farmers are holding on to their grain in the hope that prices will go even higher.

In afternoon trading yesterday soyabean futures for January delivery hit a record high of 890 cents a bushel in Chi-

cago, while December maize futures also hit a landmark 339 cents a bushel. Grain analysts said that futures prices rallied as feedlot operators, grain processors, and exporters bid rural cash grain prices well above the Chicago futures prices in an effort to obtain supplies. "Out in the country we're seeing price levels you'd expect to see much later in the year," said Mr Dale Gustafson, a grain analyst with Smith Barney.

In its regular October grain supply and use report, the US Department of Agriculture said that short harvests this year

would leave the US with only 220m bushels of soyabean in the bin after all needs were met, and that the maize carryover would also be slim. Some traders are now expecting those figures to be revised even lower in the updated report the agency is scheduled to publish next week.

Even without a revision, analysts agree that grain prices will have to go higher to ensure that low stocks will last through to the next harvest. The soyabean price rally has outpaced maize this week, traders say, because a sharp rise in maize prices in the past

month had made soyabean meal, another animal feed, "cheap" in relation to maize.

"With corn [maize] and wheat pretty expensive, soyabean had to catch up," Mr Joe Victor, a market analyst with Allendale, an agricultural consulting firm, said yesterday.

US farmers are expected substantially to expand maize and soyabean plantings next season in response to higher prices. However, analysts say that Brazil, which is in the process of seeding soyabean now, may curtail plantings because of serious agricultural debt problems.

French ordered to pay back pig aid

By Deborah Hargreaves

The European Commission has ordered French pig producers to repay £210,000 in illegal state aids, following complaints from the UK and other member countries that they were distorting competition.

The commission has told France to abolish concessions under its Stabiporc scheme, which gave guarantees enabling pig producers to obtain low-interest loans. Britain's National Farmers' Union partly blamed the state aids for a collapse in pork prices in 1993.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Associated Metal Trading)

ALUMINIUM, 99.7 PURITY (\$ per tonne)

	Cash	3 mths
Close	1985.5-99.5	1733-94
Previous	1985.5-99.5	1699-97
High/Low	1712/1672	1747/1707
AM Official	1985-99	1725-95
Karb close	1985-99	1729-90
Open int.	227,078	
Total daily turnover	72,048	

ALUMINIUM ALLOY (\$ per tonne)

	Cash	3 mths
Close	1450-50	1480-65
Previous	1395-45	1450-50
High/Low	1450-50	1480/1480
AM Official	1420-30	1480-75
Karb close	1420-30	1470-80
Open int.	2,961	
Total daily turnover	1,438	

LEAD (\$ per tonne)

	Cash	3 mths
Close	710-11	703-4
Previous	691-95	683.5-40
High/Low	704	704/693
AM Official	698-97	700-1
Karb close	698-97	700-1
Open int.	33,711	
Total daily turnover	5,101	

NICKEL (\$ per tonne)

	Cash	3 mths
Close	8950-50	8950-50
Previous	8950-50	8950-50
High/Low	8945/8940	8945/8940
AM Official	8940-45	8930-40
Karb close	8940-45	8930-40
Open int.	44,074	
Total daily turnover	17,775	

ZINC, special high grade (\$ per tonne)

	Cash	3 mths
Close	6510-20	6510-20
Previous	6470-10	6470-10
High/Low	6510/6465	6510/6465
AM Official	6500-40	6490-40
Karb close	6500-40	6490-40
Open int.	18,585	
Total daily turnover	6,451	

ZINC, special high grade (\$ per tonne)

	Cash	3 mths
Close	1054-85	1054-85
Previous	1054-85	1054-85
High/Low	1054/1054	1054/1054
AM Official	1054-85	1054-85
Karb close	1054-85	1054-85
Open int.	82,408	
Total daily turnover	28,865	

COPPER, grade A (\$ per tonne)

	Cash	3 mths
Close	2950-3000	2952-28
Previous	2929-30	2952/2765
High/Low	2950-30	2950-30
AM Official	2950-30	2950-30
Karb close	2950-30	2950-30
Open int.	184,072	
Total daily turnover	111,696	

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PRECIOUS METALS CONTINUED

GOLD COMEX (100 Troy oz; \$/troy oz)

	Sett	Day's	High	Low	Vol	Open
Dec	389.5	+0.4	394.5	389.5	15,540	394.5
Nov	389.5	+0.4	394.5	389.5	773	394.5
Oct	389.5	+0.4	394.5	389.5	822	394.5
Sept	389.5	+0.4	394.5	389.5	78	394.5
Aug	389.5	+0.4	394.5	389.5	131	394.5
July	389.5	+0.4	394.5	389.5	131	394.5
June	389.5	+0.4	394.5	389.5	131	394.5
May	389.5	+0.4	394.5	389.5	131	394.5
April	389.5	+0.4	394.5	389.5	131	394.5
March	389.5	+0.4	394.5	389.5	131	394.5
February	389.5	+0.4	394.5	389.5	131	394.5
January	389.5	+0.4	394.5	389.5	131	394.5
December	389.5	+0.4	394.5	389.5	131	394.5
November	389.5	+0.4	394.5	389.5	131	394.5
October	389.5	+0.4	394.5	389.5	131	394.5
September	389.5	+0.4	394.5	389.5	131	394.5
August	389.5	+0.4	394.5	389.5	131	394.5
July	389.5	+0.4	394.5	389.5	131	394.5
June	389.5	+0.4	394.5	389.5	131</	

INTERNATIONAL CAPITAL MARKETS

Treasuries rise ahead of employment data

By Lisa Branstetter in New York and Richard Lapper in London

US Treasury prices rose in early trading yesterday amid a growing sense on Wall Street that the economy is slowing and optimism that today's employment figures would be weak.

GOVERNMENT BONDS

Near midday, the benchmark 30-year Treasury was 1/8 higher at 108 1/2 to yield 6.251 per cent, the lowest since the Federal Reserve started lowering rates in February 1994. At the short end of the maturity spectrum, the two-year note was up 1/8 at 100 1/2 to yield 5.457 per cent.

Economic news out yesterday was mixed. A report from the Census Bureau showed that sales of cars and light trucks fell 6.4 per cent in October due largely to slow sales in the last 10 days of October. Initial claims for unemployment benefits rose

by 6,000 to 365,000 last week. Meanwhile manufacturers' orders rose by a relatively healthy 1.5 per cent in September, but were held below estimates of 1.7 per cent growth by a 0.1 per cent decline in sales on non-durable goods.

Looming over the bond market was the question of whether the Treasury would be able to refinance its debt. Yesterday, Congress had still not agreed to raise the debt ceiling to allow this month's quarterly refunding to go forward.

European markets again took their direction from the US, with the strength of the dollar contributing to outperformance by the high-yielding markets. In addition, the French market received a boost when the Bank of France cut the 24-hour lending rate by 40 basis points.

The French rate cut provided particular support for shorter-dated paper. The yield curve steepened, with the gap between the two and 10-year

benchmarks widening to a maximum of six basis points before closing at 137 basis points after profit taking, up three basis points.

French 10-year bonds outperformed Germany, with the yield spread over bonds falling by five basis points to 81. At Matif, the short-term PIBor futures also rallied strongly, with the December contract closing at 93.93, up 0.28.

The December long-term bond future hit a contract high of 117.50, before falling back to close at 117.44, up more than half a point.

The rate cut also paved the way for a successful auction of 10-year and 30-year OATs.

However, analysts remain sceptical about the ability of the French markets to hold on to these gains. "There could well be a strong risk of buying-the-rumour, selling-the-fact, if it proves the case that the Bank of France is responding more to political pressures to cut interest rates, rather than to sounder monetary dictates," said Mr David

Brown, economist with Bear Stearns International.

German bonds were also buoyed by Treasuries, breaking new contract highs before drifting back in the afternoon to close marginally lower. Reporting buying by hedge funds in the five-year area of the curve, analysts said investors had been encouraged by reports of a shift in the policy of IG Metall, the powerful engineering union. The union said on Wednesday that it wanted to keep wage demands in line with inflation to create jobs.

The German yield curve steepened, with the gap between two and 10-year benchmarks widening by 3 basis points to close at 214, according to Mr Graham McDevitt, bond strategist at Banque Paribas. He believes that with growth rates revised down and the D-Mark strong, there is still further scope for curve-steepening trades.

The strength of the lira against the D-Mark helped Ital-

ian bonds outperform, in spite of continuing political uncertainty. The 10-year yield spread over bonds narrowed by 15 basis points to close at 535.

UK government bonds also gained ground amid evidence of some buying of 10-year gilts by UK institutions. Analysts reported that at least one large fund had sold equities and moved into gilts ahead of the budget later this month.

Mr Simon Briscoe, bond analyst with Nikko, said UK pension funds were under "enormous pressure from their trustees to raise further their investments in gilts". At the end of the second quarter pension funds had an average of 9.7 per cent of their portfolios in gilts, substantially lower than the norm in other bond markets.

At Liffe, the long gilt future gained more than a quarter of a point to close at 107 1/2. In the cash market the 10-year yield spread over German bonds narrowed by six basis points to close at 159.

GdF returns with \$400m credit facility

By Antonia Sharpe

Gaz de France, the state gas utility, has returned to the international syndicated loans market for the first time since 1988 and is seeking to raise \$400m in the form of a seven-year revolving credit facility.

The margins on the facility, which is being arranged by Chemical Bank and Commercial Union, suggest that pricing has started to stabilise after two years of severe erosion.

GdF's terms are in line with those secured recently by Siemens, the German electronics giant, for its \$22m seven-year deal and by its sister utility Electricite de France earlier.

GdF will be paying a margin of 10 basis points over the London Interbank offered rate (Libor) for the first five years of the loan, rising to 12 1/2 basis points for the final two years.

The commitment fee is 5 basis points for years 1 to 5, rising to 6 basis points for years 6 and 7. Participation fees are 5 basis points for \$40m.

The other big deal this week is the \$1.2bn credit facility for Hellenic Telecommunications (HTOK), which runs the UK's Orange mobile phone service. HTOK is believed to be paying a margin of 150 basis points over Libor, falling to 62.5 as revenues grow.

The structure of the non-recourse financing is similar to the deal arranged recently for Mercury One-to-One and for Omnitel Pronto Italia, the international consortium building Italy's second digital mobile phone network.

Omnitel will be paying a higher margin - 175 basis points and falling to 62.5 basis points as cashflow improves.

Gilt-edged market makers tumble

By Corinne Middelmann

Anecdotal evidence always indicated that gilt-edged market makers (GEMs) had a tough time in last year's bear market, but their profit and loss accounts for 1994 show the full extent of the damage some of them suffered.

Two US investment banks, Lehman Brothers and Salomon Brothers, managed to post pre-tax profits of \$28.1m and \$5.6m respectively, from their sterling bond operations. In 1993, Lehman had made a profit of \$5.4m while Salomon had posted a loss of \$3.2m.

At the other end of the spectrum, Goldman Sachs posted a pre-tax loss of \$34.6m, after losing \$9.1m in the year before. The losses compounded the woes of the US investment bank, which suffered a sharp drop in profits and shed hundreds of employees in 1994.

World bond markets, including gilts, were badly hit last year by the US Federal Reserve's unexpected monetary tightening in February, and kept hitting new lows for most of the year as investors

offloaded paper and excess supply weighed on prices.

Selling pressure was particularly intense in the eurobond sector, and GEMs which include sterling eurobond trading in their accounts, such as BZW, the securities arm of Barclays Bank, were especially badly hit. After being the top performer in 1993 with a pre-tax profit of \$28.1m, BZW, a leading euro-sterling house, posted a \$19.5m loss in 1994. It was hurt particularly by its exposure to sterling bonds issued by Confederation Life, the Canadian insurer which collapsed in August 1994.

HSBC Greenwell made a pre-tax loss of \$700,000 after posting profits of \$13m in 1993. NatWest Gilt lost \$5.4m in 1994 against a profit of \$2.6m the year before, and UBS Gilt last year lost \$7.4m, compared with pre-tax profits of \$3.3m in 1993.

An important caveat is that these figures are notoriously difficult to compare, as GEMs include different types of sterling business in their accounts and have different year-ends - most in December but some in November or March.

Buying spree extended by US mutual funds

By Antonia Sharpe

US mutual funds continued to be strong buyers of domestic equities in September, with net subscriptions reaching \$13.2bn, the highest level since December 1993, according to monthly mutual fund flow data compiled by J.P. Morgan.

However, flows into technology funds slowed dramatically during the month and weekly October data show the first signs of net selling.

Net purchases of fixed-income funds in the UK rose to their highest level in over a

year as a result of the introduction of corporate bond Peps. Net purchases rose to \$105.3m in September from \$85.7m in August, helped by the rapid growth of corporate bond Peps accounts which soared to 30,000 in September from 4,000 the month before.

By contrast, net purchases of UK equity funds in September fell to their lowest level this year, at \$221m compared with a six-month average of £368m. UK equities now account for 54.2 per cent of the portfolios of UK mutual funds down from 54.8 per cent in August.

Fannie Mae offer helps keep dealers busy

By Corinne Middelmann

Primary activity picked up noticeably yesterday, with a flurry of US dollar deals keeping eurobond dealers busy.

A \$500m offering of 6.3 per cent global bonds for the US Federal National Mortgage Association (Fannie Mae), launched on Wednesday in New York, was priced yesterday at a spread of 80.8 basis points over the corresponding

Elsewhere, US West Communications issued \$250m of 6 1/2 per cent 10-year bonds. The company had prepared the ground well for the issue which saw healthy demand from retail investors in Switzerland and the Benelux countries as well as institutional buying in the UK, according to lead manager Morgan Stanley, who reported some switching out of recent bond issues for Coca-Cola and Wal-Mart into the US West bonds, which offer a sizeable yield pick-up. The bonds were priced to yield 33 basis points over Treasuries at their re-offer price.

In the subordinated bond market, France's Credit National launched a \$350m two-tranche offering, comprising \$200m of fixed-rate 10-year bonds yielding an attractive 100 basis points over Treasuries, and \$150m of step-up floating-rate notes paying a coupon of 50 basis points over three-month Libor for the first five years and 125 basis points over Libor after the call date in November 2000.

The fixed-rate bonds were aimed mainly at institutional investors while the floating-rate notes went mainly to banks and money funds, said lead manager Morgan Stanley. Dealers

reported switching out of other, recent subordinated bonds.

Elsewhere in the floating-rate sector, the Hellenic Republic launched its long-awaited DM700m five-year floating rate note at even tighter-than-expected terms, paying a coupon of three-month Libor plus 66 basis points. While lead managers WestLB and Citibank reported German and Far East-

ern placement, most dealers found the terms of the deal too tight and speculated that it would take time to place.

Moody's Investors Service has assigned A3 long-term foreign currency sovereign ceilings to bonds and bank deposits of Israel, as well as Prime2 short-term foreign currency sovereign ceilings for short-term debt obligations and bank deposits.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m	Coupon %	Price	Maturity	Fees %	Spread bp	Book runner
US DOLLARS							
Federal Natl Mgtg Assoc (a)	500	8.300	100.00%	Nov 2000	0.25%	+80.85% (0.0)	Goldman Sachs International
Credit National	200	7.00%	98.245%	Nov 2000	0.30%	+100.81% (0.0)	CSFB/Morgan Stanley
Credit National	150	6.12%	99.20%	Nov 2000	0.30%	-	CSFB/Morgan Stanley & Co. Int.
US West Communications	250	6.125	99.90%	Nov 2000	0.40%	+33.67% (0.0)	Morgan Stanley & Co. Int.
D-MARKS							
Hellenic Republic	700	(c)	99.85	Nov 2000	0.30	-	Citibank/ WestLB

Final terms, non-callable (unless stated). Yield spreaded (low relevant government bond) at launch applied by lead manager. *Unlisted. †Floating-rate note. ‡Semi-annual coupon. R: fixed or offer price; fees shown at or below face (a) Callable from 13/1/07 at par. (b) Callable on coupon dates from Nov 00 at par. (c) 3-mth LIBOR +50bp to Nov 00 and +125bp thereafter. (d) 3-mth LIBOR +85bp.

Final terms, non-callable unless stated. Yield spread (over relevant government bond) at launch supplied by lead manager. Unlisted: 1. Floating-rate note. 2. Fixed-rate coupon. 3. Fixed-rate coupon. 4. Callable from 1997/1997 at par. 5. Callable on coupon dates from Nov 00 at par. 6. 5th 3-month Libor +325bp to Nov 00 and +125bp thereafter. 7. 5th 3-month Libor +325bp.

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS							
Coupon	Red Date	Price	Day's change	Yield	Week ago	Month ago	
Australia	7.50%	07/05	92.3300	+0.980	8.58	8.53	8.75
Canada	6.875	05/05	98.9600	+0.250	8.87	8.86	8.93
Denmark	0.00%	02/05	97.3300	+1.040	6.80	7.01	7.16
France	8.75%	12/05	108.1500	-0.100	7.58	7.73	7.86
Germany	7.00%	12/04	95.3800	+0.280	7.72	7.85	7.98
Italy	8.50%	02/05	102.1200	+0.650	6.47	6.71	6.84
Japan	7.75%	10/05	101.9000	-1.280	7.47	7.43	7.49
Netherlands	6.50%	10/05	100.6200	-0.100	6.41	6.47	6.58
Spain	10.50%	04/05	84.7000	+0.150	7.84	8.10	8.22
Sweden	10.00%	02/05	102.8200	-0.100	11.89	11.82	11.90
Switzerland	6.40%	09/04	118.8200	-0.250	1.58	1.80	1.80
UK	11.75%	09/04	111.2800	-1.870	2.98	2.78	2.83
US Treasury	7.00%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	8.50%	12/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	10.00%	12/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	11.75%	09/04	111.2800	-1.870	2.98	2.78	2.83
US Treasury	13.00%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	14.25%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	15.50%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	16.75%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	18.00%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	19.25%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	20.50%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	21.75%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	23.00%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	24.25%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	25.50%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	26.75%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	28.00%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	29.25%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	30.50%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	31.75%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	33.00%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	34.25%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	35.50%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	36.75%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	38.00%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	39.25%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	40.50%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	41.75%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	43.00%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	44.25%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	45.50%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	46.75%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	48.00%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	49.25%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	50.50%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	51.75%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	53.00%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	54.25%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	55.50%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	56.75%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	58.00%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	59.25%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	60.50%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	61.75%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	63.00%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	64.25%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	65.50%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	66.75%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	68.00%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	69.25%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	70.50%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	71.75%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	73.00%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	74.25%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	75.50%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	76.75%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	78.00%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	79.25%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	80.50%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	81.75%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	83.00%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	84.25%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	85.50%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	86.75%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	88.00%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	89.25%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	90.50%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	91.75%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	93.00%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	94.25%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	95.50%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	96.75%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	98.00%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	99.25%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	100.50%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	101.75%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	103.00%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	104.25%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	105.50%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	106.75%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	108.00%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	109.25%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	110.50%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	111.75%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	113.00%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	114.25%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	115.50%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	116.75%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	118.00%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	119.25%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	120.50%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	121.75%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	123.00%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	124.25%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	125.50%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	126.75%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	128.00%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	129.25%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	130.50%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	131.75%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	133.00%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	134.25%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	135.50%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	136.75%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	138.00%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	139.25%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	140.50%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	141.75%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	143.00%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	144.25%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	145.50%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	146.75%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	148.00%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	149.25%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	150.50%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	151.75%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	153.00%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	154.25%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	155.50%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	156.75%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	158.00%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	159.25%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	160.50%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	161.75%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	163.00%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	164.25%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	165.50%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	166.75%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	168.00%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	169.25%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	170.50%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	171.75%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	173.00%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	174.25%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	175.50%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	176.75%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	178.00%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	179.25%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	180.50%	02/05	102.2800	+0.650	6.47	6.71	6.84
US Treasury	181.75%	02/05	102.2				

INVESTMENT TRUSTS - Cont.

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LONDON STOCK EXCHANGE

MARKET REPORT

Disappointing company news restrains equities

By Steve Thompson, UK Stock Market Editor

London was the poor relation among the leading European stock markets and, once again, was being buffeted by bad news from the food retailing sector as well as worrying signals from Boots, the high street retailer, and Shell Transport, the oil giant.

But the FT-SE 100 index just managed to end the day in plus territory, with Wall Street once again coming to London's rescue with a very strong opening performance after the latest batch of economic news from the US.

The FT-SE 100 closed a net 4.3

higher at 3,523.0, but the FT-SE Mid 250 was unable to mirror the rally in the senior index, and was under severe pressure all day, prior to ending 1.7 down at 3,896.3.

The substantial underperformance in the mid 250 reflected the damage wrought by worse than expected interim numbers from Kwik Save, the discount food retailer, whose shares plunged 10 per cent as the group confirmed the market's worst fears that a damaging price war was under way in the sector.

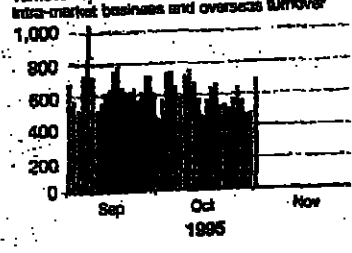
And the Kwik Save news, coming hard on the heels of poor results on Wednesday from J. Sainsbury, caused big falls in other second-line

food retailers, such as Iceland and Morrison Supermarkets which fell 6 per cent and 4 per cent respectively.

The tale of woe in the FT-SE 100 was almost entirely confined to the supermarket giants, plus Boots and Shell Transport. The worst performers in the index were, in order of weakness, Asda, Argyl, Sainsbury, Marks and Spencer, Tesco and Shell. Losses in the big four food stocks were worth around 4 index points.

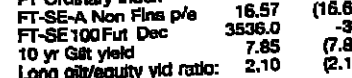
The trading session began with dealers happy to mark share prices higher in the wake of the reasonably good performance by Wall Street and Treasury bonds overnight. The FT-SE 100 was up 17.1 at

FT-SE-A All-Share Index



Source: FT Equity

Equity shares traded



Turnover by volume (million), Excluding inter-market business and overseas turnover

Indices and ratios

FT-SE 100	3523.0	+4.3
FT-SE Mid 250	3896.3	-1.7
FT-SE-A 350	1752.7	+1.5
FT-SE-A All-Share	1752.7	+1.5
FT-SE-A All-Share yield	3.87	(3.87)

Best performing sectors

1 Tobacco	+2.2
2 Extractive Inds.	+1.9
3 Insurance	+0.9
4 Transport	+0.9
5 Telecommunications	+0.8

Long performing sectors

1 Retailers, Food	-3.4
2 Oil, Integrated	-3.0
3 Retailers, General	-3.1
4 Textiles & Apparel	-3.1
5 Mineral Extraction	-0.7

FUTURES AND OPTIONS

FT-SE 100 INDEX FUTURES (LFFE) 25 per full index point (AFT)

	Open	Sell price	Change	High	Low	Est. vol.	Open int.
Dec	3540.0	3536.0	-3.0	3568.0	3524.0	9991	65008
Mar	3580.5	3584.0	+3.0	3588.0	3565.0	81	3525
Jun		3588.0	-0.0			0	134

FT-SE MID 250 INDEX FUTURES (LFFE) 10 per full index point

	Open	Sell price	Change	High	Low	Est. vol.	Open int.
Dec	3910.0		-0.0			0	3507

FT-SE 100 INDEX OPTION (LFFE) 3521 E10 per full index point

■ EURO STYLE FT-SE 100 INDEX							
	3375	3425	3475				
Nov	154 1/2	4	109 3/4	68 1/2	17		
Dec	181	21 1/2	140	30	104 1/2	4	
Jan	207 1/2	37 1/2	168	45	134 1/2	62	
Mar			203 1/2	68			
Apr			238 1/2	102			

WORLD STOCK MARKETS

EUROPE (Nov 2 / Fri)	Stock	Open	High	Low	Close	Change	Volume	Open	High									
Austria (Nov 2 / Fri)																		
Vienna 100	1,100.00	1,100.00	1,100.00	1,100.00	0.00	0.00	100											
Germany (Nov 2 / Fri)																		
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AMERICA

Bonds and currencies lift US stocks

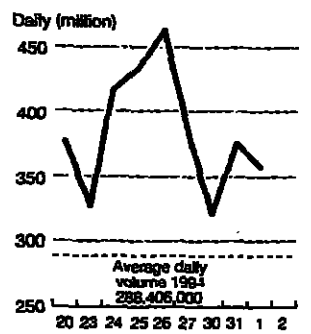
Wall Street

US share prices latched on to soaring bond and currency markets to move higher in early trading yesterday, writes Lisa Brunsten in New York.

At 1pm the Dow Jones Industrial Average was up 17.34 to 4,784.02. The Standard & Poor's 500 added 3.44 to 587.66 and the American Stock Exchange composite was 3.90 higher at 528.54. NYSE volume came to 231m shares.

In early afternoon trading,

NYSE volume



the benchmark 30-year Treasury had added more than half a point to recent shares gains, bringing the yield to 6.29 per cent, the lowest level since February of last year when the Federal Reserve began raising interest rates.

The dollar also added to recent gains against the D-Mark and the Japanese yen amid political and economic uncertainty in Europe and Japan.

Technology shares were especially strong, with the technology-rich Nasdaq composite up 11.38 to 1,051.71 and the Pacific Stock Exchange technology index standing 1.5 per cent stronger.

Rising technology shares included Microsoft, up 1% at \$59.94, Intel, \$1.14 higher at \$72.44.

S Africa broadly higher after local elections

Johannesburg strengthened across the board as investors resumed their demand for mining financial and platinum shares following Wednesday's official holiday to allow for local government elections.

One dealer described trading as pedestrian, in large part because the results of Wednesday's local elections - which showed strong but not overwhelming support for Mr Nelson Mandela's African National Congress - were in line with market expectations.

Gold shares faltered in late trade on profit-taking, having edged ahead in afternoon dealings, but industrials showed widespread firmness, still propelled by overnight gains on Wall Street.

The overall index climbed 23.7 to 5,812.8. Industrials rose 12.7 to 7,522.9 and golds picked up 3.0 to 1,273.7.

Argentina makes progress

With Mexico and Brazil closed for national holidays, BUENOS AIRES found it difficult to become enthusiastic, and turnover reflected the lack of buyers. By mid-morning the Merval index was up 1.41 at 404.78.

Adobe Systems, 32% ahead at \$59.94, and C-Cube Microsystems, 3% dearer at \$70.70.

Apple Computer, however, gave up 4% at \$36.00 after announcing that it would speed its adoption of a strategy based on geographical regions and that Mr Dan Eilers, a senior vice-president who helped develop the strategy, would resign.

America Online was also lower in the wake of Wednesday's sharp gains. The provider of online services slipped 32% yesterday after rising 35% Wednesday, bringing the share price to \$84. Prices shot up on Wednesday after the company announced a stock split.

United HealthCare added 3% or 4.8 per cent at \$56.00 after reporting strong enrollment figures for the third quarter. Earnings for the health maintenance organisation were in line with expectations at 53 cents per share.

Premark rose 3% or 8.5 per cent at \$49.00 after announcing late on Wednesday that it would spin off its Tupperware division.

Immunex soared more than 30 per cent or \$3.15 to \$15.00 after American Home Products made a bid to buy the company for \$14.50 a share or \$236m. Shares in American Home Products slipped 1% to \$57.44.

Canada

Toronto remained in positive territory at midday, in spite of worries that another Quebec referendum may be in the offing sooner than had been expected. The TSE-300 composite index was 9.82 higher by noon at 4,462.83 in volume of 38.7m shares.

Air Canada eased 5 cents to C\$4.90 in spite of posting improved third-quarter results. Among the other corporate reports, Rogers Communications was flat at C\$1.30 and Canadian Pacific picked up C\$0.02 to C\$21.14.

De Beers finished R1 higher at R101.75 and Anglo moved forward R2.50 to R210.

JCI, the mining industrial group, collected 75 cents or 2.6 per cent at R30. Remgro, the conglomerate, was up 75 cents to R34, and consumer products group Malbak hardened 25 cents to R24.50 on a large block trade from London.

In the golds sector, Vaal Reefs appreciated R2.50 to R211 and Western Deep was ahead R2 at R104.

Platinum issues shrugged off the metal's recent sharp fall on international markets, as well as sell recommendations from local brokerages, to post solid gains. Implats strengthened R3 to R76 and Rasplat R1.50 to R65.50.

Anglo's coal producer, Amcor, also added to the winning streak, ending with a rise of R5 or 2.1 per cent at R243.

The telephone utilities were the most heavily traded sector. LIMA was down by more than 2 per cent by mid-session, with most foreign investors absent. By noon the general index had declined 35.5 to 1,238.8.

EUROPE

Akzo down 4% on reaction to quarterly report

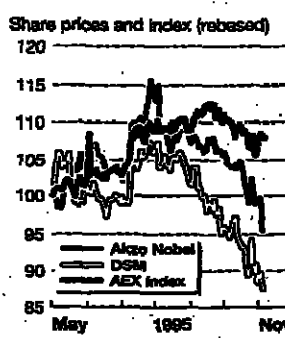
Akzo Nobel became the latest casualty among chemicals in AMSTERDAM, the shares falling by 4 per cent on a generally negative reaction to the third-quarter figures. Akzo tumbled F17.50 to F17.20, while the AEX index lost 2.08 to 454.02.

Ms Kirsten van Putten, Dutch chemicals analyst at MeesPierson in Amsterdam, said she had been surprised by some of the divisional results. Coalings, for instance, were disappointing and she had been surprised that earnings growth in pharmaceuticals had not been better. The currency translation effect had played a part, she noted. However, she was quietly optimistic for the fourth quarter, and expected the group to benefit from an easing in raw material prices.

DSM, which had seen a technical rebound on Wednesday following disappointment with its results earlier in the week, dipped F12.00 to F11.80. Ms van Putten commented that the group was likely to see pressure on its earnings in the fourth quarter and in 1996, owing to a decline in petrochemicals prices.

Royal Dutch's chemicals division also gave cause for concern, and the shares lost F11.90 to F11.70 or 2.7 per cent to F160.30 as its German

Netherlands



subsidiary Grundig confirmed that it would make a DM127m loss in 1995 and was considering a further round of job cuts.

PARIS was pleased with a cut in the 24-hour lending rate in excess of expectations and the CAC-40 index sprinted to an intra-day high of 1,942. But the rise was not sustained, in spite of the re-emergence of foreign institutions; profits were taken and the index ended 14.73 up at 1,828.74 in turnover of FF4.5bn.

Some analysts said that although the rate cut was well come, it was more of a technical measure, and what was required was a reopening of the five to 10-day lending rate, which had been closed to deter

speculation against the franc.

Corporate news was limited, with many domestic investors still absent after Wednesday's holiday, but a number of healthy movements were seen, particularly among financials.

Suez, for instance, made FF7.30 or 4 per cent to FF7.19.50 and BNP FF7.40 or 3.7 per cent to FF7.20.70. One of the best performers was Générale des Eaux, up FF20.60 or 4.5 per cent to FF476.10, continuing its recovery from recent weakness but still 20 per cent down from the year's high recorded in mid-August.

Eurotunnel took its own path again, losing 15 centimes, or 2 per cent to FF7.50 in late reaction to Tuesday's news that its \$2.5bn claim against the French and UK national railways had been rejected.

FRANKFURT lost momentum as the dollar came off the top, and the Dax index closed 1.62 lower at an intra-day high of 2,189.49 after a high of 2,189.70.

Turnover nearly doubled, from DM3.9m to DM7.7m, after Wednesday's partial holiday. In chemicals, Hoechst retreated some of its earlier enthusiasm ahead of next week's third-quarter season and fell DM6.50 to DM370.50, back below Bayer which closed DM2.50 lower at DM373.

Volkswagen rebounded from relative weakness, DM10

FT-SE Actuaries Share Indices

Nov 2	Nov 1	Oct 31	Oct 30	Oct 27	Oct 26
FT-SE Actuaries 100	1414.46	1414.29	1413.28	1411.87	1408.78
FT-SE Actuaries 200	1527.23	1527.07	1526.83	1525.73	1521.60

Nov 2	Nov 1	Oct 31	Oct 30	Oct 27	Oct 26
FT-SE Actuaries 100	1414.46	1414.29	1413.28	1411.87	1408.78
FT-SE Actuaries 200	1527.23	1527.07	1526.83	1525.73	1521.60

higher at DM463.40 on further consideration of its good German car registrations and the approval of Spanish state aid for its Seat subsidiary.

Still in cyclical, Preussag and Thyssen rose DM2.30 to DM400.30 and shed DM3.60 to DM253 respectively after falling in tandem on their plans to introduce short-time working in their steelmaking. At CS First Boston, Mr Michael Geller said steelmakers priced annual delivery contracts with big customers towards the end of the calendar year, and tried to avoid overstocking in advance of the negotiations, since price was more important than volume at this stage of the cycle. Preussag, meanwhile, had also talked of good results for 1994-95, and a 7 per cent rise in order intake for 1995-96.

MILAN was higher, following the firmer trend of the lira and deriving support from the cabinet's agreement to budget

of the day. But in late trade the shares surged L135 to L354 on further speculation that it could find a rescuer in the shape of BCI.

ZURICH pursued its recent climb but found the air too rarefied. The SMI index finished 5.1 lower at 3,153.4, off a peak of 3,180, as the easing dollar, falling bond futures and profit-taking took a toll.

Recent favourites came under pressure, with Nestle down SF10 to SF11.91, Roche certificates losing SF4.5 to SF16.25 and Swiss Re falling SF10 to SF11.20.

In the opposite direction, Ciba seemed unstoppable in further response to Monday's news that it was to spin off its Mettler weighing machines division. The registered added another SF10 to SF11.015.

MADRID, too, lost much of its early enthusiasm and the general index closed 0.65 higher at 266.99.

This affected the reception of nine months' profits from Gas Natural, up 56.5 per cent at operating level, or by 20 per cent excluding the consolidation of Enagás from July last year. The shares hit a P147.400 peak before ending just P140.760.

Written and edited by William Cochrane, Michael Morgan and John Pitt

ASIA PACIFIC

Firm \$ and high-tech sector take Nikkei ahead 3.2%

Tokyo

The Nikkei average, up 3.2 per cent, returned to the volatile pattern it has displayed on several occasions this year, writes Emiko Terazono in Tokyo.

A rise in the dollar to the ¥103 level, and reports of an expected expansion of the global semiconductor market, left the 225-share index up 54.31 at 18,028.95 and low of 17,532.63. The dollar topped ¥108 for the first time since September 20, on selling prompted by worries over the Japanese financial system, while overseas investors bought semiconductor related stocks.

Volume jumped to 398m shares from 317m. Arbitrageurs with short positions bought back shares ahead of the long weekend. The Topix index rose 23.57 or 2.1 per cent to 1,435.52 and the Nikkei 300 added 5.59 at 269.08. Gainers outscored losers by 954 to 140, with 89 issues unchanged. The JSE/Nikkei 50 index put on 0.23 at 1,217.50.

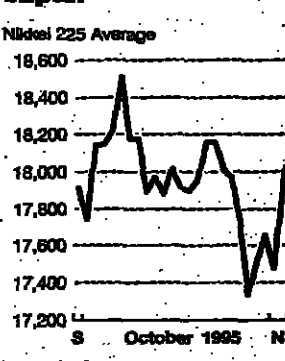
The yen was sold by US hedge funds, prompting buying of exporters, including high technology and car companies. High-tech stocks were supported by reports that the global market for semiconductors would expand by 25 per cent next year.

Nikon, the semiconductor manufacturing equipment maker, rallied on overseas demand by ¥90 to ¥1,590. Other precision engineers were higher, Ricoh advancing ¥30 to ¥1,120 and Canon firming ¥30 to ¥1,530.

Chip makers followed. Toshiba rose ¥25 to ¥765 and NEC ¥40 to ¥1,400. Sony, battered recently by selling on rumours that its inventories in the US were building up, rallied ¥190 to ¥4,870 on short-covering.

Honda Motor put on ¥90 at ¥1,850, rising for the first time in six trading days. Investors were encouraged by reports that the company had regained third place in terms of shipments in October, following Toyota Motor and Nissan

Japan



Motor. Toyota added ¥90 to ¥1,820 and Nissan ¥37 to ¥736. Speculative stocks were traded heavily. Takara Shuzo, the shochu distiller, was the most active issue of the day and climbed ¥30 to ¥957. Toho Zinc jumped ¥36 to ¥592.

In Osaka, the OSE average rose 34.35 to 19,688.26 in volume of 24.6m shares. Nintendo, the video game maker, moved ahead ¥30 to ¥7,780.

Roundup

Heavy selling by foreign funds, concerned about the circulation of false scrips, again pressured KUALA LUMPUR, leaving the market 1.9 per cent lower.

The composite index fell 18.26 to 923.52 as some dealers forecast further pressure from foreign funds looking for an excuse to sell Malaysian stocks. Volume swelled to 136m shares from the previous day's 71m.

Dealers said that investors, already worried by news of forged Genting share scrips, a favourite with foreign funds, were responding to speculation that shares of other major blue chips might also be forged. The KLSE said yesterday that Genting would resume trading on December 7 after all the shares had been registered and converted to scripless trading.

The downturn mood spilled over to SINGAPORE, where Malaysian shares traded over the counter faced very heavy

selling pressure. Reflecting the broader market, the Straits Times Industrial index eased 1.16 to 2,099.38.

SEOUL was lower in slow trade as investors remained reluctant to commit new funds ahead of the government's investigation into the slush fund scandal. The composite index lost 2.84 at 994.68, with the market taking in its stride a report that the heads of several large groups would be questioned by prosecutors.

Shares of companies linked to former president Roh Tae-woo, at the centre of the slush fund scandal, remained weak. Samsung dropped Won500 to Won19,200, Hanbo Steel Won340 to Won8,000 and Dong Bang Won1,100 to Won26,100.

BANGKOK lost 1.7 per cent after a day marked by some foreign selling as well as sales on worries about rising inflation. The SET index closed 21.12 down at 1,244.52, after dipping to 1,238.27 on rumours, subsequently denied, of a possible baht devaluation.

HONG KONG edged lower, the Hang Seng index losing 38.03 to 9,749.38, in the absence of fresh incentives, with Hong Kong Telecom's announcement of 14.8 per cent growth in interim net profits failing to inspire investors. HK Telecom gained 5 cents at HK\$18.55 on bargain hunting after the results, up from a day's low of HK\$13.40.

MANILA broke its 10-day losing streak as demand revived

for blue chips. The composite index rose 28.35 to 2,489.08, although inflation fears and worries about the effects of typhoon Angela, due to hit Luzon Island in the central Philippines last night, continued to make for a cautious mood among many investors.

TAIPEI rebounded after five days of falls, on late buying of electronics and financial issues. The weighted index ended 24.98 up at 4,826.61 but turnover was a thin 738.1bn.

Among electronics stocks, Winbond jumped the daily 7 per cent limit to T\$88 and United Microelectronics rose T\$2.5 to T\$69.

The heavily weighted financial sector had China Bills 60 cents higher at T\$34, as investors

anticipated a further loosening of policy by the central bank.

SYDNEY closed firmer but spent the day rangebound, having failed to escape from a narrow seven-point trading band. The All Ordinaries index put on 2.0 to 2,087.7, with uncertainty over the timing of the federal election, due by next May, and concerns over Wall Street cited as the main reasons for the lack of interest.

KARACHI was weaker as investors, fearing more violence in the city, sought safety ahead of the Friday-Saturday weekend. Fifteen people were found shot dead in Karachi overnight.

The KSE 100-share index fell 16.44 or 1.1 per cent to 1,547.14.

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Asian Finance & Banking

Dao Hong Holdings Ltd

US\$380 Million
5% Convertible Preference Shares

Lead Manager
Morgan Grenfell Asia
(Hong Kong) Limited

Hong Kong August 1993

Deutsche Morgan Grenfell

JCG Finance Holdings Ltd

HK\$136 Million
Initial Public Offering

Sponsor & Underwriter
Morgan Grenfell Asia
(Hong Kong) Limited

Hong Kong September 1991

Deutsche Morgan Grenfell

Keppel Bank of Singapore Ltd

S\$167.8 Million
Placement of 1.25% Bonds due 1995 with Rights Offer of Warrants & Convertible Loan Stock due 1996

Lead Manager
Morgan Grenfell (Asia) Limited

Singapore March 1991

Deutsche Morgan Grenfell

Security Bank Corp.

P1,502 Million
Initial Public Offering

Placing Agent
Morgan Grenfell Asia
(Hong Kong) Limited

Philippines June 1995

Deutsche Morgan Grenfell

Singapore Finance Ltd

S\$363 Million
Rights Issue

Manager & Underwriter
Morgan Grenfell (Asia) Limited

Singapore July 1992

Deutsche Morgan Grenfell

Dao Hong Bank Group Ltd

HK\$836 Million
Initial Public Offering

Co-Sponsor & Underwriter
Morgan Grenfell Asia
(Hong Kong) Limited

Hong Kong November 1993

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REGIONAL AND INTERNATIONAL MARKETS		WEDNESDAY NOVEMBER 1 1995						TUESDAY OCTOBER 31 1995						DOLLAR INDEX					
Country	Figures in parentheses show number of lines of stock	US Dollar Index	Day's Change %	Point	Yen Index	DM Index	Currency Index	Local Index	% chg on day	Gross Div. Yield	US Dollar Index	Point	Yen Index	DM Index	Currency Index	52 week High	52 week Low	Year ago (approx)	
Australia (82)		180.28	-1.1	169.32	117.41	132.76	157.75	-1.0	-4.11	182.20	171.20	117.76	133.40	191.01	157.95	172.44			
Austria (27)		172.51	-0.6	162.02	112.34	127.03	126.97	0.0	1.32	173.51	163.04	112.14	127.03	186.28	167.48	183.20			
Belgium (39)		193.45	-0.5	181.70	125.86	142.45	136.94	0.0	3.77	184.43	162.70	125.86	142.35	201.12	164.78	170.29			
Brazil (28)		136.15	-0.9	136.94	89.02	91.52	235.39	-0.8	1.76	136.38	126.15	89.15	90.85	241.45	189.58	137.66			
Canada (100)		141.61	-0.3	133.00	92.22	104.27	136.05	-0.2	2.86	142.10	133.52	91.84	104.04	138.38	150.83	121.81	135.78		
Denmark (20)		280.19	-0.7	263.16	162.47	206.23	209.29	-0.2	1.85	262.13	265.10	162.34	206.88	209.76	225.99	225.85			
Finland (25)		224.75	-1.0	211.10	146.51	165.31	201.48	-0.4	1.89	228.53	212.25	146.88	165.16	202.25	217.13	191.17	171.10		
France (100)		174.23	-0.4	163.73	113.53	126.37	134.39	0.0	3.26	175.10	164.53	113.17	126.20	134.39	191.17	155.80			
Germany (59)		157.72	-0.7	148.14	102.72	116.14	118.14	-0.1	2.08	168.84	148.26	102.08	116.30	118.30	167.74	135.90			
Hong Kong (59)		376.20	0.1	363.94	245.00	277.03	373.45	0.1	3.88	378.02	353.33	243.02	275.31	373.29	388.39	277.40	348.82		
Ireland (16)		244.71	-0.2	229.84	159.37	180.20	210.51	-0.1	3.53	245.53	230.33	159.36	179.53	210.87	250.53	198.26			
Italy (59)		71.80	0.0	67.44	46.77	62.67	85.48	0.0	1.76	71.79	67.48	46.40	62.57	85.48	82.71	65.45	78.00		
Japan (483)		137.85	-1.1	129.57	89.84	101.98	89.84	-0.4	0.89	139.53	131.11	89.18	102.16	89.18	164.26	163.83	183.70		
Malaysia (108)		156.86	-1.8	128.91	297.40	336.26	447.50	-1.8	1.84	149.26	146.26	300.37	339.84	454.72	591.95	89.16	122.32		
Mexico (18)		523.41	-0.9	487.28	601.35	679.57	730.51	-0.4	1.90	532.51	479.05	602.55	682.58	727.07	731.51	523.41	487.28		
Netherlands (12)		256.78	0.0	240.23	166.57	188.35	185.33	0.5	3.52	255.72	240.29	165.27	187.23	184.42	203.98	207.60	229.36		
New Zealand (14)		80.47	-1.4	73.98	52.41	69.26	85.20	-0.7	4.38	81.04	76.71	52.78	69.77	85.87	85.49	69.56	78.78		
Norway (28)		225.46	-0.7	217.76	146.88	166.02	191.04	-0.3	1.19	227.00	215.33	146.78	165.85	182.47	243.78	192.65	203.70		
Poland (4)		368.44	-0.4	347.47	205.67	235.10	311.10	-0.1	1.70	369.51	344.80	205.67	235.10	311.10	368.44	347.47	368.44		
Singapore (48)		200.00	0.0	193.74	125.83	264.40	286.20	0.0	4.07	359.08	337.40	125.83	262.82	286.20	368.62	281.06	327.78		
South Africa (59)		146.68	-0.3	137.74	85.31	107.89	136.24	-0.1	1.18	141.11	138.23	85.07	107.70	136.24	180.51	124.10	143.38		
Sweden (48)		306.26	-0.7	288.32	200.75	227.00	301.16	-1.1	1.98	310.50	291.76	200.69	227.34	305.37	320.43	225.52	242.58		
Switzerland (41)		224.07	-0.1	224.07	155.86	165.27	185.14	0.0	2.00	224.07	224.07	155.86	165.27	185.14	224.07	155.86	165.27		
Taiwan (28)		156.52	-0.2	148.98	103.30	118.81	155.94	-0.0	2.63	153.87	147.26	102.68	116.32	151.31	180.45	130.15	152.54		
Thailand (28)		224.19	-0.2	210.98	146.06	165.09	210.58	-0.3	4.07	224.08	211.12	145.21	164.50	211.12	227.87	187.07	209.47		
USA (500)		239.34	0.5	224.78	155.67	173.24	238.34	0.5	2.47	238.22	223.85	153.96	174.41	238.22	244.04	182.30	211.28		
UK (500)		210.08	0.4	204.82	142.02	160.59	189.12	0.4	2.46	217.17	204.07	140.38	159.20	182.34	208.05	170.66	178.00		
Yemen (39)		193.72	-0.3	181.95	126.16	142.85	182.41	-0.1	1.11	191.20	182.58	126.59	142.62	182.57	188.02	183.04	175.78		
Zimbabwe (139)		278.98	-0.8	262.00	181.69	205.44	235.65	-0.7	2.83	278.98	262.00	181.69	205.44	235.65	278.98	262.00	217.85	226.00	
Arabian Gulf (83)		146.68	-0.1	146.68	85.31	107.89	136.24	-0.1	1.51	146.68	146.68	85.31	107.89	136.24	146.68	85.31	107.89	136.24	
Central America (83)		167.50	-0.2	167.50	103.30	118.81	155.94	-0.3	2.18	166.88	158.50	102.60	123.80	123.80	158.50	102.60	123.80	123.80	
Europe (59)		213.30	-0.4	216.12	151.83	171.59	232.27	-0.4	2.47	232.28	216.12	151.83	171.59	232.27	232.28	216.12	151.83	171.59	
South America (83)		273.30	0.3	262.52	181.69	205.44	235.65	0.3	2.56	273.30	262.52	181.69	205.44	235.65	273.30	262.52	181.69	205.44	
Asia Pacific Ex. Japan (83)		151.98	-0.7	238.97	164.10	185.28	220.14	-0.5	2.26	153.74	146.88	164.10	185.28	220.14	151.98	164.10	185.28	220.14	
Asia Pacific Ex. Japan (83)		168.49	-0.1	168.49	103.30	118.81	155.94	-0.1	2.22	168.49	168.49	103.30	118.81	155.94	168.49	103.30	118.81	155.94	
Asia Pacific Ex. Japan (83)		177.50	-0.2	177.50	103.30	118.81	155.94	-0.2	2.12	177.50	177.50	103.30	118.81	155.94	177.50	103.30	118.81	155.94	
Asia Pacific Ex. Japan (83)		177.50	-0.2	177.50	103.30	118.81	155.94	-0.2	2.12	177.50	177.50	103.30	118.81	155.94	177.50	103.30	118.81	155.94	
Asia Pacific Ex. Japan (83)		177.50	-0.2	177.50	103.30	118.81	155.94	-0.2	2.12	177.50	177.50	103.30	118.81	155.94	177.50	103.30	118.81	155.94	
Asia Pacific Ex. Japan (83)		177.50	-0.2	177.50	103.30	118.81	155.94	-0.2	2.12	177.50	177.50	103.30	118.81	155.94	177.50	103.30	118.81	155.94	
Asia Pacific Ex. Japan (83)		177.50	-0.2	177.50	103.30	118.81	155.94	-0.2	2.12	177.50	177.50	103.30	118.81	155.94	177.50	103.30	118.81	155.94	
Asia Pacific Ex. Japan (83)		177.50	-0.2	177.50	103.30	118.81	155.94	-0.2	2.12	177.50	177.50	103.30	118.81	155.94	177.50	103.30	118.81	155.94	
Asia Pacific Ex. Japan (83)		177.50	-0.2	177.50	103.30	118.81	155.94	-0.2	2.12	177.50	177.50	103.30	118.81	155.94	177.50	103.30	118.81	155.94	
Asia Pacific Ex. Japan (83)		177.50	-0.2	177.50	103.30	118.81	155.94	-0.2	2.12	177.50	177.50	103.30	118.81	155.94	177.50	103.30	118.81	155.94	
Asia Pacific Ex. Japan (83)		177.50	-0.2	177.50	103.30	118.81	155.94	-0.2	2.12	177.50	177.50	103.30	118.81	155.94	177.50	103.30	118.81	155.94	
Asia Pacific Ex. Japan (83)		177.50	-0.2	177.50	103.30	118.81	155.94	-0.2	2.12	177.50	177.50	103.30	118.81	155.94	177.50	103.30	118.81	155.94	
Asia Pacific Ex. Japan (83)		177.50	-0.2	177.50	103.30	118.81	155.94	-0.2	2.12	177.50	177.50	103.30	118.81	155.94	177.50	103.30	118.81	155.94	
Asia Pacific Ex. Japan (83)		177.50	-0.2	177.50	103.30	118.81	155.94	-0.2	2.12	177.50	177.50	103.30	118.81	155.94	177.50	103.30	118.81	155.94	
Asia Pacific Ex. Japan (83)		177.50	-0.2	177.50	103.30	118.81	155.94	-0.2	2.12	177.50	177.50	103.30	118.81	155.94	177.50	103.30	118.81	155.94	
Asia Pacific Ex. Japan (83)		177.50	-0.2	177.50	103.30	118.81	155.94	-0.2	2.12	177.50	177.50	103.30	118.81	155.94	177.50	103.30	118.81	155.94	
Asia Pacific Ex. Japan (83)		177.50	-0.2	177.50	103.30	118.81	155.94	-0.2	2.12	177.50	177.50	103.30	118.81	155.94	177.50	103.30	118.81	155.94	
Asia Pacific Ex. Japan (83)		177.50	-0.2	177.50	103.30	118.81	155.94	-0.2	2.12	177.50	177.50	103.30	118.81	155.94	177.50	103.30	118.81	155.94	
Asia Pacific Ex. Japan (83)		177.50	-0.2	177.50	103.30	118.81	155.94	-0.2	2.12	177.50	177.50	103.30	118.81	155.94	177.50	103.30	118.81	155.94	
Asia Pacific Ex. Japan (83)		177.50	-0.2	177.50	103.30	118.81	155.94	-0.2	2.12	177.50	177.50	103.30	118.81	155.94	177.50	103.30	118.81	155.94	
Asia Pacific Ex. Japan (83)		177.50	-0.2	177.50	103.30	118.81	155.94	-0.2	2.12	177.50	177.50	103.30	118.81	155.94	177.50	103.30	118.81	155.94	
Asia Pacific Ex. Japan (83)		177.50	-0.2	177.50	103.30	118.81	155.94	-0.2	2.12	177.50	177.50	103.30	118.81	155.94	177.50	103.30	118.81	155.94	
Asia Pacific Ex. Japan (83)		177.50	-0.2	177.50	103.30	118.81	155.94	-0.2	2.12	177.50	177.50	103.30	118.81	155.94	177.50	103.30	118.81	155.94	
Asia Pacific Ex. Japan (83)		177.50	-0.2	177.50	103.30	118.81	155.94	-0.2	2.12	177.50	177.50	103.30	118.81	155.94	177.50	103.30	118.81	155.94	
Asia Pacific Ex. Japan (83)		177.50	-0.2	177.50	103.30	118.81	155.94	-0.2	2.12	177.50	177.50	103.30	118.81	155.94	177.50	103.30	118.81	155.94	
Asia Pacific Ex. Japan (83)		177.50	-0.2	177.50	103.30	118.81	155.94	-0.2	2.12	177.50	177.50	103.30	118.81	155.94	177.50	103.30	118.81	155.94	
Asia Pacific Ex. Japan (83)		177.50	-0.2	177.50	103.30	118.81	155.94	-0.2	2.12	177.50	177.50	103.30	118.81	155.94	177.50	103.30	118.81	155.94	
Asia Pacific Ex. Japan (83)		177.50	-0.2	177.50	103.30	118.81	155.94	-0.2	2.12	177.50	177.50	103.30	118.81	155.94	177.50	103.30	118.81	155.94	
Asia Pacific Ex. Japan (83)		177.50	-0.2	177.50	103.30	118.81	155.94	-0.2	2.12	177.50	177.50	103.30	118.81	155.94	177.50	103.30	118.81	155.94	
Asia Pacific Ex. Japan (83)	</																		

'Tiger' alert shuts all schools in Sri Lanka

By Mark Nicholson in Colombo

The Sri Lankan government yesterday closed schools across the country and deployed additional troops in Colombo, bracing for possible reprisals from separatist Tamil Tigers as government forces closed on the Tiger-held northern city of Jaffna.

Aid agencies said fighting in the north could lead to a "humanitarian tragedy", estimating that at least 300,000 people had fled Jaffna and its surrounds into the heavy monsoon rains. Tens of thousands are believed to be gathered at Chavakachcheri, a small town east of the city.

The government said schools were closed after "rumours" in Colombo excited parental concern the schools could become targets of retaliatory attacks by the Liberation Tigers of Tamil Eelam, the separatist Tamil guerrilla group. Mr Dharmasiri Senanayake, cabinet spokesman, said no plans existed to close other public services.

Apprehension over reprisals in the capital is likely to grow as Sri Lankan forces advance

in their campaign to oust the LTTE from Jaffna. Bombings in Colombo followed an army onslaught in July, while Tiger saboteurs were blamed for the bombing of two oil storage tanks in the capital late last month.

A military spokesman said the army's advance on Jaffna had slowed since earlier this week as government troops began entering heavily-mined, built-up areas on the fringes of the city. Brigadier Sarath Munesinghe said the army was "consolidating" its position 4.5km from the city's outskirts, while seeking to minimise the civilian casualties.

He believed civilian casualties had been "minimal". This was disputed by aid agencies working in the area. However, they said the growing refugee crisis could pose a greater threat to civilian life.

Aid workers, diplomats and other officials can only guess the extent of the refugee problem on the remote Jaffna peninsula, but a spokesman for Médecins sans Frontières said he believed up to half the population of Jaffna, estimated at 700,000-800,000 people, was on

the move. "They have no food, no water, no shelter and the monsoon is here: you can imagine the disease problems this will bring," he said.

Brig Munesinghe said fighting outside Jaffna had eased, with the Tigers turning to "infiltration" raids on army positions. The military said the 18-day-old Operation Sunrise had left "close to" 1,000 Tamil Tigers dead and 3,000 wounded, against 221 Sri Lankan soldiers killed and 586 injured. The campaign has been one of the bloodiest in the 12-year-old ethnic struggle by the LTTE for a Tamil homeland.

After a failed attempt at talks earlier this year, the government is bent on inflicting a heavy defeat on the Tigers, depriving the group of the de facto Tamil "mini-state" it has established in Jaffna since 1991.

President Chandrika Kumaratunga hopes the campaign will persuade Tamils and will support the group of the de facto Tamil "mini-state" it has established in Jaffna since 1991. President Chandrika Kumaratunga hopes the campaign will persuade Tamils and will support the group of the de facto Tamil "mini-state" it has established in Jaffna since 1991.

S Korea's establishment unravels

Slush fund probe set to end business-politician alliance, writes John Burton

The televised tearful confession last week by Mr Roh Tae-woo, the former South Korean president, that he possessed a Won500bn (\$410m) slush fund could be the death knell for the political establishment that has dominated Korea for three decades.

The widening scandal is threatening to implicate the country's leading politicians in both the ruling and opposition parties because of allegations that they accepted money from Mr Roh's secret hoard, which was financed by "donations" from the country's big industrial groups.

The events unfolding in Korea could provide the most extensive examination yet of the web of corrupt links between politics and business, which President Kim Young-sam has described as "the Korean disease".

Mr Kim has promised a "thorough probe" of the Roh affair. But doubts remain about how far prosecutors will be allowed to conduct their investigation because of its potential political ramifications, including the threatened disintegration of the ruling Democratic Liberal party (DLP) and possible damaging revelations about Mr Kim's links with Mr Roh, his former political ally.

Mr Kim, a former dissident, joined Mr Roh's DLP in 1980 and later received the party's nomination, with Mr Roh's endorsement, as its candidate in the presidential election of 1992.

The three opposition parties are accusing Mr Kim, who has been a strong advocate of clean politics, of using Mr Roh's illegal slush funds to finance his campaign.

Mr Kim denies that he personally received money from Mr Roh, although he admits that some ruling party funds used in his campaign could have come from the former president.

The scandal could not come at a worse time for Mr Kim, who suffered a severe setback from the results of local elections in June and who faces a tough campaign in parliamentary elections next April.

The government is already in danger of losing its parliamentary majority as



Mr Roh leaves the prosecutors' office

conservative MPs of the ruling party bolt to a new right-wing group, the United Liberal Democrats (ULD), headed by Mr Kim Jong-pil, a former DLP chairman.

The defections are the result of a power struggle within the DLP between President Kim's moderate minority faction and the conservative majority faction associated with the previous military-backed governments, including Mr Roh's.

But President Kim may yet survive the present political turmoil. A "thorough" investigation of the Roh affair could discredit his two main political opponents: Mr Kim Jong-pil, and Mr Kim Dae-jung of the National Congress for New Politics (NCNP).

Mr Kim Dae-jung, the leader of the biggest opposition party, has already confessed that he received a Won2bn contribution from Mr Roh for his 1992 election campaign against President Kim, while Mr Kim Jong-pil has been accused of accepting Won10bn from Mr Roh.

Company chiefs to be quizzed

South Korean prosecutors will soon begin questioning business leaders about allegations that they bribed Mr Roh Tae-woo, the former president, to gain lucrative defence and infrastructure contracts during his 1988-1993 term, they said yesterday, writes John Burton.

Mr Roh last week confessed he had amassed a \$650m (\$410m) fund from what he described as voluntary political contributions from leading South Korean industrial groups.

During more than 16 hours' interrogation by prosecutors on Wednesday, Mr Roh refused to provide further details about the business donations and how he used the funds.

Mr Chey Jong-hyun, who heads the Federation of Korean Industries, is expected to call an emergency meeting today of the group, which represents the main conglomerates, to discuss the widening investigation into alleged business corruption.

Mr Chey, also chairman of the Sunkyong group, is believed to be a focus of the inquiry because he is related by marriage to Mr Roh. Sunkyong is Korea's fifth biggest conglomerate, with interests in oil refining, petrochemicals, telecommunications and shipping.

The FBI is expected to issue an apology for alleged past "collusion" with Mr Roh, while promising to sever ties between business and politics. Executives from the medium-sized Hanbo, Dongbang and Hanyang groups are expected to be among the first to be questioned.

A vigorous prosecution of Mr Roh would also strengthen the reputation of President Kim, the country's first civilian leader in three decades, as a fighter against corruption and supporter of democratic rights.

The president has suggested he will sanction the arrest on corruption charges of Mr Roh, an unprecedented act against a former Korean head of state. He has also hinted Mr Roh may face possible prosecution for his alleged role as a military commander in the 1980 Kwangju massacre, which has been described as "Korea's Tiananmen".

Such a strategy carries political risks for the president because it could accelerate the defection of Mr Roh's supporters from the ruling party and lead to its collapse.

But some political analysts believe that President Kim already has a fall-back position in case that happens. This would be a creation of a new government party through a merger between

the president's DLP faction and the moderate opposition Democratic party, which includes several of Mr Kim's former allies against military rule.

In the murky world of Korean politics, there is intense speculation that President Kim may have been secretly co-operating with the Democratic party to expose the Roh slush fund and damage his political opponents.

The existence of Mr Roh's fund was first disclosed to journalists by a close aide to President Kim in August, while a Democratic party MP provided the crucial evidence that led to Mr Roh's confession last week.

There is an important reason why the president would want to play such a high-stakes political game. If the ULD and NCNP gain the necessary two thirds of the National Assembly seats next spring, they have promised to change the Korean constitution and switch from an executive to a parliamentary system, which would rob President Kim of much of his power.

Vietnam doubts on stock exchange

By Jeremy Grant in Hanoi

Vietnam's finance ministry yesterday cast serious doubts on the possibility of the country setting up a stock exchange soon. It cited a host of hurdles that still needed to be overcome before any bourse could start up.

"Only a general knowledge of the stock market has been introduced, while managerial and trading skills in the stock market seem to have been forgotten," said Mr Nguyen Cong Nghiep, director of the finance ministry's Institute for Financial Studies, writing an article in the official daily Vietnam News.

Mr Nghiep said the biggest obstacle Vietnam's planners faced was that few Vietnamese companies qualified for listing on any eventual exchange.

The legal basis for any exchange was still absent and preparations had been "insufficient".

"As far as shares are concerned, their issue is not meeting the requirements of a stock market. There is no distinction between public or common stocks or preferred ones," Mr Nghiep said.

"The stock exchange can only be established when it has sufficient and qualified 'goods' to trade, that is shares and bonds."

Vietnamese officials have for two years talked optimistically about stocks being traded on a Vietnamese exchange by 1996 at the latest.

But Mr Nghiep's comments and those of the finance minister, Mr Ho Te, last week, doubting the 1996 deadline, appear to signal Vietnam's recognition that an exchange is still a long way off.

Vietnam still has about 6,000 companies owned by government ministries, provincial authorities, the army and other official agencies. Of these, only three state companies have been "equitised" so far.

Economists say poor accounting standards, slow privatisation and the existence of large numbers of loss-making state-owned enterprises are the main stumbling blocks to setting up an exchange.

Vietnam has said it wants to see the exchange operating in the southern industrial centre of Ho Chi Minh City.

ASIA-PACIFIC NEWS DIGEST

Tokyo orders ban on Merrill

Japan's finance ministry yesterday ordered a partial suspension of the Tokyo operations of Merrill Lynch, the US investment bank, in punishment for the company's violation of stock trading rules. The two-day ban, to begin next Tuesday, will apply to the Tokyo branch's arbitrage trading section, Mr Kyosuke Shinzawa, senior ministry official said. The section would be prohibited from engaging in stock trading through the two days.

The ministry accepted the recommendation last week of the Securities and Exchange Surveillance Commission, which had earlier found Merrill in breach of rules prohibiting stock trading in companies with which it had underwriting contracts. Such trading is permitted only to stabilise prices during a period of volatility after issuance. The company's action fell outside that definition, the authorities said, while accepting Merrill had not intended to manipulate share prices.

Merrill, the largest US investment bank, becomes the first foreign broker to suffer punitive measures on the commission's recommendation.

Gerard Baker, Tokyo

Japan group hunts ex-manager

Mori Denki, a Japanese maker of explosion-proof lighting equipment for petrochemical complexes, said yesterday it would file a complaint against one of its former executives who allegedly embezzled about ¥2.1bn (\$18m) of company money. The former executive is said to have used false certificates of deposit balance and other means to withdraw the money over about 20 years from the company's accounts with Tokyo Kyowa and Anzen, two credit unions which collapsed late last year.

The executive left the company in June and has been missing since. Mori Denki, listed on the second section of the Tokyo Stock Exchange, said that as a result, it made a net loss of some ¥2.79bn for the first half to September, on sales of ¥1.26bn.

Agencies, Tokyo

US and Seoul in talks on troops

The US and South Korea will hold negotiations on possible changes in the Status of Forces Agreement that governs the legal status of the 36,000 US troops in Korea, Mr William Perry, US defence secretary, said in Seoul yesterday. The US offer is meant to mollify South Korean anger about a perceived growth in crime by US soldiers.

Seoul is demanding the right to detain US soldiers accused of serious crimes, such as rape and murder, before they are formally indicted, instead of allowing them to remain in the custody of the US military until trial proceedings end.

The US recently granted similar concessions to Japan in the wake of an alleged rape case involving three US servicemen in Okinawa, but US officials warned that the same rights might not be given to South Korea.

John Burton, Seoul

HK port problem unresolved

British and Chinese officials ended a three-day meeting in Beijing yesterday without resolving their differences over development of Hong Kong's container port, or the award of a fresh batch of mobile telephone licences.

British officials had hoped that the 24th meeting of the Joint Liaison Group, the body charged with negotiating the fine detail of the colony's reversion to Chinese sovereignty in 1997, would yield agreements on air services between Hong Kong and Thailand, Singapore and South Korea.

Mr Hugh Davies, British team leader, said the meetings had been "businesslike though sometimes difficult". Some "good progress" had been made on legal matters and he was confident the two sides would be able to complete work on such topics before the handover. He noted some "positive momentum" in talks about immigration issues.

China agreed that various international treaties relating to protection of intellectual property could be extended beyond 1997.

Simon Holberton, Hong Kong



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US link 'must not dilute Britain's EU role'

By Bruce Clark,
Diplomatic Correspondent

Mr Malcolm Rifkind, the foreign secretary, stated firmly yesterday that his support for a strong transatlantic link did not in any way mean that Britain should opt out of European affairs.

In a speech designed to correct any impression that he is a convinced Eurosceptic, the foreign secretary made clear Britain should play a key role in European affairs as well as shoring up ties with the US.

"It is often assumed that there is a conflict between our European and Atlantic interests, that Britain must choose where its destiny lies," he said. "That is an assumption which I completely reject."

"In advocating a strengthened transatlantic identity I must emphasise that this will not be at the expense of our participation in the European Union," said Mr Rifkind, who took office this summer with the reputation of being a "moderate sceptic" in his attitude to the EU.

Mr Rifkind has repeatedly called for the consolidation of transatlantic relations by creating an ever-larger free trade area, and by re-emphasising the values which are common to all western democracies.

But he stressed yesterday that his calls for better ties with North America referred to the European Union as a whole, and not just to Britain.

He had never suggested that Britain could abandon its European partners and chart a

relationship of its own with the US and Canada.

He said Europe needed US help with defence, given that it would require up to \$100bn a year, and an increase of 80 per cent in real defence spending for the EU nations to replicate the military facilities they now receive from Washington.

But this did not exclude a gradual upgrading of the 10 nation Western European Union, the embryonic defence grouping, and improvements in the WEU's ability to shoulder humanitarian and peace-keeping

missions. Mr Rifkind reaffirmed Britain's acceptance of the principle that Nato should in due course expand eastwards, but he said this must be carefully considered, and combined with an opening to Russia.

"In financial terms alone, the implications of integrating new (Nato) members are potentially huge," he warned, adding that "Nato enlargement can only be part of a wider strategy of opening to the east."

Referring to western Europe's relationship with

Russia, which strongly opposes Nato's bid to expand, he said "there needs to be understanding on both sides."

"We must show understanding for Russian concerns, for the right of 25m Russians abroad, and for the perception, mistaken though it may be, of exclusion and encirclement." He added, however, that "Russia must understand our attachment to the stability Nato membership offers, and the legitimate desire of central Europeans for closer links with their Western neighbours."

Tourism industry 'fails to meet international standards'

By Soheerazade Daneshkhan,
Leisure Industries Correspondent

Some of Britain's share of the growth in world tourism is being lost because of the tourism industry's slow response to the needs of visitors, the British Tourist Authority said yesterday. There is also a reluctance to be measured by international standards, it added.

Mr Anthony Sell, the authority's chief executive, said the British tourism industry was likely to attract a record number of visitors this year. But "it has to match up to other countries in terms of its cleanliness, comfort, quality of service and warmth of welcome" in order to avoid falling behind its competitors, he added. This included "small but important" services such as providing menus in languages other than English.

The British Tourist Authority is adopting many marketing tactics to appeal to visitors from other countries. It is promoting golfing holidays to the Spanish and motorcycling holidays to the Dutch. The number of registered motorcyclists has more than doubled in the Netherlands in the past 10 years. Americans like the British theatre while Koreans and Taiwanese are attracted by

traditional images of Britain such as taxi drivers and policemen, says the authority. But it finds that the Japanese regard the British way of life as bland. In Norway, meanwhile, high-earning women in their mid 30s are an important market segment. They like to travel together to escape their husbands and families, says the authority.

Accommodation in London needed to improve, particularly in budget hotels, said Mr Sell. Recent research for the authority had found that 30 per cent of overseas visitors did not feel they had received value for money from serviced accommodation in London. "This is an international business and customers are making international comparisons," he said.

Last year 21m overseas visitors came to Britain and spent

a total of almost £10bn (\$15.5bn). This was an increase of 8 per cent in the number of visits and 6 per cent in expenditure compared with 1993, well above the global average increase of 3 per cent in tourist arrivals and 5.1 per cent in US dollar receipts. Figures for the first eight months of this year show an 11 per cent increase in visitor numbers compared with the same period last year, with spending rising by 12 per cent.

Where the visitors came from (1994)

	Thousands of visits	change on 1993 (%)	Spending in £m	change on 1993 (%)
US	2,879	+6	1,800	+2
France	2,779	+11	474	-8
Germany	2,517	+7	788	0
Japan	1,577	+15	581	+32
Netherlands	1,204	-1	299	+2
Belgium/Lux	1,035	+10	222	+13
Italy	826	+4	406	-1
Spain	697	-4	322	-3
Canada	589	+20	410	+14
Australia	571	-3	266	-7
Switzerland	474	-5	240	-12
Norway	336	+8	143	+8
Denmark	333	-3	101	-18
S Africa	261	+17	233	+25
Gulf States	214	-2	310	-9
Israel	208	+41	143	+77
Greece	166	+19	117	+8
Poland	161	+101	70	+84
Hong Kong	151	+11	156	+8
Russia	118	+61	88	+66

Source: International Passenger Survey, UK and Irish Central Statistical Offices

However, Britain's share of international tourism receipts has fallen from 6.7 per cent in 1980 to 4.7 per cent last year. Although Britain retained fifth position in the world tourism

Dame and Queen Mother defeat sale

By George Parker and
Stewart Daily

The government has shelved plans to privatise the port of Dover in the face of opposition from a campaign involving three of the most emotive icons of British patriotism - the Queen Mother, Dame Vera Lynn and the white cliffs.

Sir George Young, transport secretary, had decided to delay the sale beyond the next general election, after it emerged that the French port of Calais was a possible buyer.

News of the delay came only hours after Dame Vera, Britain's wartime sweetheart, made an emotional appeal to halt the sale.

News that Calais was interested in buying Britain's busiest passenger port prompted a huge campaign of opposition. The Queen Mother, Warden of the ancient Cinque Ports, passed on the concerns of the people of Kent to Sir George.

Yesterday the Labour party mobilised Dame Vera, who immortalised the white cliffs of Dover in a wartime song, to join the campaign. At a Westminster press conference, she said: "It just seems incredible that such a thing should even be considered. I can't think of anything that symbolises Britain more than the white cliffs."

Police open onslaught on growth of fraud in City

By Stewart Daily in London

Police in the City of London yesterday launched what they described as a major initiative against fraud. "The explosion of technology and the internationalisation of business has meant that fraud has risen markedly in recent years," said City of London Police Commissioner Mr William Taylor.

An updated brochure called Fraudstop has been produced by the police and Coopers & Lybrand, the accountancy firm, and will be distributed to companies in the City. It contains details on preventive measures which organisations can take.

"There is significant potential for fraud in the City, Mr Taylor added. The "Square Mile" is

home to 520 banks and 170 security houses from 75 countries as well as a multitude of other businesses.

"We hope Fraudstop will increase awareness among businesses, halt complacency and encourage more and more companies to report fraud," said Mr Taylor.

"Safeguarding the reputation of the City as a world financial

centre by preventing and detecting fraud is a Force priority."

The value of fraud cases handled by the Serious Fraud Office and the Crown Prosecution throughout Britain in 1994 was £10bn (\$15.5bn). That was eight times the value of theft and burglary in England and Wales and five times the cost of retail crime.

Money obtained through fraud in the City of London in the year which ended on March 31 amounted to £40m, said the police. Nearly £20m was recovered.

The total obtained and attempted to be obtained was put at £196m, meaning that the money recovered and saved from attempted fraud was £174.6m.

Rise in pay for top directors becomes steeper

By Robert Taylor,
Employment Editor

Median earnings of Britain's highest paid directors are rising at a rate nearly three times that of the rest of the workforce.

Top board members saw their median earnings go up 8.8 per cent in the 12 months to May compared with 5.8 per cent in the previous 12 months. Median rises in earnings for the whole workforce are now running at 3.25 per cent.

The increase for directors reverses a five-year downward trend in the level of senior executive salary rises.

The findings are published in the annual study of earnings for company chairmen or chief executives published today by the independent remuneration advisers Monks Partnership.

Total earnings (including bonuses and incentives but not share option proceeds) increased by 23.4 per cent in the 12 months to May for those in the upper quartile of highest paid directors compared with 13 per cent in the previous 12 months. But there was no increase for chief executives or chairmen whose earnings fell

in the lower quartile of the highest paid. Earnings rises for the highest paid directors in smaller companies with annual turnovers of less than £20m went up by 5 per cent.

The survey - based on information in the annual reports of nearly 1,500 UK listed companies - also shows the importance of annual bonuses in the earnings packages of the highest paid executives. These amounted to a median of 19.2 per cent of total pay in industry and 23.3 per cent in the financial sector.

The largest total earnings increases were secured by the top directors in building materials manufacturing and construction, with a 15.5 per cent median improvement. They were followed by increases for chairmen or chief executives in investment management trusts (11.7 per cent), media and leisure (10.4 per cent), metals and mechanical engineering (10.3 per cent), building societies (9.5 per cent) and retail distribution (9.1 per cent). The survey also identifies 19 listed companies where the chairman or chief executive secured total earnings above £1m (£1.58m) in the 12 months ending last May.

Trades Union Congress: Staff reduced as income from members drops

Cash-starved workers lose free lunch

By Robert Taylor,
Employment Editor

Britain's once-mighty Trades Union Congress plans to cut its full-time staff by 15 per cent and save up to £600,000 (£842,000) on its current salary bill in a financial stringency drive designed to eradicate a deficit caused by falling membership income.

The organisation which represents almost all UK trade unions also intends to save money by ending the provision of breakfast for its full-time staff and by requiring them to pay for their lunch. Nursery facilities are to be withdrawn from students attending the TUC education centre.

At the same time the TUC intends to launch a new strategy in the run-up to the next

general election, designed to turn itself into a more aggressive campaigning organisation on issues such as job insecurity, creation of labour standards, full employment, the national minimum wage and how unions can represent part-time workers.

Union leaders agreed earlier this week to back the sweeping internal changes which were recommended by Mr John Monks, the TUC's general secretary. "We need to make significant savings in our cost structure," said the TUC in a confidential document presented to the meeting.

It points out that under the assumption of a 2.5 per cent fall in union membership over the next twelve months and a 3.5 per cent inflation rate, the TUC would incur a £450,000

UK NEWS DIGEST

Thomson Corp agrees sale of newspapers

Thomson Corporation is expected to announce today that it has sold its Edinburgh-based newspaper *The Scotsman* and Scotland on Sunday to the reclusive multimillionaire Barclay Brothers. An agreement in principle was being negotiated last night. The purchase will be the biggest move into the media by the Barclay Brothers. The identical twins saved the European newspaper from collapse after the death in 1981 of its founder, Robert Maxwell.

Raymond Snoddy, Consumer Industries Staff

Cabinet agrees tax cuts

A merger of social security payments to single parents with other benefits, combined with a freeze on help to them, was one of the more contentious decisions taken in yesterday's cabinet discussion of public spending. The meeting, in which cabinet members agreed sharply squeezed budgets for next year, sets the government on course for agreement on Monday of a £260bn (\$410.8bn) control total of expenditure, £20n less than the sum earmarked a year ago. A Downing Street official said "most of the programmes have been settled". He added that discussion would be "concluded" on Monday. The meeting also prepares the ground for a £20n package of tax cuts in the Budget on November 28, say senior members of the government. Pressure on Mr Kenneth Clarke, chancellor of the exchequer, to deliver a populist tax-cutting budget was increased yesterday when an opinion poll showed that the opposition Labour party now has an unprecedented 39.5 per cent lead over the Conservatives. FT Political Staff

Editorial comment, Page 13

Low-budget hits high spot

Top UK films

By box-office takings, Oct 27-29

1. Pochahontas
2. New Moon
3. Clueless
4. Under Siege 2
5. Apollo 13
6. To Die For
7. Species
8. Sweetheart
9. Mortal Combat
10. The Net
11. Casper
12. Haunted
13. The Usual Suspects
14. Land and Freedom
15. Assassins

Source: Screen International

Gus Van Sant's quirky comedy *To Die For* was the highest grossing film in London last week, according to Screen International. The film, which also went straight into the national top 10 at its release, is the latest in a run of low-budget box office successes. *It's Posh*, Michael Radford's subtitled film about an Italian postman, is number six in last week's London top 10. *Land and Freedom*, Ken Loach's Spanish Civil War saga, is at eight. Brian Singer's US thriller *The Usual Suspects* has grossed \$4.43m in 10 weeks on release. Traditionally low budget films have been lucky to take more than \$500,000. The popularity of low budget films coincides with a renaissance in the art cinema market. The Ritzy cinema recently reopened in south London after an expensive renovation as the capital's first art multiplex. Alice Rauschorn, Consumer Industries Staff

Little, Brown to buy Virago

Little, Brown - an offshoot of Time Warner, the US entertainment and media group - has agreed to buy Virago, the feminist imprint. Virago has been one of the most dynamic forces in British publishing since its foundation in 1973. Its Modern Classics series, with its distinctive dark green jackets, has brought the work of dozens of women writers back into print after years of neglect. But the company has faced financial difficulties because of the competitive state of the book market. Its problems were aggravated in late September by the collapse of the net book agreement, the industry pact that had prevented retailers from discounting the price of new books since 1990.

Alice Rauschorn

MPs are offered compromise

A group of Conservative backbench MPs was last night considering tabling a compromise motion to help stave off a possible government defeat in next Monday's vote to impose new regulations on MPs' business activities. The amendment being drawn up would force disclosure of a wide range of outside earnings, but only after the next general election. Many Tory MPs heavily involved with consultancy work intend to leave the House of Commons. Mr Tony Blair, the Labour party leader, accused Mr John Major, the prime minister, of giving in to the "squalid, monied interests of the Conservative party". He asked: "Just what do you and your party have to hide?" John Kampfner, Westminster Philip Stephens, Page 12

More troops to quit Ireland

More British troops are to be withdrawn from Northern Ireland. About 600 men of the Royal Marines, based near the border with the Republic of Ireland for the past six months, are due to leave Ireland at the end of the month and will not be replaced. It is the third big redeployment of British troops since the IRA ceasefire 14 months ago. About 800 men of the Royal Artillery and 150 of the Royal Signals have already been withdrawn. PA News

Book on graves wins: A book entitled *Re-Using Old Graves* won Bookseller magazine's Oddest Title of the Year award beating a strong list of contenders including *Virtual Reality: Exploring the Bra and The History of the Concrete Roofing Tile*. This year's winner was submitted by an Army librarian. Previous winners have been *How to Avoid Being Shaved* and *Proceedings of the Second International Workshop on Nude Mice*.



SKI CANADA WITH THE FT

25th March - 6th April 1996

The Canadian Rockies, once the preserve only of the skiing expert, the "powder hound" and the heli-skier, is now available at a reasonable cost to FT readers of all skiing abilities. We have arranged a three centre holiday tailor made for the Financial Times, designed with the experienced intermediate skier in mind. While this holiday may not be suitable for the complete beginner, the most accomplished skiers will be welcome, and there will be opportunities for helicopter skiing. It is not, however, a heli-skiing holiday.

For those who have skied the Alps, and enjoyed the best that European resorts have to offer, this holiday in Canada will provide a splendid opportunity to ski exciting new terrain, not always too demanding, with like minded companions. As in most north American ski areas, the lack of queues allow very much more skiing each day, the pistes are kept in exemplary condition (lack of snow is not a problem in the Rockies), and presently the Canadian dollar offers exceptionally good value to the visitor.

While the FT group will be accompanied by representatives from both the Financial Times and Skiers Travel Bureau, use will be made of the free guiding service available in all the resorts we visit. But there will also be ample opportunity to arrange small groups of skiers of similar ability as required.

We anticipate that this, the first skiing holiday organised by the FT exclusively for its readers, will be in great demand. But numbers must be strictly limited, so for more detailed information, please complete the coupon opposite

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25th March	Heathrow - Edmonton, scheduled
26th March	Air Canada. Transfer to Jasper Park Lodge
27th March	Skii Marmot Basin.
28th March	Welcome Dinner
29th March	Transfer to Lake Louise ski area
30th March	pm Skiing or shopping in Banff
31st March	Skiing
1st April	Accommodation Chateau Lake Louise
2nd April	Transfer to Whistler (by air)
3rd April	Accommodation Chateau Whistler Slopeside
4th April	Skiing
5th April	Accommodation Chateau Whistler
6th April	Return. Depart Vancouver 15.00 hours
7th April	Arrive Heathrow 08.00 hours

Cost: £1,530, assuming twin occupancy of double room. Single occupancy will incur a supplement, or where requested we will endeavour to arrange suitable shared accommodation. A detailed breakdown of costs is contained in the information you will be sent on receipt of your completed coupon.

Tour organised by Skiers Travel Bureau ABTA A2454, ATOL 0749. Addresses supplied by readers in response to this invitation will be retained by the Financial Times, which is registered under the Data Protection Act 1984.

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SKI CANADA

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Ballet/Clement Crisp

Bravura of Baryshnikov

Genius: no other word will do. Last week Mikhail Baryshnikov, opening Paris season with his White Oak company at the Opéra Comique as part of the Festival d'Automne, was dancing more gloriously than ever.

We first saw him in London in the summer of 1970. He was 22 years old. At that debut on the stage of the Festival Hall - in a solo, *Vestris*, made for him by Leonid Yakobson - he was plainly a master. But he produced miracles of movement out of nowhere. The dance soared like a rocket, and exploded in bursts of virtuosity that hung glittering in the air. With his decision to stay in the west, his repertoire was extensive, astonishing in its range as in his dazzling response to it. (From Twyla Tharp's *Rush Comes to Show* to Ashton's *Rhapsody*, by way of Balanchine, Peti's *Pique Dame* and the traditional classics, he was seen as impeccable in drama, and so near flawless in technique as to make one doubt his eyes.)

In the late 1980s knee-injury brought an end to the toughest demands of the academic dance. But with the White Oak Project, a troupe of fine soloists concerned with modern choreographies on chamber scale, Baryshnikov's gifts found not so much a second wind as fresh and astonishing diversity, with work from Tharp, Mark Morris and newer creators.

Watching him now, 25 years after his London debut, I still see the marvels of bravura in timing and dynamics, the clarity and classic integrity with which Pushkin, his Leningrad teacher, endowed him. But he

now looks even more fascinating, even more like a god of the dance, more truly *Vestris* - who was called *Le Dieu de la Danse* - than when he was a young man.

His speed is still astounding, the richness of style unique. The dance is fired by a blaze of energy, musical wit, dashing physicality. At an age when most danseurs offer apologies for past glory - as Max Wall said of his own mad steps: "What you're seeing now is a remnant" - Baryshnikov gives us bravura.

He engages in a dialogue with the music, with the audience and a ballerina who fails to appear

He featured in three of the White Oak pieces last week. Most important was Twyla Tharp's *Peepshow*. Tharp writes for Baryshnikov as for an alter ego: they share the same acute sense of rhythm, the same electric response to dynamics.

Dressed in white, Baryshnikov engages in a dialogue with the music, with the audience, with his art, and also in a very funny moment, with a ballerina who fails to appear. The choreography is a stream of consciousness in which he reminisces and makes the most of the jokes (micro-seconds from the classics whizz past), but most important, responds

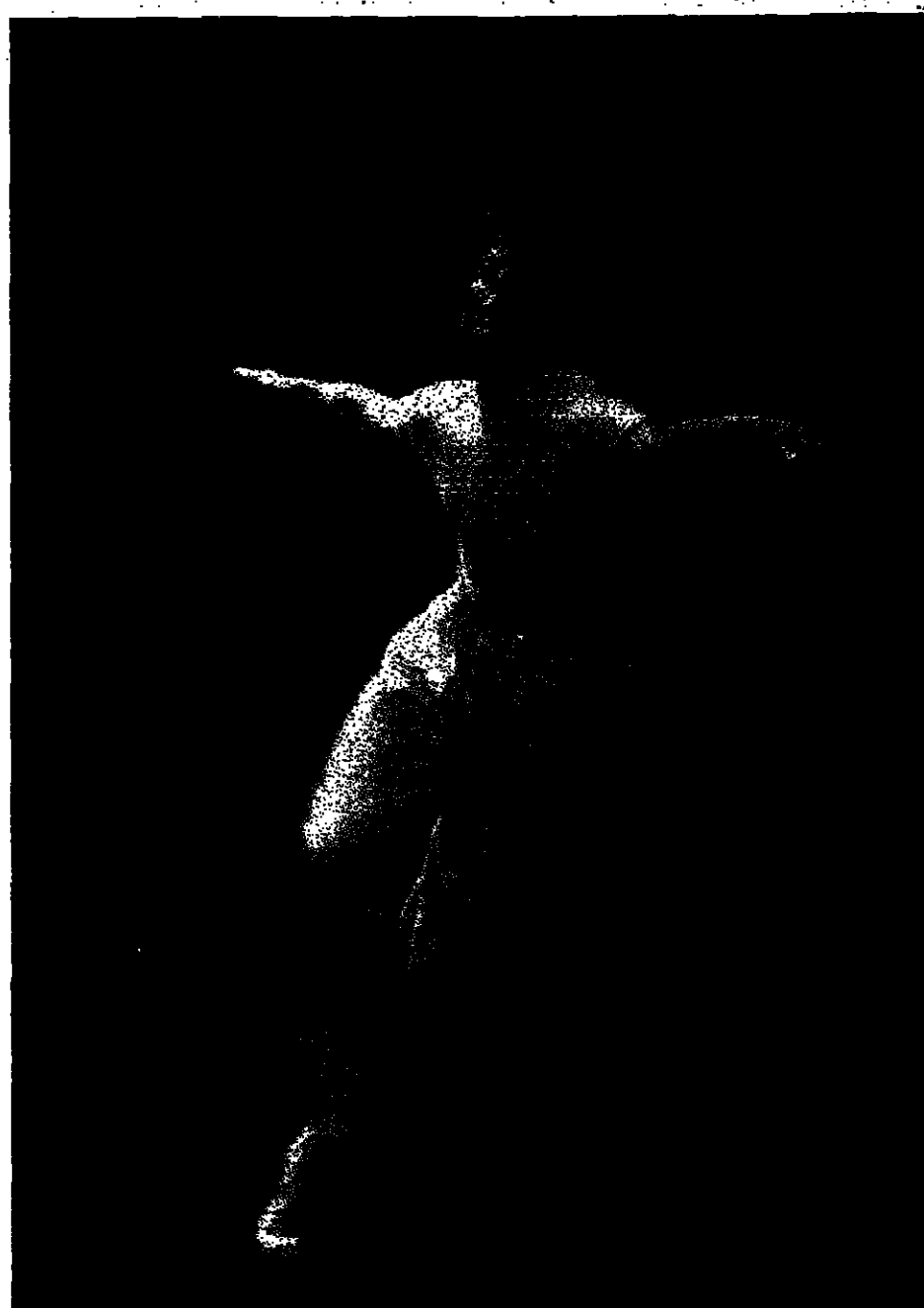
to the music with dizzying skill. He seems to contemplate his own career, and explores every idea Tharp produces with a wit that is dramatic as well as physical. And his dancing, as ever, takes the breath away. I count myself greatly fortunate to have seen so much of Baryshnikov's career. Without this performance, my view would have been both incomplete and poorer.

His second big solo is *Unspoken Territory* by Dana Reitz, danced in silence. Baryshnikov appears wearing an ochre chiffon outfit which, charitably, suggests he is Daphnis in search of Chloé. (The only alternative is to suppose that he has been invited to a somewhat ambiguous ball.)

The dance is less than stimulating, but Baryshnikov invests it with such power, is so absolute in his control of every moment - a single finger moved is vital, a pose, seated with his back to us, is fascinating - that we believe and are moved. No other dancer could take on the Tharp solo. No other dancer should ever be allowed to attempt this Reitz opus.

In Joachim Schlomer's *Blue Heron* Baryshnikov is part of an ensemble which explores allusive and oddly touching dances set to Schnittke's *Suite in Olden Style*. As with Craig Patterson's *Make like a Tree*, which uses Ginstara's first string quartet, we see unexplained but intense dances couched in movement that is both oblique and pertinent in its attitudes. In *Blue Heron* the admirable Jamie Blighton appears as focus for much of the dance.

In *Make like a Tree* the cast wear leotards with red veils that suggest some fearsome



Baryshnikov in form: a glorious dancer

disease (and not difficult to guess what it might be). They are a community beset by tragedy, yet finding some hope in their response to their plight. What matters is that Patterson, like Schlomer, has pro-

duced cogent choreography, magnificently danced by the ensemble. And completing the programme, Marc Cunnigham's *Signals* - insufferable score, beautiful dances - in which Patricia Lent is a perfect

presence, her line as sure and telling as Picasso's in any drawing. But all this must seem incidental to what Baryshnikov does, and what he does is to show himself a genius of the dance.

Sponsorship/Antony Thorncroft

Football finds a soulmate

The arts and sport, which for years were scarcely on nodding terms, are being thrust together by events. They are both recipients of lottery funding, and the Foundation for Sport and the Arts financed by the football pool has been a generous benefactor of both. Now they are being

twinned by arts sponsorship. Soccer clubs, in particular, are realising that the arts can soften the image of football, and widen the audience for the game. Leicester City is getting together with its local commercial sponsor Walker Crispe to provide £6,000 (doubled to £12,000 under the government-financed Pairing Scheme for new sponsors) to the Leicester Comedy Festival. The cash will underwrite the play *Peewee* Rich, based on the book by the footballer Nick Hornby.

Gary Lineker, one of Leicester's most famous sons, and the advertising face of Walker Crispe, has agreed to help out at some of the educational workshops linked to the project.

This is not the first time that a club has sponsored the arts. Last year Leyton Orient won an ABBA award for using the arts to counter racism in football. It spent £25,000 (doubled by pairing) on commissioning a play, *Kicking Out*, which toured local schools. This summer Arsenal was one of the sponsors, with £10,000 (doubled), of the first Ilington Festival, and non-league Exeter Town also used a local multi-cultural arts festival to attract a new audience to its stadium.

Now rugby is joining the game. To celebrate its centenary the Rugby Football League is putting £5,000 (doubled by the Pairing Scheme) behind 10 performances of John Godber's rugby play *Up and Under* at the new Lawrence Batley Theatre in Huddersfield. Players will be on hand to encourage the children in the audience.

Meanwhile Batley Rugby League Club is attempting to broaden its family appeal by commissioning two sculptures from Public Art to beautify its grounds. The artists selected are Jeremy Cunningham and Mick Kirby-Geddes, and once again the £10,000 contributed by the club has been doubled.

The annual Association for Business Sponsorship of the Arts Awards has a new sponsor - the Financial Times. The 10 awards are given to those companies that have made the greatest and most imaginative contribution to arts sponsorship in the UK. The annual prize-giving, often attended by a member of the royal family, is the centre-piece of the arts sponsorship year.

The first awards under the new regime will take place next May, and cover from September 1994 to February 1996. They will reflect recent changes in the industry, with the importance of arts sponsorship in the overall marketing programme of a company acknowledged with the replacement of the prize for the best corporate programme by an award for the best strategic sponsorship.

There will also be a new

prize, the FR-CEREC Award, which will go to the company that uses arts sponsorship most effectively on a pan-European basis. Fiat might win with its ambitious programme in Italy, or Daimler-Benz could take the award for its work in Germany. Or it might go to a trans-European campaign.

The FT has signed up for three years, according to ABBA, at an annual cost of around £50,000. The awards are especially commissioned works of art. For more information about entering contact ABBA on 0171-378 8142.

ABBA has also managed to preserve the Goodman-Garrett Awards, which go to individuals who have made a significant contribution to arts sponsorship. Last year the publishing company Reed Elsevier ended its essential funding of the prizes. But its former chief executive, Peter Davis, is so committed to arts sponsorship that he persuaded his new company, Prudential, to rescue the event.

The ceremony will be held at the British Museum on November 27, with the Prudential paying for the reception and Allied-Domaseq supplying the drink. By coincidence, they are the two biggest corporate sponsors in the UK.

The FT is owned by Pearson, which sponsors one important exhibition in London each year, at a cost of around £250,000. For 1995 it is *Dynastes*, the paintings of Elizabethan and Jacobean England, which has just opened at the Tate. Next May it will be a contemporary show of William Morris at the Victoria & Albert, and for 1997 the first important exhibition for many years devoted to the French pointillist artist Seurat will be supported at the National Gallery.

Arts sponsorship in London might be performing under par but there is still growth in the regions. This is especially true in West Yorkshire where the Halifax Building Society has raised its local sponsorship support from £50,000 to £200,000 in the past year in an attempt "to get closer to people".

A big beneficiary is this month's Huddersfield Contemporary Music Festival, which is sponsored for the first time in a significant way. The Halifax is also funding a CD of ballet music by the Northern Ballet Theatre Orchestra and a tour of Opera North's production of *Hamlet*, while the Leeds-based Phoenix Dance Company has created a new ballet which aims to personify the company, "Never Still".

Sometimes help for a northern company can benefit the capital. The Prudential is underwriting the London season of the West Yorkshire Playhouse's production of *King Lear*, starring Warren Mitchell, which opens at the Hackney Empire on Thursday.

The Playhouse won the drama category in the Prudential arts awards last year, and although the Pru usually supports its category winners with marketing advice, or other big company expertise, in this case it is willing to risk some cash.

Opera/Martin Hoyle

'La Belle Hélène'

There is a terrible movement afoot: authenticity. Not the musical sound but its extension to the spoken word. First we had the Covent Garden *King Arthur* in which the usually admirable director Graham Vick boasted of not having cut a line of Dryden's 18th-century fustian. And now we have Scottish Opera investing Offenbach's comic celebration of myth's most famous result of anthropo-anvian misgenesis with interminable and presumably expensively commissioned dialogue.

The newly produced *La Belle Hélène* lasts 3½ hours. Scottish Opera recently announced they were cutting their activities as a result of economic stringency. They could start by shearing their Offenbach by a third of its running time.

Admittedly it was a good choice to commission John Wells, scholar and wit, to find the equivalent of Melibac and Halcyon's satirical barbs at the Second Empire, but in the event it falls flat. Of satire there is scarcely a whiff; of bad sitcom jokes one or two ("It's all Greek to me") they exclaim in this Asterix-type

historicism: "How golden delicious!" and a few funny ones.

The unexceptionable production by Patrice Chéreau and Moshe Leiser gets some decent performances from the leads, and steers clear of the ham-fistedness that often attends British Offenbach. Anne Howells, one of the opera stage's most beautiful women (and victim of at least one awful London Offenbach production), is Helen of Troy: unworldly blonde, with a hair-style similar to Evelyn Laye's when C.B. Cochrane annexed *Hélène* for the West End more than 60 years ago.

She has a deliberate wit with spoken lines, a rich mezzo (this Helen is something of the mature, sensual older woman that French, and possibly English, schoolboys dream of) and a sense of style. Her Paris is the American Tracy Welborn whose well-schooled lyric tenor tightens above the stage and whose seducer's cod-French accent emerges from the facial whiskers of the young Prince Consort.

Visually, the Hellenic is tempered with allusions to Offenbach's own times. The stage bristles with Dundrearies and mutton-chop whiskers. That

young blood Orestes (Ann Taylor, stylish) sports a top hat and Napoleon III beard. Ajax I and II are today's Siamese twins who bear a startling resemblance, by design or glorious accident, to W.S. Gilbert and Arthur Sullivan who in another decade would be taking Offenbach on at his own game. The women of the town have stepped off a Toulouse-Lautrec poster.

Emanuel Joel, known to Covent Garden for *Les Femmes* and due to conduct *The Pearl Fishers* at the Coliseum, evokes neat, trim and refined playing from the orchestra, though he might have unbent for the languorous waltz duet where Helen allows herself to be seduced under the impression - she says - that she is dreaming.

All that is needed is a little more sparkle to the correctness - and a scalpel on the script. ENO has the right idea when it, as in *The Fairy Queen*, or rewrite totally, as with the backstage story that Michael Frayn has made for the forthcoming London production of the same name *Edna* (rehearsed *Vivette*). *Qui vires oere*.

Concert/Antony Bye

Rattle's Beethoven cycle

Sir Simon Rattle: The Beethoven Symphony Cycle - as the Barbican's programme booklet modestly styled it - reached a satisfying conclusion last week with readings of the Eighth and Ninth which were as thoughtful and revealing as any I have encountered in the last few years.

They were certainly different enough to recent acclaimed accounts, by conductors such as Harnoncourt, Gardiner and Norrington, and involving enough in themselves to silence accusations of Beethoven symphony overkill.

Unbelievably, this was Rattle's first Beethoven cycle, but the wait has been worth it. His experience with late Romantic repertoire - Mahler and Sibelius especially - has obviously coloured his view of how he wants his Beethoven to sound. And he has an orchestra - the City of Birmingham Symphony Orchestra, which is celebrating its 75th anniversary - by now well-attuned to his demands.

Rattle's greatest insights were achieved simply by redistributing the orchestra on the platform: first violins, cellos,

basses and horns to the left, second violins, violas, trumpets and percussion to the right.

By effectively polarising the textures, the lower parts - of crucial importance in late Beethoven - sang with a special clarity, and the inner parts, often fascinating in themselves, sprang into sharp relief.

Rattle's ear for texture has obviously been refined by his work with the period instrument Orchestra of the Age of Enlightenment.

Like Nikolaus Harnoncourt, whose own award-winning cycle was widely considered a modern highpoint of Beethoven interpretation, Rattle demands of his modern instrument players a similar clarity of articulation, sensitivity to balance and even, where appropriate, a degree of roughness.

These are qualities which especially suit the quirky charm of the Eighth symphony. Rattle seemed closest to Mahler here, applying a delicate rubato in the first movement, lingering voluptuously on the second movement's apoggiaturas, achieving

ecstasy with no loss of dignity in the third, and focusing on the fourth's dramatic contrasts and meaningful silences.

The Ninth Symphony was a grandly unified interpretation, of weight matched to purpose. But details were not forgotten, even in the final headlong rush, nor was expressive warmth neglected, though, paradoxically, it was achieved by reducing expressivity elsewhere: on many occasions the string players suppressed the vibrato which has become such a standard feature of modern orchestral sound.

For once the opening introductory bars and the peroratory brass fanfares of the slow movement made sense as part of something bigger.

Some especially incisive singing from the CBSO Chorus and an outstanding bass soloist in Robert Holl (Hans Sachs at Bayreuth next year). Inbued the finale with the necessary sense of fervent ecstasy. Again it was Rattle's concern for detail which raised it above the level of routine, a fitting end to what I hope will only be the first of regular explorations of Classical repertoire from these forces.

INTERNATIONAL ARTS GUIDE

AMSTERDAM

OPERA/BALLET
Het Muziektheater Tel: (020) 551 8922
● The Flying Dutchman: by Wagner. Conducted by Graeme Jenkins and directed by Richard Jones. Soloists include Harald Stamm, Karen Huffstodt, Mark Baker and Hebe Dijkstra; 8pm; Nov 4, 7, 9

BALTIMORE

GALLERIES
Baltimore Museum Tel: (410) 396 6310
● American Art Posters from Turn of the Century: an insight into the American way of life through advertising posters; to Dec 31

BRUSSELS

CONCERTS
Beaux-Arts Tel: (02) 507 8200
● Belgian National Orchestra: Yuri Siminov conducts Rachmaninov, Medtner and Sibelius; 8pm; Nov 3
● Collegium Vocale: Philippe Herreweghe conducts Purcell's "Hail

Bright Cecilia" and Humphreys' "Three Anthems"; 8pm; Nov 10
● Ensemble InterContemporain: Pierre Boulez conducts Berg, Webern and Schönberg; 8pm; Nov 9

LONDON

CONCERTS
Royal Festival Hall Tel: (0171) 928 8800
● BBC Symphony Orchestra: with soprano Judith Howarth, Richard Hickox conducts Britten, Nyman and Elgar; 7.30pm; Nov 9
● London Symphony Orchestra: with violinist Tasmin Little, Herbert Blomstedt conducts Strauss' "Don Juan", Dvořák's "Violin Concerto" and Nielsen's "Symphony No. 4"; 7.30pm; Nov 5
Royal Opera House Tel: (0171) 304 4000
● Manon: directed and choreographed by Kenneth Macmillan to the music of Massenet and conducted by Barry Wordsworth; 7.30pm; Nov 7, 8
● Swan Lake: choreographed by Marius Petipa and Lev Ivanov, Viktor Fedotov/Anthony Twinn/Barry Wordsworth conducts Tchaikovsky; 7.30pm; Nov 3, 4 (7pm), 6, 9, 10
GALLERIES
Serpentine Tel: (0171) 402 0343
● Big City. Artists from Africa: sculptures, drawings, images and objects by contemporary artists from several African countries; to Nov 5
OPERA/BALLET
English National Opera Tel: (0171) 832 8300
● The Barber of Seville: by Rossini. Conducted by Jane Glover and directed by Henry B. Little from the

original direction by Jonathan Miller. Soloists include Alan Ople, Jean Rigby/Fiona James, Charles Workman and Gordon Sandison; 7.30pm; Nov 4, 6
● The Fairy Queen: A new production conducted by Nicholas Kok and directed by David Pountney. Soloists include Yvonne Kenny, Janis Kelly, Mary Hegarty and Yvonne Barmby; 7.30pm; Nov 3

THEATRE
Donmar Warehouse Tel: (0171) 369 1732
● The Glass Menagerie: by Tennessee Williams, directed by Sam Mendes. Cast includes Zöe Wanmaker and Claire Skinner; 8pm; to Nov 5
National, Cottesloe Tel: (0171) 928 2252
● Cyrano: by Edmond Rostand, adapted by Rianjit Bolt and directed by Anuradha Kapur. Rostand's French romance relocates to 1930's India with a mixture of colour, live music and dance. Cast includes Naseeruddin Shah; 7.30pm; Nov 8, 9 (2.30pm), 10
● Skyline: by David Hare. Directed by Richard Eyre and starring Michael Gambon and Lisa Williams; 7.30pm; Nov 3, 4 (2.30pm), 6, 7 (2.30pm)
National, Lyttelton Tel: (0171) 928 2252
● La Grande Magia: by Edouardo de Filippo in a translation by Carlo Ardito. Richard Eyre directs Alan Howard and Bernard Cribbins in de Filippo's comedy; 7.30pm; Nov 10

LOS ANGELES
CONCERTS
Dorothy Chandler Pavilion Tel: (213) 365 3500
● Los Angeles Philharmonic:

Mikhail Pletnev conducts Beethoven's "Symphony No. 4" and Tchaikovsky's "Symphony No. 8"; 8pm; Nov 9, 10 (1.30pm)
OPERA/BALLET
Dorothy Chandler Pavilion Tel: (213) 365 3500
● The Abduction from the Seraglio: by Mozart. Conducted by Julius Rudel and directed by Michael Hampel. Soloists include Jorma Silvasti, Eizieta Szmytka and Doug Jones; 7pm; Nov 4, 7, 10

MUNICH
GALLERIES
Kunsthaier der Hypo-Kulturstiftung
● Felix Vallotton: retrospective of the Swiss-born Nabis group member; to Nov 5

NEW YORK
CONCERTS
Carnegie Hall Tel: (212) 247 7800
● Chicago Symphony Orchestra: concert performance of R. Strauss' "Elektra" conducted by Daniel Barenboim. Soloists include Deborah Polaski, Alessandra Marc, Ute Przew and Falk Struckmann; 8pm; Nov 9
● Orchestra of St. Luke's: with soprano Barbara Hendricks, Bernhard Klee conducts Schubert and Mozart; 8pm; Nov 4
GALLERIES
Guggenheim Soho Tel: (212) 423 3500
● Dieter Appelt: retrospective with more than 60 paintings and sculptures; to Nov 5
OPERA/BALLET
New York City Opera Tel: (212) 307 4100
● La Bohème: by Puccini. A new production conducted by

Christopher Keene and directed by Graziella Solitti; 8pm; Nov 5 (1.30pm)
● Temple of the Golden Pavilion: by Mayuzumi. A new production directed by Christopher Keene, conducted by Christopher Keene. Based on a novel by Yukio Mishima in an English translation by Christopher Keene; 8pm; Nov 3, 8
● The Magic Flute: by Mozart. Conducted by Randall Craig Fleischer and produced by Lotfi Mansouri; 1.30pm; Nov 4
● Turandot: by Puccini. Conducted by Guido Almona-Marsen and produced by Jonathan Eaton; 8pm; Nov 7 (6.30pm)

PARIS
CONCERTS
Champs Elysées Tel: (1) 49 52 50 50
● Festival Orchestra of Brescia and Bergamo: with pianist Zoltán Kocsis. Iván Fischer conducts Bartók's "Concerto for Piano and Orchestra No. 2"; 8.30pm; Nov 7
● Festival Orchestra of Brescia and Bergamo: with pianist Zoltán Kocsis. Iván Fischer conducts Bartók's "Concerto for Piano and Orchestra No. 3"; 8.30pm; Nov 8
● Festival Orchestra of Budapest: with pianist Zoltán Kocsis, mezzo-soprano Illdikó Komlósi and bass Kolos Kovács. Iván Fischer conducts Bartók's "Concerto for Piano and Orchestra No. 1"; 8.30pm; Nov 6
● French National Orchestra: with violinist Mstislav Rostropovich, Georges Prêtre conducts Berlioz, Faure, Saint-Saëns, Messiaen, Honneger and Schmitt; 8pm; Nov 4
● Orchestra du Gewandhaus of

Leipzig: Kurt Masur conducts Strauss' "Metamorphoses" and Beethoven's "Symphony No. 3"; 8.30pm; Nov 3
OPERA/BALLET
Opéra National de Paris, Bastille Tel: (1) 47 42 57 50
● Eugene Onegin: by Tchaikovsky. A new production produced by Willy Decker and conducted by Alexander Arismov. Soloists include Gertrude Lorenz, Solveig Kringsborn/Galina Gorchakova, Anthony Michaels-Moore; 7.30pm; Nov 4, 9
● Les Variations d'Yvesse: a new production choreographed by Jean-Claude Gallota to the music of Jean-Pierre Drouot; 7.30pm; Nov 6

WASHINGTON
CONCERTS
Kennedy Center Tel: (202) 467 4800
● Bolshoi Symphony Orchestra: with pianist Boris Berezovskiy, Peter Farnach conducts Tchaikovsky and Sibelius; 8pm; Nov 5
● National Symphony Orchestra: with violinist Leonidas Kavalech, Leonard Slatkin conducts Mumford, Hartke, Bruch and Mahler; 8.30pm; Nov 3, 4, 7 (7pm)
● National Symphony Orchestra: with mezzo-soprano Jari Van Nes, Leonard Slatkin conducts Adler, Purcell, Britten, Berlioz and Corigliano; 8.30pm; Nov 9, 10
OPERA/BALLET
Washington Opera Tel: (202) 416 7800
● Luisa Miller: by Verdi. Conducted by Richard Buckley and directed by Christopher Mattallano. Soloists include Veronica Villarroel, Lando Bartolini, Hailing Fu and Gabor Andassy; 8pm; Nov 4 (7pm), 9

WORLD SERVICE

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Is Mr Eduard Shevardnadze, the former Soviet foreign minister, a good man? If he is (and if he survives), then Georgia may become a good state.

This may not seem like the last word in sophisticated analysis, but it is probably true. Mr Shevardnadze, now head of the Georgian parliament and effectively the country's head of state, is running for the presidency in elections to be held on Sunday.

If he wins - as looks likely - he will have large powers to reshape the country. So desperate are its 5m people after the civil war, breakdown of law and order and economic collapse of the past five years, that Mr Shevardnadze could be dictator in a country where dependence on one authoritarian figure as saviour is deeply rooted.

It is thus important that he be a good man, who can avoid the corruptions of absolute power and who continues his efforts to entrench democracy and a market system that has so far delivered little.

"People always bring up the social problems," he says in an interview during a campaign stop. "When someone is earning three, four or five dollars a month, naturally there are problems."

There are reasons to believe he is not wholly good. One is that his government tortures prisoners. In two reports published at the end of last year and the beginning of this, Helsinki Watch, the human rights group, wrote that several dozen prisoners, locked up for a range of crimes from theft to murder, had been beaten and otherwise tortured.

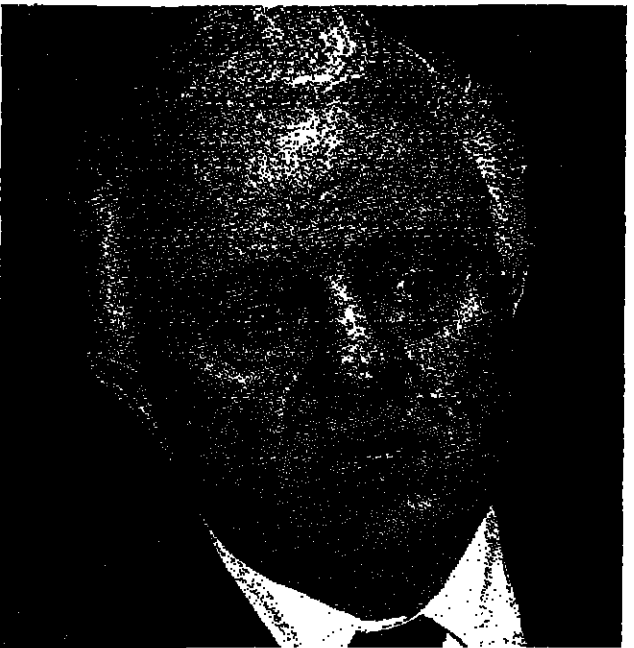
Another is that he has exploited his position as head of parliament in the election campaigns for both the presidency and the parliament. His associates are the heads of the television and radio service, and of the electoral commission. At rallies around the country, the local *nomenklatura* - his appointments - extol his virtues. His speeches are shown at length on television; the other candidates are limited to 30-minute speeches to the camera every two days.

"You do not have to speak Georgian to understand that they [the media] show Shevardnadze supposedly giving speeches as head of the parliament, but actually campaigning," says Mr Alexander Chachava, who runs the campaign of Mr Dzumber Patashvili.

Mr Patashvili, who succeeded Mr Shevardnadze as first secretary of the Georgian

Importance of being good

John Lloyd asks whether Shevardnadze has the necessary qualities to be Georgia's saviour



Shevardnadze: as president, he would have sweeping powers

Communist party, is his closest rival. He is running on a leftist ticket with the support of the official communists, from a small office behind a library. He has one telephone, no fax and one black and white poster which is not widely distributed. Mr Shevardnadze's campaign, and that of the Citizens' Union, the party he has formed, is well financed and his posters are everywhere.

Mr Shevardnadze is also accused of using the attempt to assassinate him on August 29 to finish off his opponents. He blamed the attempt on the leadership of the security services (whom he had appointed) and said they were linked to the Mekhedroni armed group which had earlier supported him. There have been wide-scale arrests of leading Mekhedroni figures. Mr Igor Georgadze, chief of the security services, has fled to Russia proclaiming his innocence. Some allege that Shevardnadze staged the attempt in order to bolster his position (though if it was staged, it was certainly daring - he was lightly

wounded in the attempt). To these criticisms his opponents add that, under him, the region of Abkhazia effectively seceded from Georgia, following a civil war. This could have been avoided, says Mr Chachava, if Mr Shevardnadze had negotiated a federal structure to accommodate minorities such as the Abkhazians. They also say his privatisation programme enriches a tiny elite of newly moneyed mafiosi. They warn that the lari, the new currency which is pegged roughly one-to-one to the dollar, will collapse once support from the International Monetary Fund ends. And they say an agreement he signed with Russia to allow the latter to establish three military bases in Georgia has reaped no rewards for the state.

"He is exhausted," says Ms Kiyara Afrenia, a Georgian journalist. "I was for him before, but now I think his time is finished. He cannot unite people. I won't be for him again."

Mr Zurab Zhvania, secretary general of the Citizens' Union,

makes the case for Mr Shevardnadze. "There are many occasions on which he could have chosen the authoritarian solution, above all on the constitution (adopted earlier this year). But he chose to work with the parliament, including communists and people radically opposed to him, and got it through. It is not a constitution of an authoritarian president."

Mr Shevardnadze's most significant achievement has been in controlling the activities of the criminals that once stopped city life after dark, routinely skimmed the income of traders and entrepreneurs and threatened the state itself. He has also cut the ground from beneath the feet of the warlord groupings such as the Mekhedroni which had controlled the state before his return in 1993.

There are important signs of economic stability, and tiny ones of economic improvement. The lari is stable, inflation which ran at about 100 per cent a month two years ago has been cut back to 2 per cent a month, and state spending has been reduced to reflect the grim fact that taxes amount to a mere 3 per cent of gross national product. In the streets of the lovely, crumbling capital of Tbilisi, there are some smart shops, restaurants and clubs; some theatres have reopened in the capital and the provinces; and a few joint ventures with foreign investors have started up.

The best news for Mr Shevardnadze is the announcement last month by an international consortium of oil companies that it will build a pipeline through Georgia to Turkey to carry oil from neighbouring Azerbaijan. The project seemed an impossible dream earlier this year, and its go-ahead reflects a sense among the project's backers that Georgia's crime lords may now be controlled, and that the state is stable enough to risk building the pipeline.

A good man after all? It has yet to be proven. If his zig-zags towards effective control of the state continue in what he calls "a progressive direction", if Russia accepts that, as he says, "its interests are not in a service but in a free and stable and reliable Georgia", if progress can be made in reuniting the country, if the desperately poor majority, living on bread and with little or no fuel, are prepared to endure the slow recovery, he may prove indeed to be so.

Philip Stephens

Profit before probity



We expect politicians to be venal. We rarely overestimate their intelligence. To borrow Dr Johnson's phrase, politics has long been recognised as nothing more than a means of rising in the world. But when politicians contrive to be untrustworthy and witless in the same instant, they must expect retribution. So it is with the response of Conservative MPs to the public disquiet over their financial affairs.

Every now and then the opinion pollsters at Gallup ask the voters a simple question. Do they agree with the proposition that Tory politicians come across as "very sleazy and disreputable"? The exact response tends to vary with the interval since the last ministerial misdeed. But the proportion replying "yes" rarely falls below two-thirds. It is often closer to three-quarters.

Now if you or I faced such overwhelming disdain, I suspect we would be worried. Whatever the reading on our personal moral compass, we would think it a good idea to burnish our image. After all, the general election is no more than 18 months away. How dismal a prospect it would be to tramp the streets soliciting votes from a electorate which had branded us crooks.

Not a bit of it. Gripped by fatalism, blinded by greed or awash in self-righteous indignation, most Conservative MPs are determined to hold on to those lucrative little sidelines which have robbed parliament of its integrity. A handful of honourable members on the government benches have stood aside from this collective senselessness. I trust that John Biffen, David Wilshire, Sir Teddy Taylor, Richard Shepherd, David Martin, Peter Griffiths and any others who join them will gain due recognition from their constituents.

Their colleagues seem to have decided that profit comes before probity. Most importantly, the voters must not be told how many 250 notes are stuffed into MPs' backpockets by consultants and lobbyists in exchange for insider information and influence.

To his eternal discredit and certain political cost, John Major, an honest politician, has decided he too must swim in this murky tide. It was the prime minister who promised to close down the hiring fair at Westminster when he established Lord Nolan's committee on standards in public life just 12 short months ago. It was the same Mr Major who declared when the committee reported in May that he not only accepted the broad thrust of its recommendations, but he agreed with them.

Unmarried women who are terrorised by their male partners have already fallen victim to this heightened malice. Only yesterday the Lord Chancellor was obliged to scrap a law which would have codified a few basic rights for the victims. A group of self-proclaimed moralists on the Tory side scuppered the legislation in the name of the sanctity of marriage. Financial and marital morality clearly come under entirely different headings. In any event, the prime minister has concluded that it is too risky to add to the rumblings.

Ignore the transparently mendacious claim that MPs will be allowed a free vote after next Monday's House of Commons debate on the Nolan report. Labour and Liberal Democrats are standing in front of an open political goal and will vote en bloc for full implementation. Novice capitalists, they have never been as adept at working the system as their Tory colleagues. Any small personal financial losses will be more than compensated for by the political gains to be had from presenting the status quo as proof of virtue. Tory whips meanwhile are

telling would-be dissenters that loyalty comes before conscience. Mr Major, though, should realise his party's is a lost cause. Even if the whips manage to drag down enough honourable doubters into defeating the opposition, the government will be the loser. Its sullied reputation will be further smeared. The Gallup sleaze barometer will climb higher still, and rightly so.

If any of the above seems excessively harsh, consider the principal issue for debate on Monday. Lord Nolan's committee made a number of modest recommendations to tighten the rules on the financial activities of MPs. To those outside the privileged club this seemed the minimum required to restore a modicum of public faith in this most important institution of British democracy. Most of the proposals have been duly accepted, albeit with bad grace. But on one, the Conservatives have dug themselves a large hole.

The committee said that in those cases when MPs supplemented their salaries with employment directly related to their office, they should declare (within broad bands) the income. No additional disclosure would be required of those who pursued careers independent of politics. The financial secrets of the banker and company director would be entirely safe. But those who traded on their political position by signing up with consultants and lobbyists should tell their electorates roughly how much they received.

This commonsense proposal has called forth a battery of objections so deliberately confusing and obscure as to make the Sophists of ancient Greece appear paragons of rhetorical clarity. Most vociferously, it is argued that there is no need for such disclosure because MPs intend to go beyond Nolan's recommendations and impose a complete ban on paid advocacy in parliament. Look carefully though at

that last phrase. Henceforth members of the House of Commons will pledge not to table questions, to speak in debates, or to introduce bills or amendments in return for money. Most people, I would guess, assume that such behaviour is already banned. It used to be called bribery. And indeed a resolution passed by MPs as long ago as 1858 quite clearly prohibits advocacy "for or in consideration of any pecuniary fee or reward".

But the new, supposedly tougher, rules do not debar payments for parliamentary advice provided to consultants and lobbyists. And the distinction between advice and advocacy is conveniently vague. In short, such is the gulf between the perceptions of politicians and voters that MPs believe they are due applause for promising to eschew that which they should never have contemplated.

There is of course a view that all this is really much ado about very little. Few MPs are really corrupt; everyone fiddles their expenses occasionally. It is a mistake to apply Methodist morality to a necessarily Catholic world. A certain knocked-out quality in politicians improves their effectiveness.

It is the case made by the political commentator Matthew Parris in a charming, if excessively charitable, anthology of parliamentary scandals published this week. Mr Parris reminds us that £1,000 for tabling a parliamentary question seems strangely trivial when set against the fortunes of past great statesmen. Francis Bacon, Castlereagh and Canning, Disraeli and Gladstone, they all had darker secrets.

But this is quaint English romanticism. British democracy is in feeble shape. The same MPs who jealously guard their wallets seem blithely indifferent to the steady accretion of power by the executive at the expense of parliament. The essential bond of trust between rulers and ruled is daily eroded by the constant suspicion of sleaze. Tory MPs might reflect as they vote on Monday that they can command public respect or hefty consultancy fees. But not both.

Great Parliamentary Scandals. Robson Books, £16.95.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 (please set fax to "line"). Translation may be available for letters written in the main international languages.

Legality of nuclear weapons faces challenge

From Mr George Farebrother.

Sir, Ronald van de Krol's piece headlined "World Court opens nuclear case" (October 31) missed the main point about Australia's statement during the oral proceedings before the court on the legality of nuclear weapons.

In doing so he overlooked a trenchant argument supporting the case for nuclear illegality.

Although Australia's solicitor-general argued that the court should not give an advisory opinion, the main ground for this was that if the court found that some uses of nuclear weapons were legal, it would encourage proliferation.

More importantly, Australia's foreign minister, Mr Gareth Evans, followed up with a powerful statement condemning not only any threat to use, or use of, nuclear weapons as illegal, but also their acquisition, development, testing and possession.

Mr Evans further urged the court to declare that the nuclear states have a legal obligation to abolish nuclear weapons within a reasonable time frame. He reported that the Australian government is assembling a group of experts from around the world to propose practical measures to achieve this goal.

These views undercut nuclear deterrence itself. They are all the more remarkable coming from Australia, which has supported the UK argument that nuclear weapons could legally be used in some

circumstances. The World Court hearings are providing an international forum where the legal and moral status of nuclear weapons is under serious challenge. The media would be well advised to pay careful attention to events in the Hague over the next few days.

George Farebrother, UK secretary, World Court Project, 67 Summerheath Road, Baltham, Sussex BN27 3DE, UK

the economy is based is deteriorating. Farmers are underpaid for the products they produce, and as a result agricultural production is dropping every year.

The government must act before the economy reaches the point of no return. It must eliminate corruption, agree to International Monetary Fund and World Bank terms and listen to the donor countries.

James Njenga, PO Box 41352, Nairobi, Kenya

Kenyan government must act on economy

From Mr James Njenga.

Sir, I agree with the article "Defiant Kenya is running out of steam" (October 25). Economic development in Kenya is cooling down as inflation steams up. Who is responsible for this?

As a devoted Kenyan I respect my government, but it is to blame. First, its negligence towards donor countries has brought economic underdevelopment. Second, it lacks commitment to the welfare of the people in terms of raising

their standard of living. Third, there is a lack of unity between the ruling party and the opposition. Finally, there is corruption among government officials.

The results of all this are obvious, particularly in the transport, communication and research sectors. Road maintenance is a thing of the past and telephone services are poorly managed. These factors drive away investors. The agricultural sector on which more than 80 per cent of

the economy is based is deteriorating. Farmers are underpaid for the products they produce, and as a result agricultural production is dropping every year.

The government must act before the economy reaches the point of no return. It must eliminate corruption, agree to International Monetary Fund and World Bank terms and listen to the donor countries.

James Njenga, PO Box 41352, Nairobi, Kenya

New tack needed to restore social fabric

From Mr Aidan Foster-Carter.

Sir, Sir Samuel Brittan rightly observes that Adam Smith emphasised both self-interest and benevolence ("Motives not full story", October 30).

Much less convincing, though, is his vaunted reconciliation of these two principles.

How does the notion of ever-decreasing circles of obligation apply today? If my family business has made widgets for generations, but the Chinese now make them cheaper, then putting profits first (as Brittan recommends) means I should move production to China.

De facto, although this was not my motive I thus benefit distant circles - the Chinese economy - and harm those closer to me - my workforce, my locality, my country and even my family.

Adam Smith did not have globalisation to contend with. Brittan's other "assertion" (his word) is that business and

others lack the knowledge "to further the interests of humanity directly in normal commercial life".

On the contrary: it may be hard to do good but it is very easy to know when one is doing harm.

Thus, in the sphere of work, research supports what common sense would suggest: that the new grim norms of overlong hours and pervasive job insecurity are making many people miserable and ill, at all levels from top management to the shop floor.

Britain may dismiss the concept of stakeholders as "non-sense", yet surely, on his own criteria, here too the pursuit of profit regardless of the human cost does palpable harm to precisely those close "professional associates" who are entitled to expect - and in the recent past would have received - more benevolent treatment.

None of this would matter much if those displaced by globalisation or ground down

by poor working conditions could readily find other employment.

The fact that many no longer have this option suggests that the "wise political and institutional structure" which Brittan rightly sees as a necessary underpinning to individual action has been seriously eroded.

We all have our own Adam Smiths. Mine, were he alive today, would conclude that the initial thrust of Thatcherism was a necessary blast against a Keynesianism grown flabby and out of date.

But it has now got out of hand, to the point where a ruthless and short-sighted concern with this quarter's balance sheet threatens to destroy the broader social fabric which underpins economic success.

Aidan Foster-Carter, senior lecturer in sociology, University of Leeds, Leeds LS2 9JT, UK

Public transport links help give airport the edge

From Mr M.P. Hodson.

Sir, The feature on the growth of Manchester Airport as a European hub ("Airport lures investors to northern honey-pot", October 31) identifies the importance of transport links in Manchester's desire for a second runway. It fails, however, to acknowledge the role played by public transport in supporting growth to date, and its potential role in meeting future demands in an environmentally and economically efficient way.

Manchester is unique among British airports in having year-round, 24-hour, long-distance rail links, with direct trains from west Yorkshire, Humberside, south Yorkshire, north-west England, central Scotland, Teesside and North Yorkshire. Future developments include extending Manchester's tram system and direct rail services from the east and west Midlands, and electrification of the TransPennine links to north-east England, Yorkshire and Humberside.

This accessibility will greatly mitigate the problems associated with growth in the airport's hinterland.

It would be disappointing if the continued growth in air travel to northern England were forced away from Manchester by planning restrictions on development of the second runway.

M.P. Hodson, commercial manager, Regional Railways North East, Main HQ, British Rail, York YO1 1BT, UK

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FINANCIAL TIMES

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Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700
Friday November 3 1995

Bad omens for Russia

The news from Russia is bad, and as winter progresses it may well get even more alarming. The illness of Mr Boris Yeltsin and the confusing reports about his condition have prompted many people to fear the worst, not only for the president's health, but for Russian democracy.

The fact that the electoral commission felt emboldened last weekend to exclude Mr Grigory Yavlinsky and his reformist Yabloko party on flimsy technical grounds from the December 17 parliamentary election is a very black portent. Whatever the result of today's decision by the Supreme Court, which is considering whether to readmit Yabloko to the race, a precedent has been set, and further attempts to manipulate the electoral process look all too likely.

The attempt to ban the moderate nationalists of Yabloko is a sign of powerful forces at work who could seize other opportunities to interfere with the elections. Such meddling is being made easier by the steady decrease in Russia's voters' faith in the democratic system. They are growing ever more cynical as they read reports that parties are faking or buying the citizens' signatures they need to qualify for the race; and that scores of criminals are standing for parliament to ensure their immunity from prosecution. All this is helping to create a climate of distrust with politicians that has potentially sinister consequences: an atmosphere could be created in which there would be scant resistance if some strongman were to try suspending the democratic process altogether.

Disadvantages of system

Many observers of Russia had expected some dirty tricks in the first half of next year during the run-up to the presidential election, due in June. Yet Mr Yeltsin's illness has apparently brought forward the manoeuvring, and reminded the world of the disadvantages of a system where power is concentrated in the hands of one chronically unhealthy man. Before Mr Yeltsin's illness, the most hawkish figures in the presidential entourage possibly calculated that their best chance of retaining power lay in showing up the president's authority at all

Looking for spending cuts

This year's public spending round has somehow managed to be even more theatrical than usual. Typically, yesterday's cabinet meeting would have put the seal on a four-month period of negotiations between the Treasury and the rest of Whitehall which would then, inevitably, have been dubbed the toughest in memory. Instead, the prime minister's office announced that the drama would be prolonged, with a second, and final, meeting now scheduled for Monday.

Behind all the histrionics lies a logical, if somewhat distasteful, calculation. The Conservatives believe they must deliver tax cuts to stand a chance of re-election, and they think they have to find them through cuts in spending. Many economists, including several of the Treasury "wise men", who yesterday delivered their latest batch of advice to the chancellor, think that Mr Kenneth Clarke could relax his stringent targets for public borrowing. The Treasury's Summer Economic Forecast shows the public sector borrowing requirement falling to roughly zero by 1998-99, down from this year's projected £23.5bn, or 3.4 per cent of GDP.

A shortfall of revenues, coupled with somewhat higher than expected spending, mean that the 1995 target may be exceeded, by around £4bn-£5bn. But, as the Wise Men's report notes, higher borrowing would not necessarily threaten the sustainability of the public finances, as long as the government sticks to its original plans for future years' public spending.

As the election approaches, history suggests that any tax cuts this year will end up being largely funded by higher than expected public borrowing. This is because - as in 1992-93, when real government spending increased by nearly 5 per cent on a cyclically adjusted basis - the true extent of the spending overshoot will only be visible after the election.

For the moment, however, the government thinks that even the most forgetful of voters would find any up-front easing of Mr Clarke's borrowing targets rather difficult to swallow. It was, after all, the need to "balance the budget over the medium term" that made it necessary to raise the tax burden

costs. Now they face a real possibility that Mr Yeltsin will leave the political scene earlier than they expected.

If Mr Yeltsin does prove incapable of resuming work, the most desirable course of events from the west's point of view would be a smooth handover of power to Mr Victor Chernomyrdin, the prime minister whose moderation and commitment to reform has earned widespread respect. Under the constitution, he is supposed to take over in the event of the death or incapacity of the president.

Poor prospects

Yet the prospects for an orderly handover of authority look poor. The disappointing performance of Mr Chernomyrdin's recently founded political party, Our Home is Russia, has eroded his personal authority. This has reduced the chances that in the event of a showdown, he would be able to face down the toughest figures in the presidential entourage who launched the Chechen war, and strongly dislike him.

For the hardliners, the fact that observing the constitution could lead to the elevation of Mr Chernomyrdin might be reason enough to violate the constitution - conceivably by engineering a crisis, external or internal, in which there appeared to be no alternative to emergency rule.

All the west can do in these circumstances is keep emphasising that its relations with Russia which failed the test of democracy could not be of the same quality as those with a more-or-less democratic Russia. It should also encourage those Russian politicians who still believe in democracy to work constructively together rather than squabbling as they have done in the past.

The experience of the Chechen war is instructive. When the west produced a muted response, half Moscow's politicians blamed it for being too harsh, while the other half condemned it on the opposite grounds. The result pleased nobody and did little to modify Russian behaviour. If Russia now deviates from democracy, western governments should not repeat the mistake. They should speak frankly and firmly about the consequences.

a combined £15bn over the course of the past three budgets. So, the argument runs, Mr Clarke's only credible route to tax cuts is via further projected cuts in spending. We will not know until budget day which members of the cabinet were complaining hardest. But remember that the current plans for future spending are already extremely tight. General government expenditure has fallen significantly since 1992-93. However, two important factors were acting in the government's favour: the economy was in the early years of recovery, and the election was relatively far away.

Ambitious target

As both the recovery and the campaign matured, it seemed rather unlikely that the government would stick to future plans which foresaw a real government spending increase of only 0.4 per cent in 1996-97, compared to an average real rise of 1.8 per cent since 1979. For all that, the signs are that Mr Clarke will announce an even more ambitious target for next year, with a "new control total" for 1996-97 maybe £20bn-£25bn below the £26.5bn forecast in last year's budget.

Regardless of what happens elsewhere in the budget, there is perhaps one reason to believe that some of Mr Clarke's new "cuts" will stick - namely that they seem to have fallen in large part on capital rather than current spending. Governments always find it politically easier to cancel plans for new public housing, roads and hospitals than to close down existing ones - a tradition that has served the UK's public infrastructure needs particularly poorly in recent years. The share of public fixed investment has more than halved since 1979. There were already plans for a 20 per cent real cut in gross public capital spending between 1990 and 1993.

In a low savings economy such as the UK, the only plausible excuse for persistent government borrowing might be to fund public investment. But rather than defend higher-than-expected borrowing in this manner, Mr Clarke looks poised to achieve, in the end, the worst of all worlds. That is, even lower public investment, in pursuit of implausible cuts in borrowing and spending and an uphill election victory.

About 100 customers of London-based Kier Holidays enjoyed two-day breaks in Paris last weekend. Ten of them flew from the UK. The remaining 90 travelled through the Channel tunnel by train.

Mr Christopher Kier, the company's managing director, says total sales of Paris breaks are up 40 per cent on last year. The increase is entirely due to the launch of the Eurostar train service between London and Paris last year. Mr Kier's sales of Paris breaks by air are well down.

Mr Kier says some customers have already begun to insist on travelling from London to Amsterdam by train. He sells them tickets to Brussels, which is also served by Eurostar, where they catch a connecting train to the Netherlands. Within a few years, he believes his customers will travel to Madrid and other Continental cities on overnight train services.

European high-speed train services are posing the most serious challenge to the airlines since the invention of the jet engine made cheap mass air travel a reality in the 1960s. The airlines are so concerned that they are lobbying the European Commission to limit railway subsidies. Commission officials have responded that airlines have received large subsidies themselves and will have to learn to compete with rail.

The European high-speed rail network is limited, but it seems set to capture a growing share of airline business as it expands. The early high-speed rail routes have already resulted in travellers deserting aircraft for trains.

European Passenger Services, the UK partner in the Anglo-French-Belgian Eurostar, says the train has captured more than 40 per cent of the cross-Channel market, excluding ferries. It has done so even though Eurostar still travels on conventional, slower tracks in the UK and Belgium.

Many Eurostar customers would not have travelled but for the opening of the Channel tunnel, so the negative impact on the airlines has not been as strong as the success of the train might suggest. But the UK Civil Aviation Authority says cross-Channel rail services have led to a 10 per cent to 15 per cent fall in airline passengers on London-Paris flights and a 7 per cent to 9 per cent decline on the London-Brussels route.

Other high-speed services have had a more severe effect on air travel. When the first stretch of European high-speed line, between Paris and Lyons, opened in 1981, airlines on the route lost more than two-thirds of their passengers. When Spain's first high-speed line started in 1992 between Madrid and

Seville, airlines' share of the market fell from 18 per cent to 7 per cent.

There is worse to come for the airlines. Germany, which inaugurated its high-speed trains in 1991 with a 250kph inter-city express (ICE) service between Hamburg and Munich, has since been extending services over new and modernised track. Italy and Sweden have also introduced high-speed services, using a mixture of improved track and tilting trains, shortening journey times while avoiding the expense of completely new rail-ways.

The European Union drew up a master plan for the development of high-speed rail in 1990, proposing a tenfold increase in the 2,900km of track capable of running high-speed trains. Its plans include dedicated new lines designed for speeds of 250kph to 350kph and upgraded lines suitable for speeds of 200kph to 250kph. This would link most of Europe's larger cities by 2010.

However, some large European airlines believe they are not totally defenceless against high-speed rail. Mr Peter White, European regional general manager at British Airways, says the airline has lost only 10 per cent of its passengers on the London-Paris route and none between London and Brussels.

Mr White says this is because only passengers travelling from one European city to another - what the industry calls "point to point" - will be tempted by trains. A large proportion of the passengers flying between the Continent and London are coming to the UK to change aircraft and fly elsewhere.

He says about half the passengers flying from Paris to London use the UK as a transit point, taking advantage of the large number of air connections at airports such as Heathrow. Taking Eurostar would bring them to London's Waterloo station, at least an hour's journey from Heathrow.

American and Japanese air travellers are strongly represented among those using London as a stopping-off point. BA has marketed itself in the US as the airline which can provide a two-stop journey, allowing travellers to visit both London and Paris. BA's research showed that the three European cities most popular with Japanese travellers were London, Paris and Rome. To ensure Japanese passengers flew on BA throughout their European travels, the airline last summer began a service between Paris and Rome.

Air France, which has experienced severe financial difficulties, has suffered more from the start of Eurostar services, losing 25 per cent of its Paris-London passengers over the past nine months, according to Mr Francois Lafaye, the airline's UK general manager.

European carriers concede that point-to-point train journeys of less than three hours will succeed in taking passengers away from airlines. But they say airlines can switch services to the fast-growing intercontinental routes instead. Mr White says this is an advantage that airlines will always have over rail companies. "They can't move their track, but we can move our aeroplanes. If one route isn't doing

very well, we just fly somewhere else," he says.

Some airlines, however, believe in co-operating with rail rather than fighting it. They say European rail and air links should be regarded as an integrated system. With the right infrastructure, airlines can pick up passengers who travel to airports on high-speed rail links.

Lufthansa, the German airline, is a long-term advocate of this strategy. The airline 10 years ago set up its own train service between Düsseldorf and Frankfurt airports. In an attempt to make passengers see the service as an integral part of the air network, Lufthansa gave the trains flight numbers and served travellers airline food.

Two years ago, Lufthansa handed the route over to the German railway system. The airline says, however, that it wants every new airport extension to have a high-speed railway station attached to it. Frankfurt airport will have its own high-speed railway station by the end of the decade. Charles de Gaulle in Paris is already linked to the high-speed network. Schiphol airport in Amsterdam sees itself as a 21st century transport hub, transferring passengers between high-speed trains and aircraft.

An exception to this vision of the future is Heathrow. Europe's busiest airport. Although Heathrow wants to expand rail connections to the airport, and is building a new line with London's Paddington station, none of the train services will be high speed. Mr Paul Le Blond, rail strategy manager at BAA, which owns Heathrow, says high-speed links are unnecessary.

Mr Le Blond says that 80 per cent of passengers travelling to Heathrow by road or rail come from London and the south-east of England. There would be little benefit in providing them with high-speed trains, he says. About one-third of those using the airport are air transit customers. BAA believes it is more important to offer these passengers better services, and recently opened a new lounge at Heathrow for transit passengers.

But BAA, the biggest carrier at Heathrow, is worried by the lack of high-speed links. Mr White says that, if travellers can check in bags at the station for a combined rail-air journey, they might travel to Charles de Gaulle by train to catch a flight rather than flying to Heathrow to make their connections.

Mr White concedes it would be difficult to build high-speed links to Heathrow because the surrounding area is so densely populated. But without high-speed links for Heathrow, he fears that the UK risks being a loser in the battle to speed up travel between Europe's cities.

In the path of a speeding train

Europe's airlines face growing competition from the railways, say Michael Skapinker and Charles Batchelor



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Consolidation in retail banking could mean others will follow the Credit Suisse lead, says Ian Rodger

Brand new approach

Multiple branding, where single companies own several different brands in a similar product line, is familiar to consumers of such products as detergents and cigarettes. But until now the retail banking sector has been slow to adopt the strategy.

One which is Credit Suisse, the flagship bank of the CS Holding financial services group. It acquired Swiss Volksbank, the country's fourth-largest bank, nearly three years ago.

At the time, Credit Suisse was in a difficult position in its home market, running a distant third behind Union Bank of Switzerland and Swiss Bank Corporation in the main retail sectors - deposits, mortgages, consumer lending - with market shares of between 10 per cent and 12 per cent.

It was losing money on its retail operations and the prospects looked grim. The Swiss market was mature and was in the process of being liberalised. Many small regional banks were crumbling, but the idea of making one-off acquisitions of poorly managed small banks was not appealing.

Then a once-in-a-lifetime opportunity appeared. Swiss Volksbank, the country's fourth-largest bank, put itself up for sale. A series of bad loans, mainly in the property area but also to failed tycoons, had drained its reserves. Volksbank was not at death's door, but its managers were wise enough to realise that it would face a long struggle to recover.

Credit Suisse took it over in the spring of 1993, making clear it would leave it largely intact - at least in appearance - with a distinct market identity and national branch network. However, synergies would be realised behind the scenes.

Nearly three years later, the project is completed and appears to have been a success. The group claims growing cost savings this year will amount to SF\$318m (£281.4m), about 8 per cent of the two banks' combined operating costs in the year before the acquisition, and will rise to more than SF\$400m a year by 1997.

On the marketing front, it is too early for a final assessment, as the group has been preoccupied with strengthening the management at Volksbank, leaving little time for active marketing.

The two banks claim combined market shares of between 17 per cent and 20 per cent in the retail sectors, making the CS group the domestic market leader. Also, the retail business as a whole now has critical mass and is profitable, according to Josef Ackermann, Credit Suisse chief executive.

Hans Geiger, a Credit Suisse director, says only a few clients left because of the closure of some 60 redundant Credit Suisse and Volksbank branches.

The plan now is for Volksbank to be positioned as a domestic-oriented bank for everybody, with a standardised product line at keen prices, while Credit Suisse will be the more sophisticated, international bank appealing to those with more complex needs.

The branch closures reflected this strategy, with Volksbank branches

going in upmarket international ski resorts, such as Zermatt and Verbier, and Credit Suisse branches vanishing in many other small towns.

No attempt is being made to conceal the fact that the two are related. Volksbank has already piggybacked on existing Credit Suisse sponsorships, and the cash dispensers of both offer full service to all customers.

CS group officials believe clients appreciate that under the same corporate roof they can find a top international investment bank, CS First Boston, and various specialised private banks as well as the two big retail banks.

Credit Suisse is being careful to avoid too much social class stereotyping. There will be no pushing a client to use one or the other of the two retail banks according to social or financial status. "We are happy to have him wherever he wants to be," Credit Suisse says. If a client wants to shift business from one bank to the other, that has become as easy as pushing a button.

Credit Suisse has since extended its multiple branding approach following the acquisition last year of Neue Aargauer Bank, a large regional bank.

It considered merging NAB's branches into the Volksbank and Credit Suisse networks but realised that NAB has a strong image in its home region and an astonishing 35 per cent market share. So instead it folded the Volksbank branches in the canton of Aargau into NAB or Credit Suisse.

"We still have the synergies from having a common infrastructure. And we concluded that the cost of supporting three brands would not be that much higher than supporting two," Mr Geiger says.

It is still early days, but Credit Suisse has already had the satisfaction of being imitated. Earlier this year Swiss Bank Corporation decided to leave a cantonal bank it acquired with the name of Solothurn Bank.

In the UK, meanwhile, Lloyds Bank said last month that it would maintain the TSB brand after the takeover of its UK competitor. Further consolidation in the banking sector could soon yield new examples.

OBSERVER

Japanese double Bass

Japan's appetite for imported goods is growing. But this is simply history repeating itself, says Vincent Kehoe, chief operating officer of Bass International Breweries, who was in Tokyo yesterday to launch a campaign to export draught Bass beer to Japan.

In 1860 Bass was the first foreign beer sold in Japan, during an import boom even stronger than today's. The 19th century Irish writer and traveller, Lafcadio Hearn, even found it in a mountain-top tea house.

With the help of Bass's local partner, Asahi Breweries, the Birmingham-based company now hopes to double its Japanese sales, including non-draught beer, to 200 hectolitres next year, mainly through Japan's growing number of English look-alike theme pubs.

But you have to dig deep into the pockets for a pint of draught Bass in Japan: it's the equivalent of £7 in Tokyo, more than three times its UK price.

Despite the price, the Japanese market for premium foreign beers is annually growing by 10 per cent. All the more remarkable considering that Japanese in the past 12 months have drunk about 6 per cent less of their own brews.

Not that that's terribly bitter news for Bass exporters...

Far too much wind

One of apartheid's biggest white elephants is fighting for its life in the south-eastern Cape, home of Mosses, the state-owned R12bn fuel-from-gas plant in Mossel Bay.

The plant came about through the old South Africa's search for self-sufficiency in the face of economic sanctions. Now the government must either let it wind down or invest in new gas fields.

An 80-page report on the merits of closure has been drawn up by the Central Economic Advisory Service. Members of various Mossel Bay clubs, including shooting, target shooting, golf and netball clubs have provided insights into the likely local impact of closure. The report contains a chilling warning: "Should Mosses be closed it is expected that prostitution, divorce and suicide... [and] child molestation will increase".

Very odd. The inference is that by keeping Mosses, paedophiles et al will be kept out of harm's way - presumably on the golf courses, the shooting ranges, and the netball courts of Mossel Bay. Can that be right?

Black and white

Dwayne Andreas, the 77-year-old titan of grain-processing giant Archer Daniels Midland, has caught the eye of media mags. Conrad Black, though not in the same way that ADM has managed to

shareholder and chief executive of the Swedish shipping line Nordström & Thulin, has a singularly ill-developed sense of public relations.

On the day last year of the sinking of the Baltic ferry Estonia - half-owned by his company - N&T's first response was to put out a press release saying profits would not be affected by the disaster, which claimed nearly 900 lives.

A subsequently shaken Bergman then announced N&T was giving up its concession on the Stockholm-Tallinn route - only to reverse the decision within months, as ferry rivals lined up to take over the business.

Bergman raised eyebrows again when it emerged that he had enjoyed a 56 per cent pay rise in 1994, despite a sharp fall in N&T profits partly due to the Estonia catastrophe.

Yesterday, Bergman's foot was firmly back in his mouth. Discussing overcapacity on the Baltic ferry routes with a local news agency, he had this to say: "Boats are going to disappear in the Baltic traffic. I'm convinced of that."

Takeover bits

Execution came yesterday for six South Korean youths, who were possessed of such hatred of rich people that they murdered and ate the presidents of several small and medium-sized companies.

One can only suppose that they decided to leave large companies alone on the grounds that they did not want to bite off more than they could chew...

attract the attention recently of the FBI.

The G-men, you may recall, are investigating price fixing in some of ADM's main markets.

No, Black has greater plans for Andreas, and has invited him to join the board of his newspaper empire, Hollinger International.

Chicago-based Hollinger consolidates Black's newspapers holdings, including the Chicago Sun-Times, the Jerusalem Post, and London's Telegraph newspapers.

David Radler, who is Black's right-hand man, praises Andreas as "one of the great names in American business".

Or maybe Andreas is safeguarding his own rights? ADM owns 730,000 shares of Hollinger's Class A stock. Prior to Hollinger's recent reorganisation, that represented a 1.3 per cent stake.

Now the holding is an insignificant drop in the bucket of 42m outstanding Class A shares.

50 years ago

Coal output improves

There is a small but welcome improvement in coal output figures and in recruitment to the pits. Mr [Emmanuel] Shinwell, Minister of Fuel and Power, announces an average weekly output for the first three weeks of October of 6,886,000 tons, against 6,866,000 tons in September and only 2,382,000 tons in August, when holidays interrupted work. The six V-Day holidays this summer lost the country 4,000,000 tons of coal.

Although the labour force has declined since this time last year from 713,000 to 688,000, output per man-shift at the coal face has risen from 2.73 tons to 2.76 tons and the overall output per head from 1.01 tons to 1.03 tons.

As regards the manpower position, Mr Shinwell said that up to a week ago it seemed impossible to "stop the rot" as the wastage averages about 1,000 a week and recruitment had been as low as under 400.

Entrants, however, in the third week of October numbered 973, including 216 from the forces and 435 from other industries.

Mr Shinwell expressed the hope that the Bill for the nationalisation of the mines would be introduced before Christmas.

